



RITRANSPARENCY REPORT 2020

BT Pension Scheme





About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the PRI website, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2020 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

| Symbol | Status |
|--------|---|
| ✓ | The signatory has completed all mandatory parts of this indicator |
| Ø | The signatory has completed some parts of this indicator |
| 8 | This indicator was not relevant for this signatory |
| - | The signatory did not complete any part of this indicator |
| Po | The signatory has flagged this indicator for internal review |

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



Principles Index



| Organisa | ntional Overview | | | Principle | | | | | | General |
|--------------|--|----------|------------------------------------|-----------|---|---|---|---|---|----------|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| OO TG | · | 8 | n/a | | | | | | | |
| 00 01 | Signatory category and services | ✓ | Public | | | | | | | √ |
| 00 02 | Headquarters and operational countries | ✓ | Public | | | | | | | ✓ |
| OO 03 | Subsidiaries that are separate PRI signatories | ✓ | Public | | | | | | | ✓ |
| OO 04 | Reporting year and AUM | ✓ | Public | | | | | | | ✓ |
| OO 05 | Breakdown of AUM by asset class | ~ | Asset mix disclosed in OO 06 | | | | | | | √ |
| OO 06 | How would you like to disclose your asset class mix | ✓ | Public | | | | | | | ✓ |
| OO 07 | Fixed income AUM breakdown | ✓ | Private | | | | | | | ✓ |
| OO 08 | Segregated mandates or pooled funds | ✓ | Private | | | | | | | ✓ |
| OO 09 | Breakdown of AUM by market | ✓ | Public | | | | | | | ✓ |
| OO 10 | Active ownership practices for listed assets | ✓ | Public | | | | | | | ✓ |
| 00 11 | ESG incorporation practices for all assets | ✓ | Public | | | | | | | ✓ |
| 00 12 | Modules and sections required to complete | ✓ | Public | | | | | | | ✓ |
| OO LE 01 | Breakdown of listed equity investments by passive and active strategies | 8 | n/a | | | | | | | ✓ |
| OO LE 02 | Reporting on strategies that are <10% of actively managed listed equities | 8 | n/a | | | | | | | ✓ |
| OO FI 01 | Breakdown of fixed income investments by passive and active strategies | ✓ | Private | | | | | | | ✓ |
| OO FI 02 | Reporting on strategies that are <10% of actively managed fixed income | 8 | n/a | | | | | | | ✓ |
| OO FI 03 | Fixed income breakdown by market and credