



RI TRANSPARENCY REPORT 2020

COUTTS & COMPANY



An investor initiative in partnership with UNEP Finance Initiative and UN Global Compact

About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the <u>PRI website</u>, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2020 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
×	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
۵	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
ß	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.

1



Principles Index



Organisa	ational Overview				Ρ	rin	cip	le		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OO TG		₿	n/a							
00 01	Signatory category and services	1	Public							✓
OO 02	Headquarters and operational countries	✓	Public							✓
OO 03	Subsidiaries that are separate PRI signatories	1	Public							\checkmark
OO 04	Reporting year and AUM	1	Public							✓
OO 05	Breakdown of AUM by asset class	~	Asset mix disclosed in OO 06							~
OO 06	How would you like to disclose your asset class mix	1	Public							✓
00 07	Fixed income AUM breakdown	✓	Private							✓
80 OO	Segregated mandates or pooled funds	✓	Private							✓
OO 09	Breakdown of AUM by market	✓	Public							✓
OO 10	Active ownership practices for listed assets	~	Public							✓
00 11	ESG incorporation practices for all assets	-	Public							✓
00 12	Modules and sections required to complete	1	Public							✓
OO LE 01	Breakdown of listed equity investments by passive and active strategies	1	Public							✓
OO LE 02	Reporting on strategies that are <10% of actively managed listed equities	₿	n/a							✓
OO FI 01	Breakdown of fixed income investments by passive and active strategies	~	Public							✓
OO FI 02	Reporting on strategies that are <10% of actively managed fixed income	₽	n/a							✓
OO FI 03	Fixed income breakdown by market and credit quality	✓	Public							✓
OO SAM 01	Breakdown of externally managed investments by passive and active strategies	1	Private							~
OO PE 01	Breakdown of private equity investments by strategy	₽	n/a							✓
OO PE 02	Typical level of ownership in private equity investments	₿	n/a							√
OO PR 01	Breakdown of property investments	₿	n/a							√
OO PR 02	Breakdown of property assets by management	₿	n/a							✓
OO PR 03	Largest property types	₽	n/a							✓
OO INF 01	Breakdown of infrastructure investments	₿	n/a							✓
OO INF 02	Breakdown of infrastructure assets by management	₿	n/a							✓
OO INF 03	Largest infrastructure sectors	₿	n/a							✓
OO HF 01	Breakdown of hedge funds investments by strategies	₿	n/a			v				
OO End	Module confirmation page	✓	-							



CCStrate	gy and Governance				Ρ	General				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SG 01	RI policy and coverage	√	Public							✓
SG 01 CC	Climate risk	4	Public							✓
SG 02	Publicly available RI policy or guidance documents	1	Public						~	
SG 03	Conflicts of interest	1	Public							✓
SG 04	Identifying incidents occurring within portfolios	1	Private							✓
SG 05	RI goals and objectives	✓	Public							✓
SG 06	Main goals/objectives this year	1	Private							✓
SG 07	RI roles and responsibilities	✓	Public							✓
SG 07 CC	Climate-issues roles and responsibilities	✓	Public							✓
SG 08	RI in performance management, reward and/or personal development	1	Private							✓
SG 09	Collaborative organisations / initiatives	1	Public				✓	✓		
SG 09.2	Assets managed by PRI signatories	✓	Private	✓						
SG 10	Promoting RI independently	✓	Public				 ✓ 			
SG 11	Dialogue with public policy makers or standard setters	1	Private				~	~	~	
SG 12	Role of investment consultants/fiduciary managers	1	Public				~			
SG 13	ESG issues in strategic asset allocation	1	Public	✓						
SG 13 CC		✓	Public							✓
SG 14	Long term investment risks and opportunity	~	Public	~						
SG 14 CC		✓	Public							✓
SG 15	Allocation of assets to environmental and social themed areas	✓	Public	~						
SG 16	ESG issues for internally managed assets not reported in framework	₿	n/a							✓
SG 17	ESG issues for externally managed assets not reported in framework	₽	n/a							✓
SG 18	Innovative features of approach to RI	✓	Private				✓			
SG 19	Communication	1	Public		✓				 ✓ 	
SG End	Module confirmation page	✓	-							



Indirect ·	 Manager Selection, Appointment 	and Mo	nitoring		P	General				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SAM 01	ESG incorporation strategies	✓	Public	✓						
SAM 02	Selection processes (LE and FI)	1	Public	 ✓ 						
SAM 03	Evaluating engagement and voting practices in manager selection (listed equity/fixed income)	~	Public		~					
SAM 04	Appointment processes (listed equity/fixed income)	•	n/a	~						
SAM 05	Monitoring processes (listed equity/fixed income)	~	Public	~						
SAM 06	Monitoring on active ownership (listed equity/fixed income)	~	Public	~						
SAM 07	Percentage of (proxy) votes	1	Public		~					
SAM 08	Percentage of externally managed assets managed by PRI signatories	1	Private	~						
SAM 09	Examples of ESG issues in selection, appointment and monitoring processes	1	Public	~					~	
SAM End	Module confirmation page	1	-							

Direct -	Listed Equity Incorporation			Principle G				General		
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEI 01	Percentage of each incorporation strategy	1	Public	✓						
LEI 02	Type of ESG information used in investment decision	~	Private	~						
LEI 03	Information from engagement and/or voting used in investment decision- making	~	Private	~						
LEI 04	Types of screening applied	8	n/a	 ✓ 						
LEI 05	Processes to ensure screening is based on robust analysis	8	n/a	~						
LEI 06	Processes to ensure fund criteria are not breached	8	n/a	~						
LEI 07	Types of sustainability thematic funds/mandates	8	n/a	~						
LEI 08	Review ESG issues while researching companies/sectors	~	Public	~						
LEI 09	Processes to ensure integration is based on robust analysis	~	Public	~						
LEI 10	Aspects of analysis ESG information is integrated into	~	Private	~						
LEI 11	ESG issues in index construction	₿	n/a	 ✓ 						
LEI 12	How ESG incorporation has influenced portfolio composition	1	Private	~						
LEI 13	Examples of ESG issues that affected your investment view / performance	~	Private	~						
LEI End	Module confirmation page	✓	-							

Direct -	Listed Equity Active Ownership				Ρ	General				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEA 01	Description of approach to engagement	✓	Public		✓					
LEA 02	Reasoning for interaction on ESG issues	✓	Public	 ✓ 	 ✓ 	✓				
LEA 03	Process for identifying and prioritising engagement activities	~	Public		~					
LEA 04	Objectives for engagement activities	1	Public		 Image: A start of the start of					
LEA 05	Process for identifying and prioritising collaborative engagement	~	Public		~					
LEA 06	Role in engagement process	✓	Public		 ✓ 		~			
LEA 07	Share insights from engagements with internal/external managers	~	Private	~	~					
LEA 08	Tracking number of engagements	✓	Public		 ✓ 					
LEA 09	Number of companies engaged with, intensity of engagement and effort	~	Private		~					
LEA 10	Engagement methods	1	Private		✓					
LEA 11	Examples of ESG engagements	1	Public		 Image: A start of the start of					
LEA 12	Typical approach to (proxy) voting decisions	~	Public		~					
LEA 13	Percentage of voting recommendations reviewed	٩	n/a		~					
LEA 14	Securities lending programme	✓	Private		✓					
LEA 15	Informing companies of the rationale of abstaining/voting against management	•	Public		~					
LEA 16	Informing companies of the rationale of abstaining/voting against management	4	Public		~					
LEA 17	Percentage of (proxy) votes cast	✓	Public		✓					
LEA 18	Proportion of ballot items that were for/against/abstentions	~	Private		~					
LEA 19	Proportion of ballot items that were for/against/abstentions	~	Public		~					
LEA 20	Shareholder resolutions	✓	Private		 ✓ 					
LEA 21	Examples of (proxy) voting activities	✓	Public		 ✓ 					
LEA End	Module confirmation page	✓	-							



Direct -	Fixed Income				P	General				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
FI 01	Incorporation strategies applied	✓	Public	✓						
FI 02	ESG issues and issuer research	✓	Private	 ✓ 						
FI 03	Processes to ensure analysis is robust	✓	Public	 ✓ 						
FI 04	Types of screening applied	8	n/a	 ✓ 						
FI 05	Examples of ESG factors in screening process	8	n/a	~						
FI 06	Screening - ensuring criteria are met	8	n/a	 ✓ 						
FI 07	Thematic investing - overview	8	n/a	 ✓ 						
FI 08	Thematic investing - themed bond processes	8	n/a	~						
FI 09	Thematic investing - assessing impact	₿	n/a	✓						
FI 10	Integration overview	✓	Public	✓						
FI 11	Integration - ESG information in investment processes	✓	Public	~						
FI 12	Integration - E,S and G issues reviewed	✓	Public	✓						
FI 13	ESG incorporation in passive funds	8	n/a	 ✓ 						
FI 14	Engagement overview and coverage	1	Private		✓					
FI 15	Engagement method	1	Private	✓	✓					
FI 16	Engagement policy disclosure	1	Private	✓	✓					
FI 17	Financial/ESG performance	1	Private							✓
FI 18	Examples - ESG incorporation or engagement	✓	Private	~	~					
FI End	Module confirmation page	✓	-							

Confider		Ρ	rin	General						
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
CM1 01	Assurance, verification, or review	- ✓	Public							√
CM1 02	Assurance of last year`s PRI data	✓	Public							✓
CM1 03	Other confidence building measures	✓	Public							~
CM1 04	Assurance of this year`s PRI data	✓	Public							~
CM1 05	External assurance	8	n/a							~
CM1 06	Assurance or internal audit	•	n/a							~
CM1 07	Internal verification	✓	Public							~
CM1 01 End	Module confirmation page	✓	-							



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Reported Information

Public version

Organisational Overview

PRI disclaimer

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Basic information

00 01	Mandatory	Public	Gateway/Peering	General

00 01.1

Select the services and funds you offer

Select the services and funds you offer	% of asset under management (AUM) in ranges
Fund management	 ○ 0% ○ <10% ● 10-50% ○ >50%
Fund of funds, manager of managers, sub-advised products	 ○ 0% ○ <10% ○ 10-50% ● >50%
Other	 ● 0% ○ <10% ○ 10-50% ○ >50%
Total 100%	

Further options (may be selected in addition to the above)

□ Hedge funds

 $\hfill\square$ Fund of hedge funds

O 02	Mar	ndatory	Public	Peering	General
00	2.1	Select the location of your organisa	tion's headquarters	5.	
Unit	ed Kingo	dom			
00	2.2	Indicate the number of countries in	which you have off	ices (including your headquarters	i).
01					
● 2·	5				
06	10				
0 >	0				



	00 02	.3	Indicate the approximate number of	f staff in your organ	isation in full-time equivalents (F	TE).
			FTE			
	1200					
00 0	3	Man	datory	Public	Descriptive	General
	00 03	.1	Indicate whether you have subsidia their own right.	ries within your org	anisation that are also PRI signa	tories in
	⊖ Yes ● No	5				
00 0	4	Man	datory	Public	Gateway/Peering	General
	00 04	.1	Indicate the year end date for your	reporting year.		
	31/12/	2019				
	00.04	2	Indicate your total ALIM at the end of	of your reporting ye	par	

Include the AUM of subsidiaries, but exclude advisory/execution only assets, and exclude the assets of your PRI signatory subsidiaries that you have chosen not to report on in OO 03.2

	trillions	billions	millions	thousands	hundreds
Total AUM		28	473	000	000
Currency	GBP				
Assets in USD		36	781	209	822

□ Not applicable as we are in the fund-raising process

	\mathbf{n}	04	Λ
\mathbf{U}	U.	04	.4

Indicate the assets which are subject to an execution and/or advisory approach. Provide this figure based on the end of your reporting year

	trillions	billions	millions	thousands	hundreds
Total AUM		4	721	000	000
Currency	GBP				
Assets in USD		6	098	552	719

□ Not applicable as we do not have any assets under execution and/or advisory approach



00 (OO 06 Mandatory		Public	Descriptive	General		
	OO 06.1 Select how you would like to disclose your asset class mix						

\bigcirc as percentage breakdown

as broad ranges

	Internally managed (%)	Externally managed (%)
Listed equity	10-50%	10-50%
Fixed income	<10%	10-50%
Private equity	0	0
Property	0	0
Infrastructure	0	0

Commodities	0	0
Hedge funds	0	0
Fund of hedge funds	0	0
Forestry	0	0
Farmland	0	0
Inclusive finance	0	0
Cash	<10%	0
Money market instruments	0	<10%
Other (1), specify	0	0
Other (2), specify	0	0

OO 06.2

Publish asset class mix as per attached image [Optional].

OO 06.3	Indicate whether your organisation has any off-balance sheet assets [Optional].
⊖ Yes	
No	

OO 06.5 Indicate whether your organisation uses fiduciary managers.

Yes, we use a fiduciary manager and our response to OO 5.1 is reflective of their management of our assets.
No, we do not use fiduciary managers.







100%

Asset class implementation gateway indicators OO 10 Mandatory Public Gateway General OO 10.1 Select the active ownership activities your organisation implemented in the reporting year.

Listed equity - engagement

I We engage with companies on ESG factors via our staff, collaborations or service providers.

 $\ensuremath{\boxdot}$ We require our external managers to engage with companies on ESG factors on our behalf.

□ We do not engage directly and do not require external managers to engage with companies on ESG factors.

Listed equity – voting

I We cast our (proxy) votes directly or via dedicated voting providers

 $\ensuremath{\boxtimes}$ We require our external managers to vote on our behalf.

□ We do not cast our (proxy) votes directly and do not require external managers to vote on our behalf

Fixed income SSA – engagement

☑ We engage with SSA bond issuers on ESG factors via our staff, collaborations or service providers.

 \Box We do not engage directly and do not require external managers to engage with SSA bond issuers on ESG factors. Please explain why you do not.

Fixed income Corporate (financial) - engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

☑ We require our external managers to engage with companies on ESG factors on our behalf.

 \Box We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.



Fixed income Corporate (non-financial) - engagement

 $\ensuremath{\boxtimes}$ We engage with companies on ESG factors via our staff, collaborations or service providers.

I We require our external managers to engage with companies on ESG factors on our behalf.

 \Box We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

00 1	OO 11 Mandatory		Public	Gateway	General	
	00 11	.1	Select the internally managed asse investment decisions and/or your ac			

Listed equity

• We address ESG incorporation.

 \odot We do not do ESG incorporation.

Fixed income - SSA

● We address ESG incorporation.

 \odot We do not do ESG incorporation.

Fixed income - corporate (financial)

- We address ESG incorporation.
- \odot We do not do ESG incorporation.

Fixed income - corporate (non-financial)

• We address ESG incorporation.

○ We do not do ESG incorporation.

Cash

○ We address ESG incorporation.

• We do not do ESG incorporation.





Asset class	ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes			
Listed equity				
	Listed equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes			
	☑ We incorporate ESG into our external manager selection process			
	☑ We invest only in pooled funds and external manager appointment is not applicable			
	☑ We incorporate ESG into our external manager monitoring process			
	□ We do not do ESG incorporation			
Fixed income - corporate (financial)	Fixed income - corporate (financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes			
	We incorporate ESG into our external manager selection process			
	☑ We invest only in pooled funds and external manager appointment is not applicable			
	☑ We incorporate ESG into our external manager monitoring process			
	□ We do not do ESG incorporation			
Fixed income - corporate				
(non-financial)	Fixed income - corporate (non-financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes			
	☑ We incorporate ESG into our external manager selection process			
	☑ We invest only in pooled funds and external manager appointment is not applicable			
	☑ We incorporate ESG into our external manager monitoring process			
	\Box We do not do ESG incorporation			
Money market instruments				
	Money market instruments - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes			
	☑ We incorporate ESG into our external manager selection process			
	☑ We invest only in pooled funds and external manager appointment is not applicable			
	☑ We incorporate ESG into our external manager monitoring process			
	□ We do not do ESG incorporation			

00 11.4

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

Coutts defines Responsible Investment as the 'integration of environmental, social and corporate governance (ESG) considerations in to our investment processes and our ownership practices'.

Pooled (or third-party) funds make up a significant proportion of investment portfolios. Our due diligence process for the selection of third-party funds includes detailed questions relating to responsible investing, including questions relating to: whether they are signatories of PRI, UK Stewardship Code (or similar), questions relating to voting and



engagement records and whether this information is publicly available, and questions relating to TCFD and associated recommendations for asset managers. Each third party fund is scored based on their answers, which is incorporated in to our investment decision-making processes. Annual reviews are conducted with all third-party fund managers, which includes a review of any meaningful changes or improvements to their approach to responsible investing.



As noted in response to question Q 11.4, we remind third party fund managers of Coutts' commitment to responsible investing and ask them to complete a detailed questionnaire, followed by one or several face to face meetings. Each fund manager is given a score based on their responses, which is incorporated in to our investment decision-making processes.



RI implementation via external managers



- ☑ Listed Equities
- ☑ Fixed income Corporate (financial)
- ☑ Fixed income Corporate (non-financial)

Closing module

☑ Closing module



Percentage of internally managed listed equities



OO FI 01.1 Provide a breakdown of your internally managed fixed income securities by active and passive strategies







Update: this indicator has changed from "*Mandatory to report, voluntary to disclose*" to "*Mandatory*". Your response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.

OO FI 03.1 Indicate the approximate (+/- 5%) breakdown of your SSA investments, by developed markets and emerging markets.

SSA						
		Developed markets				
	100					
		Emerging markets				
	0					
		Total				
	100%					

OO FI 03.2

Indicate the approximate (+/- 5%) breakdown of your corporate and securitised investments by investment grade or high-yield securities.

Туре	Investment grade (+/- 5%)	High-yield (+/- 5%)	Total internally managed
Corporate (financial)	● >50%	○ >50%	100%
	○ 10-50% ○ <10%	○ 10-50% ○ <10%	
	○ 0%	• 0%	
Corporate (non-financial)	 ○ 10-50% ○ <10% 	○ >50% ○ 10-50% ○ <10%	100%
	○ 0%	● 0%	

If you are invested in private debt and reporting on ratings is not relevant for you, please indicate below

□ OO FI 03.2 is not applicable as our internally managed fixed income assets are invested only in private debt.



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Strategy and Governance

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New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 01.1	Indicate if you have an investment policy that covers your responsible investment approach.
Yes	

SG 01.2 Indicate the components/types and coverage of your policy.

Select all that apply

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	Applicable policies cover all AUM
☑ Formalised guidelines on environmental factors	\bigcirc Applicable policies cover a majority of AUM
☑ Formalised guidelines on social factors	\bigcirc Applicable policies cover a minority of AUM
$\ensuremath{\boxtimes}$ Formalised guidelines on corporate governance factors	
□ Fiduciary (or equivalent) duties	
☑ Asset class-specific RI guidelines	
□ Sector specific RI guidelines	
☑ Screening / exclusions policy	
☑ Engagement policy	
☑ (Proxy) voting policy	
□ Other, specify (1)	
\Box Other, specify(2)	



SG 01.3 Indicate if the investment policy covers any of the following

I Your organisation's definition of ESG and/or responsible investment and it's relation to investments

☑ Your investment objectives that take ESG factors/real economy influence into account

I Time horizon of your investment

☑ Governance structure of organisational ESG responsibilities

☑ ESG incorporation approaches

☑ Active ownership approaches

☑ Reporting

☑ Climate change

I Understanding and incorporating client / beneficiary sustainability preferences

 \Box Other RI considerations, specify (1)

□ Other RI considerations, specify (2)

SG 01.4 Describe your organisation's investment principles and overall investment strategy, interpretation of fiduciary (or equivalent) duties, and how they consider ESG factors and real economy impact.

Coutts defines responsible investment as the integration of environmental, social and governance (ESG) factors into our investment processes and ownership practices. Embedding responsible investing principles into our investment process will lead to better informed investment decisions.

We believe that ESG factors have the potential, over time, to have a positive impact on investment portfolios across companies, sectors, regions and asset classes. Strong corporate governance practices and management of environmental and social risks are important drivers to the creation of long-term shareholder value.

The Coutts investment process is disciplined, dynamic and repeatable. We focus on three factors: managing risk, managing costs, and investing responsibly- which fits naturally with our five investment principles.

Macro-informed asset allocation - we believe this is a key driver of returns over the long term.

Value and Selectively Contrarian - we look for assets that are inexpensive and may be unpopular and out of favour.

Diversification - essential to broaden sources of return and manage risk in a robust way.

Quality - we seek well-managed and stable institutions which aligns with our approach to responsible investing.

Patience - we focus on long-term opportunities and do not overreact to short-term noise.

SG 01.5

Provide a brief description of the key elements, any variations or exceptions to your investment policy that covers your responsible investment approach. [Optional]

Coutts has implemented a responsible investment approach because:

- We believe it will lead to better informed investment decisions which, over the long term, should deliver incremental performance benefits and reduce investment risk.
- It will create long term shareholder value through the incorporation of strong corporate governance practices and active management of environmental and social risks.
- Clients will have the comfort of knowing that we are focused not only on driving investment return but also on the social and environmental impact of our ownership decisions.
- It supports ambitions to grow and future-proof our asset management business, especially in light of growing client awareness of and demand for responsible investing.
- It aligns with our commitment to being a sustainable business.



Our responsible investment approach applies to all investment funds and discretionary portfolios managed by Coutts. Our responsible investment approach was initially sponsored by the Investment Committee in 2016 and the Responsible Investing Forum provides monthly updates to the Investment Committee on activity, issues and horizon scanning. All policies associated with our approach to responsible investing are reviewed annually. The policies include a statement of compliance with the UK Stewardship code for which we have a Tier 1 ranking.

We also provide a bespoke screening service to meet clients' ESG or ethical preferences. We recognise that some private clients and charitable trusts wish to further align investment portfolios with their personal values or ethics.

Climate change and other ESG risks, issues and opportunities are incorporated into our security selection process. We have specific questions in our manager selection due diligence process which are related to climate change. For more details see www.coutts.com/responsibleinvesting.

 \bigcirc No

SG 0	1 CC		ndatory to Report Voluntary to close	Public	Descriptive	General
	SG 01	.6	Indicate whether your organisation			risks and

Yes

CC

Describe the identified transition and physical climate-related risks and opportunities and how they have been factored into the investment strategies/products.

As an asset manager our primary objective is to manage financial risks and returns. We also believe it is important to support the transition to a low-carbon economy, which will provide opportunities to reduce systemic risks, identify material value drivers, and generate positive social impacts for the investment portfolios that we manage. We recognise that climate change is likely to have an impact on the long-term value of investments that we manage on behalf of our clients. Therefore we are working to identify potential opportunities and risks, which include physical and transitional risks affecting both Coutts as an asset manager and the assets we manage. Moreover we want to understand how best to integrate climate-related concerns into our business and investment decision-making. While climate change is a material financial risk, other, more traditional macro-economic risks may still dominate in financial terms.

Short Term Risks (0-2 years)

Transition Risk:

- Regulatory changes and mandatory legislation impacting us as an asset manager, as well as the companies we invest in.
- Lack of quality and comparability of climate-related data.

organisation's investment time horizon.

Medium Term Risks (2-5 years)

Transition Risk:

- Global implementation of climate-related policies in order to meet the commitments made under the Paris Agreement - Risk of financial markets not having priced in a likely forceful policy response to climate change (The Inevitable Policy Response: Policy Forecasts) and the impact of this on the economy, key sectors, regions and asset classes. This might include: Increased pricing of GHG emissions; Enhanced reporting obligations; Exposure to litigation.
- Stranded assets and obsolescence of products and services of the companies we invest in. This includes
 exposure to carbon-related assets and investments in carbon-intensive sectors.
- Risk of changing client behaviours and demands.



 Risk of negative shift in client and stakeholder sentiment towards Coutts if we fail to sufficiently and accurately tackle our climate related risks.

Long Term Risks (5+ years)

Physical Risk:

• Extreme weather events and longer term changes in weather patterns affecting supply chains, infrastructure, agriculture and food supply, precipitation and water supply.

Climate-related Opportunities

- Proactive leveraging of opportunities arising from increased client awareness and interest in investments that mitigate their negative impact on the climate.
- Clear communication around our efforts and processes to tackle climate-related issues.
- Development of specific investment products that promote positive action on climate-related issues.

\bigcirc No

SG 01.7 CC	Indicate whether the organisation has assessed the likelihood and impact of these climate risks?
● Yes	

Describe the associated timescales linked to these risks and opportunities.

As indicated in SG 01.6 CC, we have identified risks over three time frames as recommended by TCFD (short-term: 0-2 years; medium-term: 2-5 years; long-term: 5+ years). We have only identified risks and opportunities that we believe have a medium to high probability of materialising.

We have outlined the potential impact of both the risks and opportunities in our TCFD statement posted on www.coutts.com/responsibleinvesting.

Direct link to our TCFD statement: https://www.coutts.com/content/dam/rbs-coutts/coutts-com/Files/other-documents/TCFD.pdf

 \bigcirc No

SG 01.8 CC	Indicate whether the organisation publicly supports the TCFD?
Yes	
\bigcirc No	
SG 01.9 CC	Indicate whether there is an organisation-wide strategy in place to identify and manage material climate-related risks and opportunities.
Yes	





Describe

The Private Banking Risk Committee is responsible for ensuring a suitable risk policy framework by:

- Considering output resulting from the Private Banking Climate Change Working Group.
- Approving any climate-related policies and strategies.

The Investment Committee receives regular updates from the Responsible Investing Forum, and has the following responsibilities:

- Accountability for monitoring and assessing portfolio risks, including climate-related risks and opportunities.
- Governance of portfolio resilience to risks, including physical and transitional climate-related risks.
- Review and approve the methodology for climate-risk scenario analysis.

We also have a Climate Change Working Group whose purpose is to identify and manage climate-related risks and opportunities that have the potential to impact the legal entity as well as the products offered to our clients.

The Responsible Investing Forum collates bank-wide ideas and supports the integration of Environmental (including climate related initiatives), Social and Governance risks and opportunities into the investment process. It is also responsible for the implementation of climate-related initiatives.

The Tactical Asset Allocation Forum meets weekly and is responsible for portfolio performance and risk budgets. They incorporate ESG factors into their fund and direct holding selection process, and analyse existing holdings in line with our Responsible Investing Strategy.

We are working with industry leading experts and are leveraging open-architecture financial models to build three climate-related scenarios that will help to inform the investment committee on appropriate action to take within portfolios in order to minimise the risks associated with the transition to a lower carbon economy and to identify opportunities that will speed the transition to a net-zero carbon economy.

 \bigcirc No

SG 1.10 CC Indicate the documents and/or communications the organisation uses to publish TCFD disclosures. □ Public PRI Climate Transparency Report □ Annual financial filings ☑ Regular client reporting ☑ Member communications

☑ Other

specify

We publish our TCFD statement on coutts.com. Direct link: https://www.coutts.com/content/dam/rbs-coutts/coutts-com/Files/other-documents/TCFD.pdf

□ We currently do not publish TCFD disclosures

SG 02	Mandatory	Public	Core Assessed	PRI 6
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New selection options have been added to this indicator. Please review your prefilled responses carefully.



SG 02.1 Indicate which of your investment policy documents (if any) are publicly available. Provide a URL and an attachment of the document.

☑ Policy setting out your overall approach



http://www.coutts.com/responsibleinvesting

□ Attachment (will be made public)

I Formalised guidelines on environmental factors

URL



http://www.coutts.com/responsibleinvesting

□ Attachment (will be made public)

 $\ensuremath{\boxdot}$ Formalised guidelines on social factors

	URL/Attachment
⊠ URL	
	URL

http://www.coutts.com/responsibleinvesting

□ Attachment (will be made public)

☑ Formalised guidelines on corporate governance factors

URL/Attachment

☑ URL



http://www.coutts.com/responsibleinvesting

□ Attachment (will be made public)

☑ Asset class-specific RI guidelines



	URL/Attachment
⊠ URL	
	URL

□ Attachment (will be made public)

☑ Screening / exclusions policy

	URL/Attachment
⊠ URL	
	URL

https://www.coutts.com/content/dam/rbs-coutts/coutts-com/Files/other-documents/TCFD.pdf

□ Attachment (will be made public)

☑ Engagement policy



□ Attachment (will be made public)

☑ (Proxy) voting policy



URL

http://www.coutts.com/responsibleinvesting

□ Attachment (will be made public)

 $\hfill\square$ We do not publicly disclose our investment policy documents



Indicate if any of your investment policy components are publicly available. Provide URL and an attachment of the document.

I Your organisation's definition of ESG and/or responsible investment and it's relation to investments



	URL/Attachment	
⊠ URL		
	URL	
http://ww	ww.coutts.com/responsibleinvesting	

□ Attachment

 $\ensuremath{\boxtimes}$ Your investment objectives that take ESG factors/real economy influence into account

	URL/Attachment		
⊠ URL			
	URL		

http://www.coutts.com/responsibleinvesting

□ Attachment

 $\ensuremath{\boxdot}$ Time horizon of your investment



□ Attachment

☑ Governance structure of organisational ESG responsibilities



http://www.coutts.com/responsibleinvesting

- □ Attachment
- ☑ ESG incorporation approaches

URL/Attachment

☑ URL



URL

http://www.coutts.com/responsibleinvesting

□ Attachment

☑ Active ownership approaches

	URL/Attachment
⊠ URL	
	URL
<u>http://ww</u>	vw.coutts.com/responsibleinvesting
□ Attachmo ☑ Reporting	ent

URL/Attachment

🗹 URL



□ Attachment

☑ Climate change



http://www.coutts.com/responsibleinvesting

URL/Attachment

□ Attachment

 $\ensuremath{\boxtimes}$ Understanding and incorporating client / beneficiary sustainability preferences

⊠ URL



http://www.coutts.com/responsibleinvesting

 \Box Attachment

 $\hfill\square$ We do not publicly disclose any investment policy components

SG 0	3	Man	datory	Public	Core Assessed	General	
			and the second secon		a and the second and a		
	S(2) (2) 1		Indicate if your organisation has a policy on managing potential conflicts of interest in the investment process.				
	Yes	5					
	S		Describe your policy on manag	ging potential confli	cts of interest in the investment p	ocess.	
			e our response to principle 2 in our St rdship code in the link below.	tatement of Compli	ance with the Financial Reporting	Council's	
			/w.coutts.com/content/dam/rbs-coutts Wealth%20Management/Coutts%20I .pdf		e-investing/stewardship-statemen	ıt-	
	○ No		○ No				

		and strategies			
G 05	Man	ndatory	Public	Gateway/Core Assessed	General
SG 05	.1	Indicate if and how frequently your of investment activities.	organisation se	ets and reviews objectives for its resp	onsible
⊖ Qua	arterly	or more frequently			
○ Biannually					
Annually Annually					
○ Less frequently than annually					
○ Ad-hoc basis					
○ It is not set/reviewed					
SG 05	.2	Additional information. [Optional]			

We undertake formal reviews on an annual basis but objectives can be updated more frequently, if required.

Governance and human resources



SG 07	Mar	ndatory	Public	Core Assessed	General
SG 07	.1	Indicate the internal and/or external they have oversight and/or implement			ch whether

Roles

 $\ensuremath{\boxdot}$ Board members or trustees

☑ Oversight/accountability for responsible investment

□ Implementation of responsible investment

□ No oversight/accountability or implementation responsibility for responsible investment

☑ Internal Roles (triggers other options)

Select from the below internal roles

☑ Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Operating Officer (COO), Investment Committee

☑ Oversight/accountability for responsible investment

□ Implementation of responsible investment

 \Box No oversight/accountability or implementation responsibility for responsible investment

☑ Other Chief-level staff or head of department, specify

Head of Responsible Investing

- Oversight/accountability for responsible investment
- Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

☑ Portfolio managers

- □ Oversight/accountability for responsible investment
- Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

☑ Investment analysts

- □ Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- Dedicated responsible investment staff
 - □ Oversight/accountability for responsible investment
 - ☑ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment

☑ Investor relations

- □ Oversight/accountability for responsible investment
- □ Implementation of responsible investment
- ☑ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Other role, specify (1)

Other description (1)

Responsible Investment Forum.

□ Oversight/accountability for responsible investment

- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment

 \Box Other role, specify (2)

☑ External managers or service providers

☑ Oversight/accountability for responsible investment

Implementation of responsible investment

□ No oversight/accountability or implementation responsibility for responsible investment

SG 07.2 For the roles for which you have RI oversight/accountability or implementation responsibilities, indicate how you execute these responsibilities.

The Coutts Investment Committee is tasked with the governance and oversight of all client outcomes, which includes Responsible Investing.

Day to day oversight for the allocation of client capital rests with the Tactical Asset Allocation Forum, which includes input from our Head of Responsible Investing.

The development of our approach to Responsible Investing is led by the Responsible Investing Forum, which includes:

- Head of Responsible Investing
- Head of Equity Selection
- Head of Fund Selection
- Head of Charity Investing
- Head of Wealth Communications
- Portfolio Managers
- COO of Asset Management



The Responsible Investing Forum is a cross-functional team who dedicate a portion of their time to advance our approach to Responsible Investing.

SG (6 07 CC Mandatory to Report Voluntary to Disclose		Public	Descriptive	General	
	SG 07 CC	.5	Indicate the roles in the organisation responsibilities for climate-related is		ht, accountability and/or manage	ment



Board members or trustees

- I Oversight/accountability for climate-related issues
- $\hfill\square$ Assessment and management of climate-related issues
- \Box No responsibility for climate-related issues

Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Risk Officer (CRO), Investment Committee

- ☑ Oversight/accountability for climate-related issues
- $\ensuremath{\boxtimes}$ Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

Other Chief-level staff or heads of departments

- ☑ Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

Portfolio managers

- □ Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- $\hfill\square$ No responsibility for climate-related issues

Investment analysts

- $\hfill\square$ Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

Dedicated responsible investment staff

- □ Oversight/accountability for climate-related issues
- I Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

Investor relations

- □ Oversight/accountability for climate-related issues
- □ Assessment and management of climate-related issues
- $\ensuremath{\boxtimes}$ No responsibility for climate-related issues



External managers or service providers

- ☑ Oversight/accountability for climate-related issues
- ☑ Assessment and management of climate-related issues
- □ No responsibility for climate-related issues

Other role, specify (1)

Responsible Investment Forum.

□ Oversight/accountability for climate-related issues

I Assessment and management of climate-related issues

 \square No responsibility for climate-related issues

SG 07.6	For board-level roles that have climate-related issue oversight/accountability or implementation
CC	responsibilities, indicate how these responsibilities are executed.

- Climate-related risks and opportunities within the asset management business are managed by the Investment Committee and the Asset Management Risk Forum, both of which meet monthly to review, manage and monitor all aspects of investment risk, including climate-related risks.
- Relevant output from these meetings is presented to the Private Banking Climate Change Working Group before progressing to the Private Banking Risk Committee.
- Accountability sits with the Coutts Board of Directors on behalf of Asset Management. The Board's role includes oversight of climate-related matters.

SG 07.7
CCFor management-level roles that assess and manage climate-related issues, provide further
information on the structure and processes involved.

The Private Banking Risk Committee is responsible for ensuring a suitable risk policy framework by:

- Considering output resulting from the Private Banking Climate Change Working Group.
- Approving any climate-related policies and strategies.

The Investment Committee receives regular updates from the Responsible Investing Forum, and has the following responsibilities:

- Accountability for monitoring and assessing portfolio risks, including climate-related risks and opportunities.
- Governance of portfolio resilience to risks, including physical and transitional climate-related risks.
- Review and approve the methodology for climate-risk scenario analysis.

As mentioned above the Responsible Investing Forum collates bank-wide ideas and supports the integration of environmental (including climate related issues), social and governance risks and opportunities into the investment decision making process. It is also responsible for the implementation of climate-related initiatives.

The Tactical Asset Allocation Forum meets weekly and is responsible for portfolio performance and portfolio alignment to risk budgets. They incorporate ESG into their fund and direct holding selection process.



SG 07.8 Indicate how your organisation engages external investment managers and/or service providers on the TCFD recommendations and their implementation.

☑ Request that external managers and/or service providers incorporate TCFD into mainstream financial filings (annual financial reports, other regulatory reporting or similar)

- $\ensuremath{\boxtimes}$ Request incorporation of TCFD into regular client reporting
- I Request that external managers complete PRI climate indicator reporting
- $\hfill\square$ Request responses to TCFD Fund Manager questions in the PRI Asset Owner Guide

☑ Other

Specify

We request our stewardship provider EOS and fund managers to specifically address TCFD recommendations and their implementation as part of their engagement with invested companies.

 \Box We do not engage with external managers and/or service providers on the TCFD recommendations and their implementation

Promoting responsible investment						
SG 0	9	Mandatory		Public	Core Assessed	PRI 4,5
	SG 09.1		Select the collaborative organisation which it participated during the report			is a member or in

Select all that apply

Principles for Responsible Investment

Your organisation's role in the initiative during the reporting period (see definitions)			
☑ Basic			
□ Moderate			
□ Advanced			
Asian Corporate Governance Association			
Australian Council of Superannuation Investors			
AVCA: Sustainability Committee			
France Invest – La Commission ESG			
BVCA – Responsible Investment Advisory Board			
☑ CDP Climate Change			
Your organisation's role in the initiative during the reporting period (see definitions)

- ☑ Basic
- □ Moderate
- □ Advanced
- CDP Forests
- CDP Water
- CFA Institute Centre for Financial Market Integrity

Your organisation's role in the initiative during the reporting period (see definitions)

- ☑ Basic
- □ Moderate
- Advanced
- ☑ Climate Action 100+

Your organisation's role in the initiative during the reporting period (see definitions)

- 🗆 Basic
- ☑ Moderate
- □ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

- We are vocal advocates for Climate Action 100+.
- We encourage all asset managers that we work with to join the initiative.
- We highlight the progress the organisation is making in articles that we publish on www.coutts.com
- □ Code for Responsible Investment in SA (CRISA)
- □ Council of Institutional Investors (CII)
- \Box Eumedion
- □ Extractive Industries Transparency Initiative (EITI)
- ESG Research Australia
- □ Invest Europe Responsible Investment Roundtable
- □ Global Investors Governance Network (GIGN)
- □ Global Impact Investing Network (GIIN)
- □ Global Real Estate Sustainability Benchmark (GRESB)
- □ Green Bond Principles
- □ HKVCA: ESG Committee
- ☑ Institutional Investors Group on Climate Change (IIGCC)



Your organisation's role in the initiative during the reporting period (see definitions)

- ☑ Basic
- □ Moderate
- \Box Advanced

□ Interfaith Center on Corporate Responsibility (ICCR)

□ International Corporate Governance Network (ICGN)

- □ Investor Group on Climate Change, Australia/New Zealand (IGCC)
- □ International Integrated Reporting Council (IIRC)
- □ Investor Network on Climate Risk (INCR)/CERES
- □ Local Authority Pension Fund Forum
- □ Principles for Financial Action in the 21st Century
- □ Principles for Sustainable Insurance
- I Regional or National Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify

UKSIF membership

Your organisation's role in the initiative during the reporting period (see definitions)

- ☑ Basic
- □ Moderate
- □ Advanced
- □ Responsible Finance Principles in Inclusive Finance
- $\hfill\square$ Shareholder Association for Research and Education (Share)
- □ United Nations Environmental Program Finance Initiative (UNEP FI)
- ☑ United Nations Global Compact

Your organisation's role in the initiative during the reporting period (see definitions)

☑ Basic

□ Moderate

Advanced

I Other collaborative organisation/initiative, specify

Financial Reporting Council UK Stewardship Code

Your organisation's role in the initiative during the reporting year (see definitions)

☑ Basic

□ Moderate

□ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

We have received Tier 1 ranking from the FRC for our statement of compliance with the UK Stewardship Code.

- □ Other collaborative organisation/initiative, specify
- $\hfill\square$ Other collaborative organisation/initiative, specify
- □ Other collaborative organisation/initiative, specify

SG 10		Mano	datory	Public	Core Assessed	PRI 4
	SC 10 1		Indicate if your organisation promoti initiatives.	es responsible inve	estment, independently of collabo	rative
● Yes		;				
	SG 10.2		independently of collaborative i	initiatives. Provide	o promote responsible investmen a description of your role in contri al frequency of your	

☑ Provided or supported education or training programmes (this includes peer to peer RI support) Your education or training may be for clients, investment managers, actuaries, broker/dealers, investment consultants, legal advisers etc.)

Description

Presentations and panel discussions on responsible investing at industry events. Sharing best practice with other asset managers and asset owners. Educational events for clients on responsible investing, climate change and social enterprises.

Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- O Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other
- □ Provided financial support for academic or industry research on responsible investment
- Provided input and/or collaborated with academia on RI related work

 $\ensuremath{\boxdot}$ Encouraged better transparency and disclosure of responsible investment practices across the investment industry

Description

Coutts is very vocal on the importance of responsible investing practices and we encourage other industry players to continue to invest, develop and help grow this important initiative. We do this through round-table industry discussions and through our engagement activities with asset managers, service providers and data providers.



Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- Annually
- \bigcirc Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

Spoke publicly at events and conferences to promote responsible investment

Description

Presentations at third party conferences such as the Private Wealth UK Forum.

Frequency of contribution

- \bigcirc Quarterly or more frequently
- Biannually
- \bigcirc Annually
- O Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

I Wrote and published in-house research papers on responsible investment

Description

Insights on coutts.com and content in bi-annual Investment Outlook

Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- Less frequently than annually
- \bigcirc Ad hoc
- Other
- I Encouraged the adoption of the PRI

Description

We encourage all fund managers in our portfolios to be signatories of PRI.



Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- Annually
- Less frequently than annually
- \bigcirc Ad hoc
- Other

□ Responded to RI related consultations by non-governmental organisations (OECD, FSB etc.)

I Wrote and published articles on responsible investment in the media

Description

Insights on coutts.com are often picked up by the media or are posted to social media.

Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- \bigcirc Annually
- Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

A member of PRI advisory committees/ working groups, specify

Description

Joined the PRI Academic Network.

Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- \bigcirc Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

☑ On the Board of, or officially advising, other RI organisations (e.g. local SIFs)

Description

In a personal or professional capacity, staff support organisations that are enhancing the RI industry (including non-profit organisations).



Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- Annually
- Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

□ Other, specify

 $\bigcirc \operatorname{No}$



We held a client event on climate change with the purpose of educating our clients on climate change risks. Guest speakers included Sir David Attenborough, Mark Carney, Chris Stark and Sue Garrard.

Outsourcing to fiduciary managers and investment consultants							
SG 12 Mandatory Public Core Assessed PRI 4							

New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 12.1	Indicate whether your organisation uses investment consultants.	
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 \Box Yes, we use investment consultants

☑ No, we do not use investment consultants.

ESG issues in asset allocation



□ Yes, in order to assess future ESG factors

☑ Yes, in order to assess future climate-related risks and opportunities

Describe

Our primary focus is to measure both physical risks and the risks associated with the transition to a low-carbon economy within portfolios and to identify strategies to mitigate this risk over time. Our investment team is also responsible for identifying opportunities to allocate to 'green' investments.

□ No, our organisation does not currently carry out scenario analysis and/or modelling



SG 13.2

Indicate if your organisation considers ESG issues in strategic asset allocation and/or allocation of assets between sectors or geographic markets.

We do the following

- ☑ Allocation between asset classes
- □ Determining fixed income duration
- Allocation of assets between geographic markets
- ☑ Sector weightings
- □ Other, specify
- □ We do not consider ESG issues in strategic asset allocation

SG 13.3 Additional information. [OPTIONAL]

We are responsible for asset allocation in our investment portfolios. Through our holistic asset allocation processes we incorporate a wide range of factors, including risk appetite, return expectations, and market and economic conditions. We recognise the urgency and severity of climate change and the impact that this can have on our investment propositions. Our view is that climate-related risks should be considered as a key element within the risk framework used for our asset selection and allocation decisions, rather than a standalone factor. We anticipate that regulations and standards will fall short of what would be required to achieve the commitments set out in the Paris Agreement. We envision that the damage this causes to the planet, and subsequently to financial markets, will provoke a delayed but increased reaction from governments, supranational organisation and companies. This sequence of actions likely to impact our investable universe.



☑ Initial assessment

Describe

We are working with industry leading experts and are leveraging open-architecture financial models to build three climate-related scenarios that will help to inform the investment committee on appropriate action to take within portfolios in order to minimise the risks associated with the transition to a lower-carbon economy and to identify opportunities that will speed the transition to a net-zero carbon economy.

As global multi-asset investors, we are incorporating the work undertaken in the Inevitable Policy Response Forecast Policy Scenario in order to develop a risk mitigation strategy and determine a timeline for implementation. Our current focus is on undertaking scenario analysis for the equity asset class. We anticipate constructing a similar analysis for other key asset classes (corporate and sovereign bonds) later in 2020. We will consider the consequences of more stringent regulations and standards and assess the impact that will have on us as a business and the investment propositions we offer to clients.

- □ Incorporation into investment analysis
- \Box Inform active ownership
- □ Other



SG 13.5 CC Indicate who uses this analysis.

□ Board members, trustees, C-level roles, Investment Committee

☑ Portfolio managers

 $\ensuremath{\boxdot}$ Dedicated responsible investment staff

□ External managers

□ Investment consultants/actuaries

 \Box Other

SG 13.6 CC	Indicate whether your organisation has evaluated the potential impact of climate-related risks, beyond the investment time horizon, on its investment strategy.
● Yes	

Describe

While our investment time horizons vary from 3 to 8+ years, we invest for our clients over the long term and therefore aim to incorporate significant transition and physical risks spanning beyond our investment time horizons in our investment decisions.

Risks and opportunities identified over the short, medium and long term are detailed SG 01.6 CC.

 \bigcirc No

SG 13.7 Indicate whether a range of climate scenarios is used.

Analysis based on a 2°C or lower scenario

I Analysis based on an abrupt transition, consistent with the Inevitable Policy Response

☑ Analysis based on a 4°C or higher scenario

 \Box No, a range is not used





Provider	Scenario used	
IEA	□ Beyond 2 Degrees Scenario (B2DS)	
IEA	 Energy Technology Perspectives (ETP) 2 Degrees scenario 	
IEA	□ Sustainable Development Scenario (SDS)	
IEA	□ New Policy Scenario (NPS)	
IEA	Current Policy Scenario (CPS)	
IRENA	□ RE Map	
Greenpeace	□ Advanced Energy [R]evolution	
Institute for Sustainable Development	□ Deep Decarbonisation Pathway Project (DDPP)	
Bloomberg	□ BNEF reference scenario	
IPCC	□ Representative Concentration Pathway (RCP) 8.5	
IPCC	RPC 6	
IPCC	□ RPC 4.5	
IPCC	□ RPC 2.6	
Other	☑ Other (1)	Other (1) please specify:
		Currently being discussed with VividEconomics
Other	□ Other (2)	
Other	Other (3)	

SG 14	Mandatory to Report Voluntary to Disclose	Public	Additional Assessed	PRI 1
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SG 14.1 Some investment risks and opportunities arise as a result of long term trends. Indicate which of the following are considered.

- ☑ Changing demographics
- ☑ Climate change
- ☑ Resource scarcity
- Technological developments
- \Box Other, specify(1)
- \Box Other, specify(2)
- $\hfill\square$ None of the above

SG 14.2 Indicate which of the following activities you have undertaken to respond to climate change risk and opportunity

☑ Established a climate change sensitive or climate change integrated asset allocation strategy

I Targeted low carbon or climate resilient investments

Specify the AUM invested in low carbon and climate resilient portfolios, funds, strategies or asset classes.

	trillions	billions	millions	thousands	hundreds
Total AUM			111	000	000
Currency	GBP				
Assets in USD			143	388	975

Specify the framework or taxonomy used.

The above AuM illustrate our allocations to low-carbon tracker funds. In addition to our described investment decision process we have also incorporated the Carbon Intensity metric when determining fund allocations, and look at these in the context of our current allocations.

- I Phase out your investments in your fossil fuel holdings
- I Reduced portfolio exposure to emissions intensive or fossil fuel holdings
- ☑ Used emissions data or analysis to inform investment decision making
- Sought climate change integration by companies
- ☑ Sought climate supportive policy from governments
- ☑ Other, specify

other description

Sought climate change integration by managers. EOS engages companies specifically with a view to enhance disclosure, integrate actions and policies around climate-related risks/opportunities.

 \Box None of the above



SG 14.3 Indicate which of the following tools the organisation uses to manage climate-related risks and opportunities.

- □ Scenario analysis
- ☑ Disclosures on emissions risks to clients/trustees/management/beneficiaries
- ☑ Climate-related targets
- I Encouraging internal and/or external portfolio managers to monitor emissions risks
- Emissions-risk monitoring and reporting are formalised into contracts when appointing managers
- ☑ Weighted average carbon intensity
- □ Carbon footprint (scope 1 and 2)
- Portfolio carbon footprint
- Total carbon emissions
- □ Carbon intensity
- ☑ Exposure to carbon-related assets
- \Box Other emissions metrics
- ☑ Other, specify

other description

Climate change, natural resource stewardship, pollution, waste and circular economy are all key engagement themes to influence corporate behaviour.

 $\hfill\square$ None of the above

SG 14.4 If you selected disclosure on emissions risks, list any specific climate related disclosure tools or frameworks that you used.

We understand that tackling climate change is a long and uncertain process, which is why we believe that the most important thing to do is to communicate our progress as transparently as we can. To do this, we use the voluntary disclosures set out by the Task Force on Climate-Related Financial Disclosures (TCFD), which are some of the most widely used and recognised sets of guidance for companies to report the risks they face related to climate change. While we do not have perfect information available, we are committed to improving our disclosure around climate risks in our investment portfolios to our clients and investors.

In addition to publishing our TCFD disclosure on coutts.com we also publish a range of articles and communications tailored to various target client audiences. We also publish a yearly Sustainability report where we disclose emissions risk to clients.

SG 14.5 Additional information [Optional]

The main work that we undertake with regard to climate risk is our due diligence process that occurs before we appoint a manager. We have a detailed questionnaire that covers standard financial/business related information and a detailed responsible investing questionnaire which covers ESG issues and opportunities. There is a dedicated section on climate risk which allows us to better understand the approach of fund managers and how they manage the risks and opportunities.





Metric Type	Coverage	Purpose	Metric Unit	Metric Methodology
Climate- related targets	 ☑ All assets □ Majority of assets □ Minority of assets 	While our funds don't directly emit carbon, the companies we invest in do. Therefore we believe it is our responsibility to consider the risks these emissions might pose for the planet, and how we could reduce our clients' carbon footprint through managing their investments.	tC02 (metric tonnes/\$M sales)	A portfolio's Weighted Average Carbon Intensity is achieved by calculating the carbon intensity (Scope 1 + 2 Emissions / \$M Sales) for each portfolio company and calculating the weighted average by portfolio weight.
Weighted average carbon intensity	 All assets Majority of assets Minority of assets 	To compare the portfolio's carbon footprint with its benchmark and measure progress against internal targets.	tC02 (metric tonnes/\$M sales)	A portfolio's Weighted Average Carbon Intensity is achieved by calculating the carbon intensity (Scope 1 + 2 Emissions / \$M Sales) for each portfolio company and calculating the weighted average by portfolio weight.
Portfolio carbon footprint	 All assets Majority of assets Minority of assets 	To identify the portfolio's normalised carbon footprint per million pounds invested	tCO2 (metric tonnes/£M investment)	Carbon Emissions measures the normalised tons of CO2 for which an investor is responsible. Carbon Emissions is achieved by calculating the total Carbon Emissions (Scope 1 + 2 Emissions) multiplied by the ownership position (Portfolio Position / Total Market Cap) divided by the Portfolio Market Value.
Exposure to carbon- related assets	 □ All assets □ Majority of assets ☑ Minority of assets 	To identify exposure of portfolios to activities and assets that are at risk of becoming stranded. (E.g. oil and gas reserves that remain unused in a lower- carbon economy)	Percentage weight in portfolio for assets where data is available. This data point will always include the percentage of the AUM covered.	Fossil Fuel Involvement is the portfolio's percentage exposure to fossil fuels, for the most recent time period and averaged over the trailing 12 months. Companies with fossil-fuel involvement are defined as those deriving at least 5% of their revenue from the following activities: thermal coal extraction, thermal coal power generation, oil and gas production, and oil and gas power generation. Companies deriving at least 50% of their revenue from oil and gas products & services are also included.

SG 14.7 CC

Describe in further detail the key targets.



Targettype	Baseline year	Target year	Description	Attachments
 □ Absolute target ☑ Intensity target 	2019	Year end 2021	25% reduction in portfolio carbon intensity for the equity holdings across all discretionary mandates	File 1:20DMAR231_02_Document2.pdf
 □ Absolute target ☑ Intensity target 	2019	Year end 2030	50% reduction in portfolio carbon intensity for all holdings across all discretionary mandates	
 Absolute target Intensity target 				
 Absolute target Intensity target 				
 Absolute target Intensity target 				



Indicate whether climate-related risks are integrated into overall risk management and explain the risk management processes used for identifying, assessing and managing climate-related risks.

• Processes for climate-related risks are integrated into overall risk management

Please describe

Our robust research and selection process considers ESG factors, including climate-related risks, at every stage. An example of this is that we require all third party funds to complete a Responsible Investing Questionnaire in the Due Diligence stage. While funds with below average scores are not automatically dismissed, access to this data and insight allows us to engage with the manager to improve their practices.

For our security selection we draw on data from Sustainalytics, an external data provider, to obtain inputs on climate-related risks. In addition to this we also use Morningstar's data for external investment funds that are used in our multi-asset portfolios, with the goal of helping us assess climate risk exposure within these assets. Meanwhile Morningstar uses Sustainalytics data to aggregate climate risks for funds.

At the portfolio level we monitor carbon intensity, as well as exposure to unsustainable (fossil fuels, thermal coal, and oil sands extraction involvement) and sustainable (green transportation, renewable energy production and supporting products/services) positions, and we aim to identify ways to adjust these exposures in line with our assessment of the investment risks.

Through our stewardship activity, which is led by EOS, we have identified climate as a specific engagement focus. We encourage responsible behaviour in the companies in which we hold direct public equity holdings through voting and engagement, with support from EOS. This activity acts as a positive feedback loop as it allows them to raise risks and controversies with the boards and encourage action to address these risks.

Coutts, as well as EOS, have joined Climate Action 100+, which is an initiative led by over 300 asset managers and asset owners to engage with the world's largest corporate greenhouse gas emitters to improve their climate performance and ensure transparent disclosure of emissions. Since Coutts joined the Climate Action 100+, we have been collaboratively engaging with companies and encouraging other asset managers to support Climate Action 100+. Meanwhile our stewardship partner, Hermes EOS, has taken a particularly active role within the initiative, leading engagement initiatives on 29 companies.



We also actively encourage the asset managers that we invest in to have robust stewardship activity. We request engagement data and also review case studies to understand the impact that their engagement activity is having in driving positive change.

Identified risks are considered at every level of the organisation. Where these risks have a potential impact on our asset management business and the assets we manage on behalf of our clients, these are escalated to the Asset Management Risk Forum. Climate-related risks are also reported quarterly to the Investment Committee and to the Private Banking Climate Change Working Group.

O Processes for climate-related risks are not integrated into overall risk management

Yes

Please describe

We request our stewardship provider EOS at Federated Hermes to specifically address TCFD recommendations and their implementation as part of their engagement with companies invested in.

From EOS's website: "By engaging frequently with companies on climate change risks and environmental reporting, as well as wider issues around policy and sustainable business practices, the insights from Hermes EOS create a powerful force for positive change. Examples of constructive engagement include: encouraging the adoption of the TCFD recommendations for disclosing clear, comparable and consistent information about threats and opportunities related to climate risk, speaking with companies ahead of their AGMs to flag climate risk-related issues that could be remedied, acting as active owners on behalf of shareholders, tracking companies' progress on climate change issues and sharing company best practice where possible. Moreover, our voting policies and membership of industry initiatives, as previously discussed, encourage companies to align their business models with the 2015 Paris Agreement."

Source: https://www.hermes-investment.com/ukw/insight/equities/equitorial-a-climate-for-change/

We encourage fund managers we currently invest in, and consider investing in in the future, to adopt the TCFD recommendations, as we believe that this is an important step in increasing transparency and driving progress on climate-related matters.

○ No, we do not undertake active ownership activities.

○ No, we do not undertake active ownership activities to encourage TCFD adoption.





Area

☑ Energy efficiency / Clean technology

Asset class invested								
☑ Listed equity								
Percentage of AUM (+/-5%) per asset class invested in the area								
1								
Fixed income - SSA								
□ Fixed income - Corporate (financial)								
Fixed income - Corporate (non-financial)								
Fixed income - Securitised								
Brief description and measures of investment								

We track our exposure to carbon solutions and green transportation, drawing on data from Sustainalytics and use Morningstar's data from external investment funds that are included in our multi-asset funds and portfolios.

Sustainalytics defines carbon solutions involvement as: "the sum of the portfolio's asset-weighted percentage exposure to carbon solutions, including renewal energy production, renewal energy supporting products & services, and green transportation. A higher percentage is optimal. Holdings are considered involved with carbon solutions if they have at least 0.1% exposure."

Sustainalytics defines green transportation involvement as "the portfolio's asset-weighted percentage revenue exposure to green transportation vehicles, green transportation services, green transportation infrastructure, or technologies/services used to manufacture green transportation vehicles that are based on waste-recovery energy, rather than fossil fuel sources. A higher percentage is optimal. Holdings are considered involved with green transportation if they have at least 0.1% exposure."

☑ Renewable energy





Brief description and measures of investment

We track our exposure to renewable energy, drawing on data from Sustainalytics and use Morningstar's data from external investment funds that are included in our multi-asset funds and portfolios. We track:

Renewable energy production involvement, defined by Sustainalytics as "the portfolio's asset-weighted percentage revenue exposure to renewable energy supporting products & services. Renewable energy is energy derives from sources that are continuously replaced such as solar power, wind, hydropower, biomass, geothermal, or wave energy. Renewable energy does not include fossil fuels or waste-related products from fossil fuel sources. A higher percentage is optimal. Holdings are considered involved with renewal energy production if they have at least 0.1% exposure.

Renewable energy supporting products & services involvement, defined by Sustainalytics as "the portfolio's asset-weighted percentage revenue exposure to tailor-made products and services that support power generation from renewable energy sources. A higher percentage is optimal. Holdings are considered involved with renewal energy supporting products & services if they have at least 0.1% exposure."

- □ Green buildings
- □ Sustainable forestry
- □ Sustainable agriculture
- □ Microfinance
- □ SME financing
- □ Social enterprise / community investing
- □ Affordable housing
- □ Education
- □ Global health
- Water
- □ Other area, specify

 \bigcirc No

Communication								
SG 19	Mai	ndatory	Public	Core Assessed	PRI 2, 6			
SG 19.1		Indicate whether your organisation Select the frequency of the disclosu the public information.						

Selection, Appointment and Monitoring

Do you disclose?

 \odot We do not disclose to either clients/beneficiaries or the public.

- We disclose to clients/beneficiaries only.
- We disclose to the public



The information disclosed to clients/beneficiaries is the same

Yes

○ No

Disclosure to public and URL						
Disclosure to public and URL						
☑ How responsible investment considerations are included in manager selection, appointment and monitoring processes						
\square Details of the responsible investment activities carried out by managers on your behalf						
\boxdot E, S and/or G impacts and outcomes that have resulted from your managers' investments and/or active ownership						
□ Other						
Frequency						
☑ Quarterly or more frequently						
Annually						
□ Less frequently than annually						
□ Ad-hoc/when requested						
URL http://www.coutts.com/responsibleinvesting						

Listed equity - Incorporation

Do you disclose?

- \odot We do not proactively disclose it to the public and/or clients/beneficiaries
- \bigcirc We disclose to clients/beneficiaries only.
- We disclose it publicly

The information disclosed to clients/beneficiaries is the same

Yes

 $\bigcirc \mathsf{No}$



Disclosure to public and URL						
Disclosure to public and URL						
Broad approach to ESG incorporation						
○ Detailed explanation of ESG incorporation strategy used						
Frequency						
☑ Quarterly or more frequently						
Biannually						
□ Less frequently than annually						
□ Ad-hoc/when requested						
URL						
http://www.coutts.com/responsibleinvesting						

Listed equity - Engagement

Do you disclose?

 \odot We do not disclose to either clients/beneficiaries or the public.

 \bigcirc We disclose to clients/beneficiaries only.

 ${\small {\odot}}$ We disclose to the public

The information disclosed to clients/beneficiaries is the same

● Yes ○ No

> PRI Principles for Responsible Investment

Disclosure to public and URL

Disclosure to public and URL

☑ Details on the overall engagement strategy

 \boxdot Details on the selection of engagement cases and definition of objectives of the selections, priorities and specific goals

 $\ensuremath{\boxtimes}$ Number of engagements undertaken

☑ Breakdown of engagements by type/topic

 $\ensuremath{\boxtimes}$ Breakdown of engagements by region

 $\ensuremath{\boxtimes}$ An assessment of the current status of the progress achieved and outcomes against defined objectives

☑ Examples of engagement cases

□ Details on eventual escalation strategy taken after the initial dialogue has been unsuccessful (i.e. filing resolutions, issuing a statement, voting against management, divestment etc.)

- Details on whether the provided information has been externally assured
- $\ensuremath{\boxdot}$ Outcomes that have been achieved from the engagement

 $\hfill\square$ Other information

Frequency

☑ Quarterly or more frequently

□ Biannually

 \Box Annually

 $\hfill\square$ Less frequently than annually

□ Ad-hoc/when requested

URL

http://www.coutts.com/responsibleinvesting

Listed equity – (Proxy) Voting

Do you disclose?

○ We do not disclose to either clients/beneficiaries or the public.

○ We disclose to clients/beneficiaries only.

We disclose to the public

	The information disclosed to clients/beneficiaries is the same
 Yes 	
○ No	



Disclosure to public and URL

Disclosure to public and URL

Disclose all voting decisions

 \odot Disclose some voting decisions

 \odot Only disclose abstentions and votes against management

Frequency

☑ Quarterly or more frequently

 \Box Biannually

□ Annually

 $\hfill\square$ Less frequently than annually

 \Box Ad hoc/when requested

URL

http://www.coutts.com/responsibleinvesting

Fixed income

Do you disclose?

 \odot We do not disclose to either clients/beneficiaries or the public.

 \bigcirc We disclose to clients/beneficiaries only.

We disclose to the public

The information disclosed to clients/beneficiaries is the same

Yes

 \bigcirc No



Disclosure to public and URL							
Disclosure to public and URL							
Broad approach to RI incorporation							
 Detailed explanation of RI incorporation strategy used 							
Frequency							
Quarterly							
Biannually							
☑ Annually							
□ Less frequently than annually							
□ Ad hoc/when requested							
URL							
http://www.coutts.com/responsibleinvesting							

SG 19.2

Additional information [Optional]

We keep the information on our website high level, covering the key elements of our responsible investing approach. We also include topical artices that we believe will be of interest to our client base. An example of the type of articles that we publish on our website can be found at the following link. https://www.coutts.com/insight-articles/news/2019/investors-have-power.html

More detailed information on our approach, including asset class methodolgies, is available for those clients who are interested. Furthermore, a subject matter expert on responsible investing will attend client meetings, when requested, to discuss and answer any specific questions the client may have on this topic.



COUTTS & COMPANY

Reported Information

Public version

Indirect – Manager Selection, Appointment and Monitoring

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Listed Equity and Fixed Income Strategies

SAM 01	AM 01 Mandatory		Public	Gateway	PRI 1
		In all a start which is faller to the set of	the second second second second	and a second	

SAM 01.1

Indicate which of the following ESG incorporation strategies you require your external manager(s) to implement on your behalf for all your listed equity and/or fixed income assets:

Active investment strategies

Active investment strategies	Listed Equity		FI - Corporate (financial)	FI - Corporate (non- financial)			
Screening							
Thematic							
Integration	\checkmark		Y	V			
None of the above							

Passive investment strategies

Passive investment strategies	Listed Equity	FI -Corporate (financial)	FI -Corporate (non- financial)
Screening			
Thematic			
Integration	\checkmark	V	
None of the above			

SAM 01.2 Additional information.

Our 'responsible investing due diligence questionnaire' on third party funds references Coutts' approach to responsible investing and our responsible ownership principles. We request all fund managers to articulate how their approach to responsible investing aligns with that of Coutts.

The responses from the third party Fund Managers to our 'responsible investing due diligence questionnaire' are scored and incorporated in to our investment decision-making processes.



Selection

SAM 02	Mandatory	Public	Core Assessed	PRI 1

SAM 02.1

Indicate what RI-related information your organisation typically covers in the majority of selection documentation for your external managers

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)
Your organisation's investment strategy and how ESG objectives relate to it			
ESG incorporation requirements	\checkmark		
ESG reporting requirements			
Other			
No RI information covered in the selection documentation			

SAM 02.2

Explain how your organisation evaluates the investment manager's ability to align between your investment strategy and their investment approach

Strategy



	LE	FI - Corporate (financial)	FI - Corporate (non-financial)		
Assess the time horizon of the investment manager's offering vs. your/beneficiaries' requirements	V				
Assess the quality of investment policy and its reference to ESG		V			
Assess the investment approach and how ESG objectives are implemented in the investment process	V				
Review the manager's firm-level vs. product-level approach to RI	\checkmark	V	V		
Assess the ESG definitions to be used	\checkmark		\checkmark		
Other					
None of the above					

ESG people/oversight

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)		
Assess ESG expertise of investment teams	V	$\overline{\checkmark}$	\checkmark		
Review the oversight and responsibilities of ESG implementation	\checkmark				
Review how is ESG implementation enforced /ensured	\checkmark				
Review the manager's RI-promotion efforts and engagement with the industry	V				
Other	\checkmark	V	V		
None of the above					

Process/portfolio construction/investment valuation



	LE	FI - Corporate (financial)	FI - Corporate (non-financial)
Review the process for ensuring the quality of the ESG data used		V	
Review and agree the use of ESG data in the investment decision making process			
Review and agree the impact of ESG analysis on investment decisions			
Review and agree ESG objectives (e.g. risk reduction, return seeking, real-world impact)			
Review and agree manager's ESG risk framework			
Review and agree ESG risk limits at athe portfolio level (portfolio construction) and other ESG objectives			
Review how ESG materiality is evaluated by the manager	V	V	
Review process for defining and communicating on ESG incidents	V	V	
Review and agree ESG reporting frequency and detail	V	V	
Other, specify			
None of the above			

If you select any `Other` option(s), specify

We request data on employee diversity from the investment manager.



SAM 02.3 Indicate the selection process and its ESG/RI components

☑ Review ESG/RI responses to RfP, RfI, DDQ etc.

□ Review responses to PRI's Limited Partners` Responsible Investment Due Diligence Questionnaire (LP DDQ)

Review publicly available information on ESG/RI

 $\hfill\square$ Review assurance process on ESG/RI data and processes

☑ Review PRI Transparency Reports

☑ Request and discuss PRI Assessment Reports

☑ Meetings with the potential shortlisted managers covering ESG/RI themes

 $\ensuremath{\boxdot}$ Site visits to potential managers offices

□ Other, specify

SAM 02.4 When selecting external managers does your organisation set any of the following:

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)		
ESG performance development targets					
ESG score	\checkmark	V			
ESG weight					
Real world economy targets					
Other RI considerations	\checkmark	V	V		
None of the above					

You selected an `Other` option in table SAM 02.4 above, please specify

ESG performance development targets

Carbon Intensity

Given the new Carbon Intensity targets that Coutts has now set, within our active third party due diligence and annual review documents, the Fund Analyst is now required to report the Carbon Intensity, as provided by Morningstar (Sustainalytics Carbon Intensity Rating), for the fund and also relative to its MSCI specific benchmark.

The Carbon Intensity is the asset-weighted average of holdings with actual emissions data from the Carbon Disclosure Project or estimated values from Sustainalytics in a portfolio. A lower score is better. Carbon Intensity is computed for each holding as follows: Total Emissions (metric tons of Co2) / Revenue (Mil USD), and aggregated at the fund level.

We have just started reporting on this metric and we have set a requirement to report on an absolute basis and versus the benchmark. Future reporting may include setting a maximum Carbon Intensity on a fund-by-fund basis, in addition to reporting how the investment funds are helping Coutts meet its commitment to reduce carbon intensity of equity holdings in their funds and discretionary portfolios by 25% by year end 2021.



SAM 02.5 Describe how the ESG information reviewed and discussed affects the selection decision making process.[OPTIONAL]

Within Coutts' Fund Research Process, we consider a multitude of important factors for selecting active managers across fixed income, property, alternatives and equity strategies. We have a rigorous and comprehensive fund scoring process for new funds during the due diligence and onboarding stage and also on an ongoing basis within our annual review process.

We have a weighted fund rating system which is judged on both qualitative and quantitative inputs, these are collated through fundamental research, face-to-face manager meetings and quantitative inputs (Morningstar, eVestment and StyleAnalytics). The ratings are across several factors: Firm, Investment Team,Investment Process, Trading and Compliance, Risk Management and Responsible Investing. We also consider liquidity constraints and associated ownership limits.

Pooled (or third-party) funds make up a significant proportion of our investment portfolios. Following our submission to the UNPRI in 2019, we have improved our 'responsible investing questionnaire' in terms of thoroughness of questions asked to our active third party managers. All new and ongoing active funds are assessed on an annual basis, including a requirement to complete the 'responsible investing questionnaire'.

The questionnaire has three key pillars with multiple sub-questions in each category, this is across:

(1) Strategy

(2) Staffing, stakeholder engagement and industry benchmarks

(3) Voting and engagement

The questionnaire is trying to assess and monitor a fund and its fund house's credentials in terms of responsible investing, this also includes any changes within the last 12-18 months that we should be made aware of. This is a good soundboard to assess the level of responsible investing incorporation currently, and also what may be improved in the future through our engagement with the company.

Examples of questions are as follows:

(1) Strategy

Example 1: Do you have any policies/statements setting out your approach to responsible investing (Yes/No)? a. How does it fit with your investment philosophy? Please send copies of any relevant policies/statements, including your definition of responsible/ESG investing.

b. How does your approach align with Coutts' approach to responsible investing?

Example 2: At a fund level, please describe your approach to responsible investing and how is this incorporated into the investment decision-making processes (please give concrete examples).

a. Please explain how ESG factors are identified, how they manifest as investment risks or opportunities, how they are material to investment analysis and how they impact investment decisions.

b. Please provide evidence on how ESG incorporation impacts investment decisions and performance.

c. What internal or external resources do you use to identify ESG risks and opportunities?

d. Are there any specific ESG risks/opportunities that are a priority focus for the funds? Yes/No. If yes, please describe, with rationale.

e. Are there any specific sectors and/or companies the fund will not invest in due to ESG or ethical concerns? Yes/No If yes, please provide details and rationale for exclusion - and how you monitor compliance with investment restrictions.

f. How do you identify, manage and communicate regarding ESG incidents that may arise within the companies in which you invest?

(2) Staffing, communication, stakeholder engagement and industry benchmarks

Example 3: Are you a signatory of voluntary benchmarks, such as:

a. Principles for Responsible Investing. Yes/No. If yes, please provide details of your assessment report.

b. UK Stewardship Code. Yes/No. If yes, please detail your tier.

c. UK Task force for Climate-related Financial Disclosures (TCFD). Yes/No. If yes, what steps has the company made to integrate TCFD recommendations for asset managers?

d. Other? Please specify

Example 4: Does the company promote responsible investing across the industry? Yes/No a. Please provide information about activity to promote responsible investing, including any membership of RI-related entities.

b. Do you undertake and publish any research on responsible investment?

(3) Voting and Engagement



Example 5: Do you have a voting and/or engagement policy? Yes/No. If yes, please provide a copy. a. Is your voting and engagement policy available in the public domain? Yes/No. If yes, please provide the link. b. Please detail how your approach to voting and engagement aligns with Coutts' Responsible Ownership Principles.

Example 6: Please provide a copy of your most recent voting statistics in the following format for your most recent 12 months reporting period for the fund or strategy level. If not applicable, please provide your own statistics: a. During the past year (please define period to which you are referring), what was the number of votes cast as a percentage of ballots/AGMs or holdings and what is the rationale for this figure?

- i. Total meetings voted "for"ii. Total meetings voted "against" %
- iii. Total meetings where you have "abstained" %

Once the questionnaire has been completed, the Analyst makes a qualitative assessment on the fund based on responses and supplementary information. We assign a score of between -1 and +1 for each strategy. The RI score will impact the overall score of the fund and it is highlighted on the front page of all due diligence documents. We currently assign a 10% weight of the overall score to responsible investing related considerations. We have guidelines and parameters in our Fund Research Philosophy document concerning what each rating for RI rating may look like and these have expanded over the last year given the improvement in what we assess "good" or "best in class" to look like. Multiple sources of information, both qualitative and quantitative are integrated in the final score. It should be noted that all our research reports are taken through a peer review process, whereby, all members of the Fund Research team will read the report and make comments to probe debate and challenge.

Other RI Considerations

1. Investment Team Gender Diversity

We track and monitor gender and other diversity metrics for the investment team or existing and new strategies. The level of diversity informs the "Investment Team" section score for the strategy.

SAM 03	Mandatory		Public	Additional Assessed	PRI 2
SAM 0	3.1	Indicate how your organisation typic majority of the manager selection p		manager's active ownership prac	tices in the

Engagement

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)
Review the manager's engagement policy	V	\checkmark	V
Review the manager's engagement process (with examples and outcomes)	V		
Ensure whether engagement outcomes feed back into the investment decision-making process	\checkmark	V	
Other engagement issues in your selection process specify	\checkmark	V	

If you select `Other` option, specify

We also inquire from our managers if they are involved in collaborative engagement initiatives such as PRI's Collaboration Platform or Climate Action 100+.



	LE
Review the manager's voting policy	
Review the manager's ability to align voting activities with clients' specific voting policies	
Review the manager's process for informing clients about voting decisions	
Ensure whether voting outcomes feed back into the investment decision-making process	
Review the number of votes cast as a percentage of ballots/AGMs or holdings and available rationale	
Other active ownership voting issues in your selection process; specify	\checkmark

If you select any `Other` option(s), specify

We ask whether the fund can give Coutts the ability to vote in AGMs on any implied underlying share ownership, although largely inapplicable for funds.

SAM 03.2 Describe how you assess if the manager's engagement approach is effective.

- ☑ Impact on investment decisions
- □ Financial impact on target company or asset class
- ☑ Impact on ESG profile of company or the portfolio
- ☑ Evidence of changes in corporate practices(i.e. ESG policies and implementation activities)
- ☑ Other, specify

We request case studies on engagement activity undertaken by the manager. We are interested in case studies that highlight progress or alternatively where engagement progress has stalled. This also includes asking about how the voting and engagement outcomes feed back into the investment decision making process.

□ None of the above

SAM 03.3 Describe how you assess if the manager's voting approach is effective/appropriate

- ☑ Impact on investment decisions
- □ Impact on ESG profile of company or the portfolio
- ☑ Evidence of changes in corporate practices(i.e. ESG policies and implementation activities)
- ☑ Other, specify

We request case studies on engagement activity undertaken by the manager. We are interested in case studies that highlight progress or alternatively where engagement progress has stalled. This also includes asking about how the voting and engagement outcomes feed back into the investment decision making process.

 \Box None of the above



SAM 03.4 Additional information [OPTIONAL]

Due to the fact that we often cannot proxy vote on behalf of implied share ownership, we take great care assessing the manager's active stewardship and voting practices, through regular conversations, face-to-face meetings and during formal annual review responses. We are keen to hear updates on engagement the funds have recently participated in.

Where a manager does not vote or engage with companies they invest in, serious questions will be raised during the initial due diligence process concerning whether we would like to invest client capital in this. In cases where we see room for improvement, we will voice our opinions and monitor the data quality produced by the manager.

In other cases, it can often be difficult to obtain fund-specific voting and engagement records, an example would be a large asset manager that aggregates their holdings across all strategies and uses their institutional level ownership to vote and engage. In said cases, they tend to use a separate proxy voting team or stewardship strategy orchestrating the responses and voting for the greatest impact and effect.

Therefore, we consider all approaches to voting and engagement to acknowledge the different approaches and reporting techniques.

We ask a series of questions to gauge both the level and effectiveness of voting and engagement done at the fund and strategy level. Above asking for voting and engagement policies and asking the firms to align these with Coutts' Responsible Ownership Principles, we ask a series of more in-depth questions.

Such questions include:

Example 1. Do you vote at company AGMs? Yes/No

a. Are your voting records available in the public domain? Yes/No. If yes, please provide the link?

b. During the past year (please define period to which you are referring), what was the number of votes cast as a percentage of ballots/AGMs or holdings and what is the rationale for this figure?

c. Do you use a third party provider to support voting? Yes/No. If yes, please provide details.

d. How do you inform clients of voting decisions?

e. Please describe how voting outcomes feed back into the investment decision-making process (with examples).

Example 2. Do you engage with companies to improve ESG performance? Yes/No

Are your engagement records available in the public domain? Yes/No

b. Do you use a third party provider to support engagement? Yes/No. Please provide details of your approach.

c. Please describe your engagement process (with examples and outcomes).

d. Please describe how engagement outcomes feed back into the investment decision-making process (with examples).

Example 3. Can you give Coutts the ability to vote in AGMs on any implied underlying share ownership?

In addition to this, we ask for voting statistics focused on number of votes, votes against and votes abstained across board structure, remuneration, shareholder resolution, audits and accounts and other/miscellaneous.

On the engagement side, we ask for official company produced statistics, in addition to ~% assets engaged with and number of engagements on environmental, social and ethical, governance and strategy, risk and communication.

As with all elements of our Responsible Investing Questionnaire, the answers the firms provide - or fail to provide - will contribute towards whether a manager will be selected or not. We track all of the received responses and collate results for the funds on our buy list. Akin to many other asset management firms, we face the issue that many firms report their voting and engagement data in an unconventional way which means often it is difficult to directly compare. Given that the industry is moving toward more uniform reporting of voting and engagement activities, this should aid our reporting in the future.

Monitoring									
SAM 05	Mandatory	Public	Core Assessed	PRI 1					



SAM 05.1

When monitoring managers, indicate which of the following types of responsible investment information your organisation typically reviews and evaluates

	LE	FI - Corporate (financial)	FI - Corporate (non-financial)
ESG objectives linked to investment strategy (with examples)	\checkmark		
Evidence on how the ESG incorporation strategy(ies) affected the investment decisions and financial / ESG performance of the portfolio/fund		V	
Compliance with investment restrictions and any controversial investment decisions	V	V	
ESG portfolio characteristics	V		
How ESG materiality has been evaluated by the manager in the monitored period	\checkmark	V	
Information on any ESG incidents			
Metrics on the real economy influence of the investments			
PRI Transparency Reports	V		
PRI Assessment Reports	V		
RI-promotion and engagement with the industry to enhance RI implementation	V	V	
Changes to the oversight and responsibilities of ESG implementation	V	V	
Other general RI considerations in investment management agreements; specify			
None of the above			

SAM 05.2

When monitoring external managers, does your organisation set any of the following to measure compliance/progress





	LE	FI - Corporate (financial)	FI - Corporate (non- financial)		
ESG score	\checkmark	V	V		
ESG weight					
ESG performance minimum threshold					
Real world economy targets					
Other RI considerations	\checkmark	V	V		
None of the above					

If you select any `Other` option(s), specify

As per previous response, the Carbon Intensity scores are monitored and reported for all funds in the annual review document relative to their benchmark. Coutts has committed to reducing the carbon intensity of the equity holdings in their funds and discretionary portfolios by 25% by the end of 2021, and to reducing the carbon intensity of all holdings in their funds and discretionary portfolios by the end of 2030. This consideration feeds into fund selection decisions.

SAM 05.3

Provide additional information relevant to your organisation`s monitoring processes of external managers. [OPTIONAL]

We review each fund holding annually, where we request information through an annual review document and a separate 'responsible investing questionnaire'. The questionnaire is designed to track improvement of the fund over the lifecycle of investment. This allows us to compare changes with previous responses including highlighting areas where we can engage with managers to improve particular practices.

Through this ongoing monitoring, we have collated information for each investment fund in a database. Here we track the core quantifiable responsible investing and ESG responses: UNPRI Signatory, Commitments to UK Stewardship Code and TCFD (Task Force for Climate-related Financial Disclosures), gender diversity and voting and engagement where provided.

We have readily available, although often conflicting sources of data on the "ESG Score" or funds. For such reason we utilise a variety of different sources to help conclude the internal Coutts Responsible Investing Rating. For example, in a recent exercise, we started monitoring our fund buy list for MorningStar Sustainability Ratings, StyleAnalytics (Trucost Carbon, Trucost Impact, MSCI ESG and Oekom). We do not screen based on these metrics, but they are useful to monitor fund holdings and compare this evidence with our internal assessment of the strategy's responsible investing policies. We expect the scores of the strategies we monitor to improve over time and would engage in a conversation with the fund managers if we see this not being the case.

SAM	06	Mar	ndatory	Public	Additional Assessed	PRI 1		
	SAM 06.1 When monitoring managers, indicate organisation typically reviews and e							



Engagement

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)
Report on engagements undertaken (summary with metrics, themes, issues, sectors or similar)			
Report on engagement ESG impacts (outcomes, progress made against objectives and examples)	\checkmark		
Information on any escalation strategy taken after initial unsuccessful dialogue			
Alignment with any eventual engagement programme done internally			
Information on the engagement activities' impact on investment decisions			
Other RI considerations relating to engagement in investment management agreements; specify			
None of the above			

(Proxy) voting

	LE
Report on voting undertaken (with outcomes and examples)	\checkmark
Report on voting decisions taken	V
Adherence with the agreed upon voting policy	V
Other RI considerations relating to (proxy) voting in investment management agreements; specify	
None of the above	

SAM 07	Mandatory	Public	Core Assessed	PRI 2



SAM 07.1 For the listed equities for which you have given your external managers a (proxy) voting mandate, indicate the approximate percentage (+/- 5%) of votes that were cast during the reporting year.

 \Box Votes cast (to the nearest 5%)

 $\ensuremath{\boxtimes}$ We do not collect this information.

SAM 07.3 Additional information [OPTIONAL]

We request information from our third party fund managers regarding their voting and engagement policies, approach and associated reports. We also request information regarding the degree to which their approach aligns with Coutts' Responsible Ownership Principles.

Following our previous UNPRI submission, we now ask for (where relevant for listed equities) the voting and engagement statistics that are completed on our behalf. As many of the investments we make are in unit trusts, OEICs and other investment vehicles, we do not have the ability to vote on behalf of the assets because we do not have direct ownership.

Instead, we encourage managers to share their voting and engagement policies with case studies and detailed examples for where they have engaged. We may at times discuss specific cases with managers to ascertain discipline and robustness of their voting and engagement policies.

	Outpu	uts ar	nd outcomes				
SAN	AM 09 Mandatory		ndatory	Public	Additional Assessed	PRI 1,6	
	SAM 0	9.1	Provide examples of how ESG issu and/or monitoring process for your			appointment	

☑ Add Example 1



Topic or issue	More stringent criteria for Responsible Investing scores and engagement
Conducted by	☑ Internal staff
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial)
Scope and process	Our approach to responsible investing is an evolving process. Following our previous submission to the UNPRI for 2018; we reviewed and improved our 'responsible investing assessment questionnaire' and clarified our expectations around what we deem warrants a strong score.
Outcomes	We continue to include responsible investing within our core assessment through qualitative analysis and engagement with PMs. This in the past has led to direct engagement between Coutts and asset managers about best practices for responsible investing. For example, we engaged with a boutique equity manager to increase their awareness of responsible investing issues. The outcome of this was positive, as they became a signatory of UNPRI on 3 December 2019. A second example, included engagement with a small equity manager surrounding their governance practices, in particular concerning the board composition of the Luxembourg fund range. This, and the lack of formal responsible investing policies in place has led to a change in the overall fund rating. We continue to engage with the manager, with the expectation of improvement in such areas which are flagged in our due diligence documents. Should we not see improvement, this will lead to reassessment of our holding in the fund.

☑ Add Example 2


Topic or issue	Improved ESG reporting	
Conducted by	☑ Internal staff	
Asset class	 □ All asset classes ☑ Listed Equity □ Fixed income – corporate (financial) □ Fixed income – corporate (non financial) 	
Scope and process	We have expanded our reporting and monitoring of ESG scores and worked with existing data providers to enhance our understanding of ESG risks.	
Outcomes	We track ESG data for the 80+ equity fund holdings in our Buy List and have an awareness of when these scores (MSCI, Trucost and Sustainalytics through Morningstar) deteriorate. This is important as it helps us inform the conversation with fund managers on individual holdings that may flag in our systems. We now have more informed conversations with the portfolio managers that we can prepare in advance. The reporting system creates an additional level of challenge and debate with external and internal stakeholders.	

☑ Add Example 3

Topic or issue	Training and education of team members	
Conducted by	☑ Internal staff	
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial) 	
Scope and process	Improving awareness of ESG issues and topics to further integrate them into the investment process.	
Outcomes	Everyone in the Fund Selection team has committed to achieving the CFA UK ESG Qualification. One out of five analysts has so far taken the exam and passed first time in 2019.	



Topic or issue	Communication and dissemination of ESG related topics to wider bank
Conducted by	☑ Internal staff
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial)
Scope and process	Improve client and front line staff awareness of ESG and Responsible Investing related topics and how they apply to the internal investment process at Coutts.
Outcomes	The fund selection team has launched and delivered GPL Responsible Investing module for all of Natwest Group (50 minutes of recommended reading); we conduct regular responsible investing masterclasses for the Coutts staff. During 2019 we hosted 3 sessions and had 200+ people attend. The training is available online for people that cannot attend in person and has received positive feedback from multiple internal stakeholders. This has led to improved knowledge and confidence of our advisors when talking about ESG incorporation with clients.

 \Box Add Example 5

 \Box Add Example 6

□ Add Example 7

 $\hfill\square$ We are not able to provide examples



COUTTS & COMPANY

Reported Information

Public version

Direct - Listed Equity Incorporation

PRI disclaimer

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ESG incorporation in actively managed listed equities

	Implementation processes						
					_		
LEI 01		Manda	atory	Public	Gateway	PRI 1	
	LEI	01.1	Indicate which ESG incorporation actively managed listed equities; strategy or combination of strateg	and the breakdowr			
	 ESG incorporation strategy (select all that apply) □ Screening alone (i.e., not combined with any other strategies) □ Thematic alone (i.e., not combined with any other strategies) ☑ Integration alone (i.e., not combined with any other strategies) 						
	Percentage of active listed equity to which the strategy is applied — you may estimate +/- 5%		ied — you may estimate +/-	%			
	 Screening and integration strategies Thematic and integration strategies 						
	□ Screening and thematic strategies						
	□ All three strategies combined						
	□ We do not apply incorporation strategies						
	100)%	Total actively managed listed e	quities			

LEI 01.2

Describe your organisation's approach to ESG incorporation and the reasons for choosing the particular strategy/strategies.

Our approach to responsible investing in direct equity selection is the positive inclusion of ESG factors into our scoring approach. This is not just excluding a list of companies with negative ESG characteristics.

We believe that ESG factors have the potential, over time, to impact investment portfolios across companies, sectors, regions and asset classes. Strong corporate governance practices and management of environmental and social risks are important drivers to the creation of long-term shareholder value. At Coutts, quality is one of our key investment principles. We seek well-managed and stable institutions and consider environmental, social, and governance issues to be a key factor in this.

Coutts approach is to produce an ESG score for every stock in our investible universe of UK, US and European direct equities. This score is combined with our Coutts Equity Score. The Coutts Equity Score is not a binary buy/sell indicator. It is a combination of ratios and metrics which provides an initial probabilistic assessment on the performance potential of a stock. The use of the Coutts Equity Score as a foundation of our equity selection process helps to tilt our direct equity portfolios towards companies with positive ESG characteristics.

Sustainalytics is our principal provider of ESG data that we use for informing our equity selection process. It is a dedicated ESG research provider with a 25 year history and 170 analysts covering 7,500 companies.



To generate the ESG component of the Coutts Equity Score, Coutts combines: Sustainalytics ESG Risk Score; the highest level of recent Controversies (as judged by Sustainalytics); and whether a company is a signatory to and compliant with all 10 of the principles of the UN Global Compact.

Firstly, Sustainalytics' ESG Risk score is calculated by assessing how much risk the company is exposed to in terms of ESG factors. Some of these risks are impossible to completely eliminate but the rest a company should be able to control. This is what Sustainalytics attempt to measure in the ESG Risk score.

Sustainalytics' second score relates to Controversies. They scan 60,000 data sources for news relating to ESG. They then identify specific events that have occurred at the company that present significant environmental, reputational, legal and regulatory damage. Controversies are important to monitor as they typically demonstrate how successful a company is at managing its ESG risks.

The 3rd score Sustainalytics give us is an assessment of whether or not the company is a signatory with the 10 UN Global Compact Principles and is compliant with these principles. These cover areas such as human rights, labour rights, environment and ethics.

Our experience is that a poor ESG score doesn't prevent a stock from reaching our portfolios but it makes it very hard for it to do so. Also, vice versa, it is easier for a good ESG-rated company to make it into our portfolios than a company with a high level of ESG risks or significant controversies. In the Coutts Global Best Ideas 30 portfolio, we have introduced 8 new names in 2019 - 6 had maximum ESG scores and 2 had a small negative score. ESG scores are updated once a quarter and form around 20% of the overall Coutts Equity Score.

Before an equity is added, we complete a Due Diligence report. This covers what the company's activities are, the investment risks and the purchase rationale. Our risk checklist includes ESG issues prominently and here we utilise Sustainalytics in-depth ESG and Controversies research in addition to other sources. This analysis provides us with important insights that data cannot.

(C) Implementation: Integration of ESG factors LEI 08 Mandatory Public Core Assessed PRI 1 LEI 08.1 Indicate the proportion of actively managed listed equity portfolios where E, S and G factors are systematically researched as part of your investment analysis. State State



ESG issues	Proportion impacted by analysis
Environmental	
Linnoninonal	Environmental
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%
Social	
	Social
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%
Corporate	
Governance	Corporate Governance
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%

LEI 08.2 Additional information. [Optional]

Coutts' approach is to produce an ESG score for every stock in our investible universe of UK, US and European direct equities. This score is combined with our Coutts Equity Score. The Coutts Equity Score is not a binary buy/sell indicator. It is a combination of ratios and metrics which provides an initial probabilistic assessment on the performance potential of an equity. The use of the Coutts Equity Score as a foundation of our equity selection process helps to tilt our direct equity portfolios towards companies with positive ESG characteristics.

Sustainalytics is our principal provider of ESG data that we use for informing our equity selection process. To generate the ESG component of the Coutts Equity Score, Coutts combines: Sustainalytics ESG Risk Score; the highest level of recent Controversies (as judged by Sustainalytics); and whether a company is a signatory to and compliant with all 10 of the principles of the UN Global Compact.

LEI 09	Mandatory	Public	Core Assessed	PRI 1

LEI 09.1 Indicate which processes your organisation uses to ensure ESG integration is based on robust analysis.

Comprehensive ESG research is undertaken or sourced to determine companies' activities and products

☑ Companies are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies

- ☑ Third-party ESG ratings are updated regularly
- A periodic review of the internal research is carried out

 \boxdot Structured, regular ESG specific meetings between responsible investment staff and the fund manager or within the investments team

- Section ESG risk profile of a portfolio against benchmark
- I Analysis of the impact of ESG factors on investment risk and return performance
- □ Other; specify
- □ None of the above

LEI 09.2	Indicate the proportion of your actively managed listed equity portfolio that is subject to comprehensive ESG research as part your integration strategy.
○ <10%	
○ 10-50%	

○ 51-90%

● >90%

LEI 09.3 Indicate how frequently third party ESG ratings that inform your ESG integration strategy are updated.

- Quarterly or more frequently
- Bi-Annually
- Annually
- \odot Less frequently than annually

LEI 09.4 Indicate how frequently you review internal research that builds your ESG integration strategy.

- Quarterly or more frequently
- \bigcirc Bi-Annually
- Annually
- \odot Less frequently than annually

LEI 09.5 Describe how ESG information is held and used by your portfolio managers.

I ESG information is held within centralised databases or tools, and it is accessible by all relevant staff

 \boxdot ESG information or analysis is a standard section or aspect of all company research notes or industry/sector analysis generated by investment staff

 \boxdot Systematic records are kept that capture how ESG information and research were incorporated into investment decisions

- □ Other; specify
- $\hfill\square$ None of the above



LEI 09.6 Additional information. [Optional]

We undertake due diligence on all of our third party research providers, including Sustainalytics and EOS, which includes an annual review. Coutts is also a member of the EOS client council.

In terms of performance analysis, we calculate the positive or negative impact of the Coutts ESG score on a rolling basis. We maintain a data archive of all of our quantitative inputs, including the ESG component of the Coutts Equity Score.

We maintain a library of all due diligence undertaken on new equity investment ideas, including Sustainalytics research notes produced at the time.



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Reported Information

Public version

Direct - Listed Equity Active Ownership

PRI disclaimer

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New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 01.1 Indicate whether your organisation has an active ownership policy (includes engagement and/or voting).
--

Yes

LEA 01.2 Attach or provide a URL to your active ownership policy.

 \bigcirc Attachment provided:

• URL provided:

URL

http://www.coutts.com/responsibleinvesting

LEA 01.3 Indicate what your active engagement policy covers:

General approach to Active Ownership

- ☑ Conflicts of interest
- I Alignment with national stewardship code requirements
- $\ensuremath{\boxtimes}$ Assets/funds covered by active ownership policy
- $\ensuremath{\boxdot}$ Expectations and objectives
- Engagement approach

Engagement

☑ ESG issues

- ☑ Prioritisation of engagement
- I Methods of engagement
- ☑ Transparency of engagement activities
- $\ensuremath{\boxdot}$ Due diligence and monitoring process
- $\ensuremath{\boxdot}$ Insider information
- ☑ Escalation strategies
- ☑ Service Provider specific criteria
- □ Other; (specify)
- ☑ (Proxy) voting approach



Voting

- $\ensuremath{\boxtimes}$ ESG issues
- Prioritisation and scope of voting activities
- $\ensuremath{\boxtimes}$ Methods of voting
- ☑ Transparency of voting activities
- $\ensuremath{\boxtimes}$ Regional voting practice approaches
- ☑ Filing or co-filing resolutions
- ☑ Company dialogue pre/post-vote
- $\ensuremath{\boxtimes}$ Decision-making processes
- □ Securities lending processes
- \Box Other; (specify)
- □ Other
- $\hfill\square$ None of the above

\bigcirc No









Type of engagement	Reason for interaction
Individual / Internal staff engagements	□ To influence corporate practice (or identify the need to influence it) on ESG issues
	\Box To encourage improved/increased ESG disclosure
	\square To gain an understanding of ESG strategy and/or management
	☑ We do not engage via internal staff
Collaborative engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	□ We do not engage via collaborative engagements
Service provider engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	□ We do not engage via service providers

LEA 02.2

Indicate whether your organisation plays a role in the engagement process that your service provider conducts.

Yes

LEA 02.3 Indicate the role(s) you play in engagements that your service provider conducts on your behalf.

- $\ensuremath{\boxtimes}$ We discuss the topic of the engagement (or ESG issue(s)) of engagement
- $\ensuremath{\boxdot}$ We discuss the rationale for the engagement
- $\ensuremath{\boxtimes}$ We discuss the objectives of the engagement
- $\hfill\square$ We select the companies to be engaged with
- □ We discuss the frequency/intensity of interactions with companies
- $\hfill\square$ We discuss the next steps for engagement activity
- I We participate directly in certain engagements with our service provider
- □ Other; specify
- □ We play no role in engagements that our service provider conducts.

\bigcirc No

LEA 02.4 Additional information. [Optional]

Our service provider EOS at Federated Hermes offers quarterly service review meetings and opportunities to feed into the engagement selection process as well as ad-hoc engagement progress discussions and direct participation in engagements where appropriate at client request.

As a signatory to Climate Action 100+ we engage directly with another asset owner to influence corporate practice on climate change strategy and disclosure.



LEA 03	B Ma	ndatory	Public	Core Assessed	PRI 2			
N								
IN	New selection options have been added to this indicator. Please review your prefilled responses carefully.							
LEA 03.1 Indicate whether your organisation has a formal process for identifying and priorit								
		engagements.						
	Yes							

LEA 03.2 Indicate the criteria used to identify and prioritise engagements for each type of engagement.



Type of engagement	Criteria used to identify/prioritise engagements			
Collaborative				
engagements	Collaborative engagements			
	☑ Potential to enhance knowledge of ESG issues through other investors			
	☑ Ability to have greater impact on ESG issues			
	☑ Ability to add value to the collaboration			
	Geography/market of the companies targeted by the collaboration			
	☑ Materiality of the ESG factors addressed by the collaboration			
	□ Exposure (size of holdings) to companies targeted by the collaboration			
	Responses to ESG impacts addressed by the collaboration that have already occurred			
	□ Responses to divestment pressure			
	□ Follow-up from a voting decision			
	□ Alleviate the resource burden of engagement			
	□ Consultation with clients/beneficiaries			
	□ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)			
	□ Other; (specify)			
	\square We do not outline engagement criteria for our collaborative engagement providers			
Service-provider				
engagements	Service-provider engagements			
	☑ Geography/market of the companies			
	☑ Materiality of the ESG factors			
	☑ Exposure (size of holdings)			
	☑ Responses to ESG impacts that have already occurred			
	□ Responses to divestment pressure			
	☑ Consultation with clients/beneficiaries			
	☑ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)			
	☑ Follow-up from a voting decision			
	☑ Client request			
	☑ Breaches of international norms			
	☑ Other; (specify)			
	specify			
	Our service provider EOS at Federated Hermes further considers the additionality of its engagement, the feasibility of engagement and its potential impact (voting rights).			
	□ We do not outline engagement criteria for our service providers			

 \bigcirc No



LEA 04	Mandatory	Public	Core Assessed	PRI 2
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New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 04.1 Indicate whether you define specific objectives for your organisation's engagement activities.

Collaborative engagements	 All engagement activities Majority of engagement activities Minority of engagement activities We do not define specific objectives for engagement activities carried out through collaboration
Service-provider engagements	 All engagement activities Majority of engagement activities Minority of engagement activities We do not define specific objectives for engagement activities carried out by our service providers

LEA 04.2

Additional information. [Optional]

Our service provider EOS at Federated Hermes conducts engagements using specific milestone-driven objectives for most companies in its engagement programme.

We engage collaboratively through Climate Action 100+. Engagement objectives are defined and tracked for the company that we are engaging.

.EA 05	Mandatory		Public	Core Assessed	PRI 2
LEA 05	.1 Indica	ate whether you monitor a	nd/or review engag	ement outcomes.	
Collaborative engagements		 Yes, in all cases Yes, in a majority of c Yes, in a minority of c We do not monitor, or out through collaboration 	ases [.] review engageme	nt outcomes when the engager	ment is carried
Service-provic engagements	ler	 Yes, in all cases Yes, in a majority of c Yes, in a minority of c We do not monitor, or out by our service provid 	ases [.] review engageme	nt outcomes when the engager	ment is carried

Indicate whether you do any of the following to monitor and/or review the progress of engagement activities.



Collaborative engagements	 Define timelines/milestones for your objectives Track and/or monitor progress against defined objectives and/or KPIs Track and/or monitor the progress of action taken when original objectives are not met Revisit and, if necessary, revise objectives on a continuous basis Other; specify
Service-provider engagements	 Define timelines/milestones for your objectives Track and/or monitor progress against defined objectives and/or KPIs Track and/or monitor the progress of action taken when original objectives are not met Revisit and, if necessary, revise objectives on a continuous basis Other; specify

LEA 05.3 Additional information. [Optional]

We actively monitor and review the activities of our service provider, EOS at Federated Hermes, through quarterly calls and regular reports. EOS at Federated Hermes provides a client facing portal which allows us to refer to the full history of engagement of each company and track progress.

Our service provider, EOS at Federated Hermes, conducts engagements using specific milestone-driven objectives for most companies in its engagement programme.





LEA 06.3 Additional information. [Optional]

We will utilise our vote at AGMs when progress towards milestones is not satisfactory. In the event that engagement with a company fails we then look holistically at the merits of holding the investments. This may result in a reduction in exposure or full divestment.

	LEA 08	Mandatory	Public	Gateway	PRI 2
--	--------	-----------	--------	---------	-------

LEA 08.1 Indicate whether you track the number of your engagement activities.

Type of engagement	Tracking engagements
Collaborative engagements	 Yes, we track the number of collaborative engagements in full Yes, we partially track the number of our collaborative engagements We do not track
Service-provider engagements	 Yes, we track the number of service-provider engagements in full Yes, we partially track the number of our service-provider engagements We do not track

LEA 08.2 Additional information. [Optional]

EOS at Federated Hermes' regular reporting provides full disclosure on the number of engagements conducted on our behalf.





ESG Topic	
	☑ Climate Change
	Human rights
	Company leadership issues
	□ Shareholder rights
	Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	□ Deforestation
	□ Aggressive tax planning
	□ Cyber security
	□ Other governance
	□ Plastics
	□ Other
Conducted	□ Collaborative
by	☑ Service provider
Objectives	EOS has pressed companies to set science-based targets, conduct climate-risk stress tests, and make enhanced disclosures. It has also asked companies to link executive pay to the achievement of climate change outcomes, and to ensure they do not lobby policymakers or regulators to hinder the achievement of the Paris Agreement goals. In 2019, EOS continued to participate in collaborative investor initiative Climate Action 100+, which targets over 100 of the world's largest corporate greenhouse gas emitters. The aim is to curb emissions, strengthen climate-related financial disclosures, and improve governance on climate change risk and opportunities. The ultimate goal is to help limit global warming to less than 2°C, consistent with the Paris Agreement.
Scope and Process	EOS took an active role as lead or co-lead engager for 27 companies in this initiative, attracting over 370 investors with over \$35 trillion under management (figure as of September 2019). In 2019, EOS attended six annual shareholder meetings to promote action on the climate crisis -a mining company, an oil major, a utility, and three car manufacturers.
	EOS also helped to co-ordinate the work of the Institutional Investors Group on Climate Change's shareholder resolutions sub-group, identifying companies that could be potential targets for climate change-related resolutions, and the utilities sector sub-group, formulating and co-ordinating engagement strategies for the sector. An oil major supported a shareholder resolution that EOS had developed in its role as CA100+ lead co-ordinating investor, which called on the company to set out a strategy consistent with the goals of the Paris Agreement. This had co-filing support from investors owning almost 10% of the company -the largest ever secured for a climate change shareholder resolution -and it passed with the support of over 99% of shareholders at the 2019 AGM.
	A UK utility announced an ambition to help its customers reduce emissions by 25% by 2030, and to develop a path to net zero by 2050.
	89



Outcomes	☑ Company changed practice
	Company committed to change
	Disclosure / report published
	□ Divestment
	□ Failed/no outcome
	□ Increased understanding / information
	□ Invested in company
	□ Other



ESG Topic	llumon richte
	Human rights
	Climate Change
	☑ Human rights
	Company leadership issues
	Shareholder rights
	Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	Deforestation
	□ Aggressive tax planning
	□ Cyber security
	□ Other governance
	□ Other
Conducted	□ Collaborative
by	☑ Service provider
Objectives	EOS engages on critical human rights issues including eradicating forced labour and child labour in supply chains. Many companies rely on global supply chains to access labour in low-cost regions, but the fragmented and opaque nature of these chains heightens the risk of human rights abuses. Traditional, announced audits may not uncover issues and therefore more robust due diligence is needed. EOS engages with companies across five key areas: forced labour and modern slavery, child labour, living wages and purchasing practices, worker voice and gender-specific issues.
Scope and Process	EOS engaged with a Malaysian palm oil company over several years following NGO and media reports in 2012 of poor labour conditions at the company's plantations in Liberia and its suppliers in Indonesia. 2013 saw further allegations of poor labour conditions in its supply chain and EOS urged it to provide clarity on how it was investigating and assessing the steps taken to avoid similar issues in the future. EOS continued to raise these concerns in subsequent calls and correspondence over several years, during which the company appeared to be responding positively to consider improved disclosure and stakeholder outreach. During a call in 2017 the company committed to disclosing its migrant worker management process in its sustainability report - a significant improvement on transparency. In 2018 EOS asked the company to align its labour standards programme and move to industry best practices by reporting in line with the UN Guiding Principles on Business and Human Rights. EOS reiterated this request during calls in 2019 with the head of sustainability.



Outcomes	☑ Company changed practice
	Company committed to change
	□ Disclosure / report published
	□ Failed/no outcome
	□ Increased understanding / information
	□ Invested in company



ESG Topic	Diversity
	Diversity
	Company leadership issues
	☑ Diversity
	Shareholder rights
	Health and Safety
	Sustainability reporting
	Labour practices and supply chain management
	Labour practices and supply chain management Anti-bribery and corruption
	□ Aggressive tax planning
	Cyber security
	□ Other governance
Conducted	Collaborative
by	☑ Service provider
Objectives	Despite plenty of evidence that diversity improves company performance, progress has been slower than hoped for in many parts of the world. EOS seeks balanced boards at companies - composed of directors with technical skills aligned with the strategic needs and direction of the company and a diversity of perspectives. This may include across gender, age, ethnicity, nationality, background, skills and experience, to improve decision-making and avoid groupthink. Getting the board right is often the first step towards addressing social or environmental issues to which the company may be exposed, which is why it is a significant feature in EOS's engagement.
Scope and Process	EOS engaged with a Chinese technology company that offers a range of services via communications and social media platforms, including games, online advertising, mobile payments, fintech and cloud services
	In the first quarter of 2019, EOS met the company's senior legal counsel and wrote to the chair to call attention to the amended Hong Kong Corporate Governance Code of July 2018, which set higher expectations for the board nomination process and diversity
	EOS put its principles into action and recommended voting against a member of the nomination committee at the 2019 annual shareholder meeting.
	In EOS's meeting with the company in early May 2019, it received confirmation that the company's board acknowledged that gender diversity throughout the organisation should be improved. The company confirmed its commitment to taking initial steps to grow the talent pool for independent directors, including expanding the search to candidates beyond traditional technology and business backgrounds. In August 2019, the company appointed a female director with a health science background, one of the key areas where the company offers solutions through cloud and innovative technologies.



Outcomes	☑ Company changed practice
	Company committed to change
	Disclosure / report published
	Divestment
	□ Failed/no outcome
	□ Increased understanding / information
	Invested in company
	Other
□ Add Ex	ample 4

- □ Add Example 5
- □ Add Example 6
- □ Add Example 7
- □ Add Example 8
- □ Add Example 9
- □ Add Example 10



- Our own voting policy
- \bigcirc Our clients` requests or policies
- O Other (explain)

 \odot We hire service providers who make voting decisions on our behalf, except in some pre-defined scenarios where we review and make voting decisions.

 \odot We hire service providers who make voting decisions on our behalf.



LEA 12.2 Provide an overview of how you ensure that your agreed-upon voting policy is adhered to, giving details of your approach when exceptions to the policy are made.

EOS at Federated Hermes provides Coutts with voting recommendations based on our voting policy which are input on the voting platform prior to the vote deadline. The voting recommendations are reviewed by the equity team and typically cast as voting instructions, except in the case of shareblocking votes.

15	Man	datory		Public	Descriptive	PRI 2
LEA 15.	1				n the reporting year in white erns with companies ahea	
○ 100%)					
○ 99-75	5%					
○ 74-50)%					
O 49-2 5	;%					
	6					
· · · ,	-	nor our servic	e provider(s) rai	ise concerns with com	panies ahead of voting	
· · · ,	-	nor our servic	e provider(s) rai	ise concerns with com	panies ahead of voting	
· · · ,	er we				panies ahead of voting these companies ahead of	f voting.
O Neithe	er we		easons for raisi			f voting.
 Neither LEA 15.2 Vote(state) 	er we 2 (s) coi	Indicate the r	easons for raisined markets			f voting.
 Neither LEA 15.2 Vote(Vote(er we 2 (s) coi	Indicate the rendering the rendering the selected selecte	easons for raisined markets			f voting.
 Neither LEA 15.2 Vote(: Vote(: Vote(: 	er we 2 (s) coi (s) coi (s) coi	Indicate the m ncerned select ncerned select ncerned certair	easons for raisin ed markets ed sectors ESG issues		these companies ahead of	f voting.
 ○ Neither LEA 15.2 □ Vote(: □ Vote(: □ Vote(: □ Vote(: □ Vote(: 	2 (s) coi (s) coi (s) coi (s) coi (s) coi	Indicate the re ncerned selecte ncerned selecte ncerned certain ncerned compa	easons for raisin ed markets ed sectors ESG issues	ng your concerns with o controversy on speci	these companies ahead of	f voting.
 ○ Neither LEA 15.2 □ Vote(: □ Vote(: □ Vote(: □ Vote(: □ Vote(: 	2 (s) coi (s) coi (s) coi (s) coi (s) coi (s) coi	Indicate the re ncerned selecte ncerned selecte ncerned certair ncerned compa ncerned signific	easons for raisin ed markets ed sectors ESG issues nies exposed to	ng your concerns with o controversy on speci	these companies ahead of	f voting.

Explain

In order to help progress engagement (driving change), as well as to help clarify matters at hand to inform better voting decisions

LEA 15.3

Additional information. [Optional

Our voting recommendation and engagement provider, EOS at Federated Hermes, interacted with companies at around 1000 meetings in 2019. This would usually be ahead of meetings and as a result of concerns around the vote or an anticipated vote against management.

LEA 16	Mandatory	Public	Core Assessed	PRI 2
--------	-----------	--------	---------------	-------



LEA 16.1

Indicate the proportion of votes where you, and/or the service provider(s) acting on your behalf, communicated the rationale to companies for abstaining or voting against management recommendations. Indicate this as a percentage out of all eligible votes.

- 100%
- 99-75%
- 74-50%
- 49-25%
- 24-1%
- \bigcirc We do not communicate the rationale to companies

 \odot Not applicable because we and/or our service providers did not abstain or vote against management recommendations

LEA 16.2 Indicate the reasons why your organisation would communicate to companies, the rationale for abstaining or voting against management recommendations.

□ Vote(s) concern selected markets

- \Box Vote(s) concern selected sectors
- ✓ Vote(s) concern certain ESG issues
- ☑ Vote(s) concern companies exposed to controversy on specific ESG issues
- ☑ Vote(s) concern significant shareholdings
- ☑ Client request
- ☑ Other

Explain

In order to help progress engagement (driving change), as well as to help clarify matters at hand to inform better voting decisions.

LEA 16.3 In cases where your organisation does communicate the rationale for abstaining or voting against management recommendations, indicate whether this rationale is made public. • Yes • No • No • No • O No

LEA 16.4 Additional information. [Optional]

We provide detailed voting information and rationale to clients upon request.

Our voting recommendation and engagement provider, EOS at Federated Hermes interacted with companies at around 1000 meetings in 2019. This would usually be ahead of meetings and as a result of concerns around the vote or an anticipated vote against management.



We do track or collect this information



	Votes cast (to the nearest 1%)
	%
100	



○ We do not track or collect this information

LEA 17.3 Additional information. [Optional]

Our service provider EOS at Federated Hermes submits vote recommendations on all listed equity covered by its proxy voting service.

A 19	Mar	ndatory	Public	Core Assessed	PRI 2
LEA 1	9.1	Indicate whether your organisation	has a formal escal	ation strategy following uns	uccessful voting.
⊚ Ye	● Yes				
○ No	1				
LEA 1	19.2	Indicate the escalation strategies us against management.	sed at your organis	ation following abstentions	and/or votes
		9	sed at your organis	ation following abstentions	and/or votes
⊠ Co	ntactin	against management.	, , , , , , , , , , , , , , , , , , ,	ation following abstentions	and/or votes

- □ Initiating individual/collaborative engagement
- ☑ Directing service providers to engage
- □ Reducing exposure (holdings) / divestment
- ☑ Other

Specify

Voting recommendation are engagement-led and involve communication with the company's management and Board around the vote to ensure that it is understood



LEA 19.3 Additional information. [Optional]

EOS when recommending votes at companies which bear higher reputational risk and if they anticipate opposing a resolution, they endeavour to write to the company in advance to explain their concern. If the company is willing, they then discuss the issues of concern and explore the potential for any changes that the company might make which would enable their clients to support the resolution. In this way, EOS ensures that recommending votes is part of their engagement work and that they bring any engagement insights into that decision.





ESG Topic	
	Human rights
	Company leadership issues
	General ESG
	□ Diversity
	□ Shareholder rights
	Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	Deforestation
	□ Aggressive tax planning
	□ Cyber security
	Political spending / lobbying
	□ Other governance
	□ Other
Conducted	□ Individual/Internal
by	☑ Service provider
Objectives	EOS supports the Transition Pathway Initiative, (TPI), a global, asset-owner led initiative that assesses companies' preparedness for the transition to a low carbon economy. In 2019 it introduced the guideline that it would consider recommending a vote against the chair of the board of a company with a management ranking of 0 or 1 by the TPI, unless the company had provided a credible plan to address the climate risks and opportunities of the low carbon transition.
Scope and Process	EOS wrote to 63 companies to advise them of this guideline and to request further engagement ahead of each company's annual shareholder meeting. It also met over 10 companies, with one Japanese motor vehicle manufacturer agreeing to make improvements to its reporting in response to this engagement. EOS then voted against the chairs of the nominations and governance committees at some companies, citing climate governance as a key reason. A South Korean car manufacturer was initially ranked level 1 by the TPI. After EOS
	communicated its voting recommendations and engaged with the company by phone, it disclosed more information about its climate change strategy and emissions in its sustainability report. Its TPI ranking then improved to level 3 in December 2019.
Outcomes	☑ Company changed practice
	Company committed to change
	Disclosure / report published



Divestment
□ Failed/no outcome
□ Increased understanding / information
□ Invested in company
□ Voting
□ Other



ESG Topic	Executive Remuneration			
	✓ Executive Remuneration			
	Company leadership issues			
	□ Shareholder rights			
	Snareholder rights Health and Safety			
	Sustainability reporting			
	□ Labour practices and supply chain management			
	□ Anti-bribery and corruption			
	□ Aggressive tax planning			
	□ Cyber security			
	□ Political spending / lobbying			
	□ Other governance			
	□ Other			
Conducted				
by	□ Individual/Internal			
	✓ Service provider			
Objectives	EOS believes that companies should design and implement remuneration policies that align the interests of management with the interests of shareholders and incentivise executives to optimise long-term value. Its core objectives concern the implementation by companies of remuneration approaches aligned with the Hermes Remuneration Principles, including the simplification of remuneration schemes, the reduction of variable-to-fixed pay ratios, a focus on strategic goals and increased executive shareholdings.			
Scope and Process	EOS's voting recommendations on pay reflect these concerns, with an overall 33.3% recommended vote against rate in 2019, versus 33.15% in 2018. In the UK EOS opposed 28% of remuneration reports based on concerns such as excessive quantum and pay outcomes not aligned with performance. For example, it opposed the report at a European oil major, where the policy paid out at near maximum. In the US, EOS recommended voting against over 82% of say-on-pay proposals in 2019 due to concerns about quantum and insufficient long-term alignment. Reviewing CEO pay in the top quartile of peers is one of the ways it seeks to address quantum, a critical issue in the US following many years of pay ratcheting up. It opposed pay proposals at three US retailers where CEO pay was in the top quartile of peers. At one of the US retailers, which also had an insufficiently strong anti-pledging policy, EOS was able to secure assurances from the company that this would be reviewed and improved before the next annual meeting. After EOS's engagement with a global bank, it reduced the executive pension contribution rate from 30% to 10%, setting an important precedent for the industry.			



Outcomes	☑ Company changed practice					
	□ Company committed to change					
	Disclosure / report published					
	Divestment					
	Failed/no outcome					
	□ Increased understanding / information					
	□ Invested in company					
	□ Voting					
	□ Other					



ESG Topic	
	Human rights
	Company leadership issues
	General ESG
	☑ Diversity
	□ Shareholder rights
	□ Health and Safety
	□ Sustainability reporting
	□ Water risks
	□ Labour practices and supply chain management
	□ Anti-bribery and corruption
	□ Deforestation
	□ Aggressive tax planning
	□ Cyber security
	Political spending / lobbying
	□ Other governance
	□ Other
Conducted	□ Individual/Internal
by	☑ Service provider
Objectives	Board composition is critical to the good management of companies and one of the most important shareholder powers is the ability to elect board directors. A diverse board is vital to good decision-making, so EOS stepped up its expectations on gender diversity in 2019.
Scope and Process	In the UK, EOS tightened its policy for board-level gender diversity with a guideline of 30% women for FTSE 100 boards and 25% for FTSE 250. It also introduced a policy on below-board diversity, with the guideline that it would consider recommending a vote against the chair of FTSE 100 companies with no women on their executive committee. In the US, EOS continued to push its expectations on board diversity across a number of dimensions, recommending opposition to 916 proposals in 2019.
	In Germany, EOS released its new German Corporate Governance principles, which set out its expectations for 2020 and beyond, including that companies should achieve 30% female representation on executive boards. Currently, only 8% of German companies have more than one woman on the executive board. EOS raised the issue of diversity at one German car manufacturer's annual shareholder meeting, along with concerns about audit tenure that led it to oppose the ratification of the auditors.
	Board diversity remains a challenge in many markets, particularly South Korea and Japan. Following engagement by EOS, one Japanese electrical goods company appointed two new women directors this year, bringing the total to four, or 30% of the board.
Outcomes	Company changed practice



Company committed to change
Disclosure / report published
□ Divestment
□ Failed/no outcome
□ Increased understanding / information
□ Invested in company
☑ Ongoing
□ Other

- \Box Add Example 4
- \Box Add Example 5
- \Box Add Example 6
- \Box Add Example 7
- □ Add Example 8
- \Box Add Example 9
- □ Add Example 10



COUTTS & COMPANY

Reported Information

Public version

Direct - Fixed Income

PRI disclaimer

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ESG incorporation in actively managed fixed income

	Implementation processes					
FI 01	FI 01 Mano		atory	Public	Gateway	PRI 1
	FI 0	1.1	Indicate (1) Which ESG incorpora actively managed fixed income in managed fixed income investmen	vestments; and (2)) The proportion (+/- 5%) of your t	







	Thematic + integration strategies
0	
	Screening + thematic strategies
0	
	All three strategies combined
0	
	No incorporation strategies applied
0 100%	
100%	



	1	
Corporate (non-		
financial)		Screening alone
	0	
	Č (
		Thematic alone
	-	
	0	
		Integration alone
	100	
		Screening + integration strategies
	0	
		Thematic + integration strategies
	0	
	Ũ	
		Screening + thematic strategies
	_	
	0	
		All three strategies combined
		All three strategies combined
	0	
		No incorporation strategies applied
	0	
	100%	

FI 01.2 Describe your reasons for choosing a particular ESG incorporation strategy and how combinations of strategies are used.

The integration of ESG analysis was chosen to ensure we could better understand the risks and be more selective in the factors we apply to portfolios.

Within sovereign fixed income we have a framework to score countries based on the three ESG pillars and provide an aggregate score. Our benchmarks are comprised of the local government bond for that currency. The selection of an integration approach was more suitable given the select universe of government bonds. We have given consideration to thematic strategies but none currently exist.

Within corporate credit we also integrated ESG scores into our buy list and portfolio construction. This was chosen so as to allow us to control the sector risk when building portfolios. We reviewed a screening approach but felt this led to increased tracking risk without consideration of other factors.

FI 03 Mandatory Public Additional Assessed PRI 1
--



FI 03.1 Indicate how you ensure that your ESG research process is robust:

□ Comprehensive ESG research is undertaken internally to determine companies' activities; and products and/or services

 \Box Issuers are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies

☑ Issuer information and/or ESG ratings are updated regularly to ensure ESG research is accurate

☑ Internal audits and regular reviews of ESG research are undertaken in a systematic way.

□ A materiality/sustainability framework is created and regularly updated that includes all the key ESG risks and opportunities for each sector/country.

 \Box Other, specify

 \Box None of the above

FI 03.2 Describe how your ESG information or analysis is shared among your investment team.

If ESG information is held within a centralised database and is accessible to all investment staff

Section ESG information is displayed on front office research platforms

 \Box ESG information is a standard item on all individual issuer summaries, research notes, 'tear sheets', or similar documents

☑ Investment staff are required to discuss ESG information on issuers as a standard item during investment committee meetings

I Records capture how ESG information and research was incorporated into investment decisions

□ Other, specify

 $\hfill\square$ None of the above

(C) Implementation: Integration

FI 10	Mandatory	Public	Descriptive	PRI 1

FI 10.1 Describe your approach to integrating ESG into traditional financial analysis.

Each issuer is assigned an ESG score (which varies depending on the type - see more below). The aggregate issuer score feeds into the investment decision making process and portfolio construction.

Within credit, we have a bias within each sector to names with a better ESG score than the sector. This approach was taken to avoid building in large sector bets if you were to screen or limit based on the absolute level of the score. Our preferred approach is to tilt towards best in sector names and engage to improve.

Within sovereign bonds, we assess the ESG scores of each country and give consideration within the investment decision process. There is less scope to tilt towards countries that score better given the lower number and differing macro drivers behind each. Our portfolios are predominately exposed to UK Gilts which score highly within our framework based on the ESG pillars.

FI 10.2

Describe how your ESG integration approach is adapted to each of the different types of fixed income you invest in.





SSA

Using the World Bank ESG data base we select a number of metrics across each pillar to determine an aggregate score for each country.

- Environment; emissions data (e.g. CO2 metric tons per capita) and energy use (e.g. renewable energy consumption % of total).
- Social; Education& Skills, Employment, Poverty, Health & Nutrition, Inequality and Access to Services
- Governance; Government effectiveness, Stability and Rule of Law, Gender and Human Rights

Each of these factors is scored 1-4 based on how positive or negative they are. The scores are then aggregated across each pillar and then as a whole. The total score for each country is then used to determine how it compares to other sovereign bonds. The top quartile nations are France, Germany and the UK.

These scores are considered as part of the investment decision making process, however there is no specific level or criteria that permits investing in worse issuers.

Corporate (financial)

ESG risk factors are considered in two ways: at the fundamental credit level and at the separate ESG risk factor level.

We use two third party providers to input into each element. Firstly, CreditSights contributes to our fundamental credit analysis of each issuer we cover. Within their framework, consideration is given to the credit outlook, valuations and associated risks of which ESG factors are also a part. This feeds into our fundamental credit view.

Separately, we integrated Sustainalytics ESG scoring criteria into our issuer buy list from which portfolio managers can construct portfolios. The ESG score is an aggregation of the risk factor scores across each ESG pillar. Each issuer is then ranked against their respective sector. This element helps drive portfolio construction.

Portfolio managers will look to construct portfolios, tilting towards sectors and issuers that are favoured, while also to issuers with a better ESG score than the sector average. At a portfolio level, the credit exposure should compare favourably to the underlying benchmark.

Corporate (non-financial)

ESG risk factors are considered in two ways: at the fundamental credit level and at the separate ESG risk factor level.

We use two third party providers to input into each element. Firstly, CreditSights contributes to our fundamental credit analysis of each issuer we cover. Within their framework, consideration is given to the credit outlook, valuations and associated risks of which ESG factors are also a part. This feeds into our fundamental credit view.

Separately, we integrated Sustainalytics ESG scoring criteria into our issuer buy list from which portfolio managers can construct portfolios. The ESG score is an aggregation of the risk factor scores across each ESG pillar. Each issuer is then ranked against their respective sector. This element helps drive portfolio construction.

Portfolio managers will look to construct portfolios, tilting towards sectors and issuers that are favoured, while also to issuers with a better ESG score than the sector average. At a portfolio level, the credit exposure should compare favourably to the underlying benchmark.

	FI 11		Manda	atory	Public	Core Assessed	PRI 1
	FI 11.1		.1	Indicate how ESG information is	typically used as pa	art of your investment process.	



Select all that apply

	SSA	Corporate	Corporate
		(financial)	(non-financial)
ESG analysis is integrated into fundamental analysis			
ESG analysis is used to adjust the internal credit assessments of issuers.			
ESG analysis is used to adjust forecasted financials and future cash flow estimates.			
ESG analysis impacts the ranking of an issuer relative to a chosen peer group.	$\overline{\checkmark}$		V
An issuer's ESG bond spreads and its relative value versus its sector peers are analysed to find out if all risks are priced in.	$\overline{\checkmark}$		V
The impact of ESG analysis on bonds of an issuer with different durations/maturities are analysed.			
Sensitivity analysis and scenario analysis are applied to valuation models to compare the difference between base-case and ESG-integrated security valuation.			
ESG analysis is integrated into portfolio weighting decisions.		\checkmark	
Companies, sectors, countries and currency and monitored for changes in ESG exposure and for breaches of risk limits.			
The ESG profile of portfolios is examined for securities with high ESG risks and assessed relative to the ESG profile of a benchmark.			
Other, specify in Additional Information			

112

Mandatory

FI 12.1

Indicate the extent to which ESG issues are reviewed in your integration process.

Public



PRI 1

Additional Assessed

	Environment	Social	Governance
SSA	Environmental	Social	Governance
	 Systematically 	 Systematically 	 Systematically
	○ Occasionally	○ Occasionally	○ Occasionally
	\odot Not at all	\odot Not at all	\odot Not at all
Corporate (financial)	Environmental	Social	Governance
(Systematically 	 Systematically 	 Systematically
	○ Occasionally	○ Occasionally	○ Occasionally
	\odot Not at all	\bigcirc Not at all	\bigcirc Not at all
Corporate (non-	Environmental	Social	Governance
financial)	 Systematically 	 Systematically 	 Systematically
	○ Occasionally	○ Occasionally	○ Occasionally
	\odot Not at all	○ Not at all	○ Not at all



Please provide more detail on how you review E, S and/or G factors in your integration process.

SSA

As covered previously, the data is sourced from World Bank and our scoring of each factor carried out annually by the investment team. The scoring is done systematically at this point and key documents updated for use by the investment team.

Corporate (financial)

Due to the use of third party ESG research provider, there is an on-going assessment of ESG risk factors which is updated in a timely manner. Our issuer buy list integrates this data every two weeks to ensure any changes in risks are captured.

Our other fundamental research provider (Credit Sights), also gives consideration to ESG risk factors within their fundamental credit analysis which we capture in our research and buy list composition.

Corporate (non-financial)

Due to the use of a third party ESG research provider, there is an on-going assessment of ESG risk factors which is updated in a timely manner. Our issuer buy list integrates this data every two weeks to ensure any changes in risks are captured.

Our other fundamental research provider (CreditSights), also gives consideration to ESG risk factors within their fundamental credit analysis which we capture in our research and buy list composition.

COUTTS & COMPANY

Reported Information

Public version

Confidence building measures

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11 01	Mai	ndatory	Public	Additional Assessed	General		
CM1	01.1	Indicate whether the reporte year has undergone:	ed information you have	provided for your PRI Transpare	ency Report thi		
🗆 Th	ird par	ty assurance over selected res	ponses from this year's	PRI Transparency Report			
		ty assurance over data points f his year	rom other sources that	have subsequently been used in	your PRI		
	□ Third party assurance or audit of the correct implementation of RI processes (that have been reported to the PRI this year)						
	□ Internal audit of the correct implementation of RI processes and/or accuracy of RI data (that have been reported to the PRI this year)						
☑ Internal verification of responses before submission to the PRI (e.g. by the CEO or the board)							
	Whole PRI Transparency Report has been internally verified						
	\odot Selected data has been internally verified						
	her, sp	ecify					
O	ur carbo	on emissions targets, progress	and approach have be	en assured by internal audit.			
	one of t	he above					
CM1	01 2	Additional information [OPTI					

AAF audit during the year which scrutinised the controls in place around its activities on behalf of clients. EOS is also subject to quarterly risk/control reviews by Hermes Fund Managers Limited internal

○ Whole PRI Transparency Report was assured last year						
 Selected data was assured in last year's PRI Transparency Report 						
We did not assure last year's PRI Transparency report						

Civit of Manualory Public Descriptive General	CM1 03	Mandatory	Public	Descriptive	General
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CM1 03.1 We undertake confidence building measures that are unspecific to the data contained in our PRI Transparency Report:

□ We adhere to an RI certification or labelling scheme

□ We carry out independent/third party assurance over a whole public report (such as a sustainability report) extracts of which are included in this year's PRI Transparency Report

□ ESG audit of holdings

 $\hfill\square$ Other, specify

 $\ensuremath{\boxdot}$ None of the above

CM1 04	Mandatory	Public	Descriptive	General

CM1 04.1 Do you plan to conduct third party assurance of this year's PRI Transparency report?

O Whole PRI Transparency Report will be assured

 \bigcirc Selected data will be assured

• We do not plan to assure this year`s PRI Transparency report

CM1 04.3 Additional information [OPTIONAL]

We will look at assuring the whole PRI Transparency Report in the future. At present, we have our climate change data and targets internally assured.

CM1 07		Man	ndatory	Public	Descriptive	General
CM1 0		7.1	Indicate who has reviewed/verified i Report . and if this applies to select			ransparency

Who has conducted the verification

 $\hfill\square$ CEO or other Chief-Level staff

□ The Board

Investment Committee

Sign-off or review of responses

☑ Sign-off

☑ Review of responses

☑ Compliance Function

- ☑ RI/ESG Team
- ☑ Investment Teams
- ☑ Legal Department
- ☑ Other (specify)

specify

Deputy Chair of Investment Committee with members of Responsible Investing Forum have reviewed and signed-off report. The Report has been submitted to the Investment Committee for review and approval prior to



submission. Our legal and compliance teams have reviewed all climate related commitments in our TCFD statement.

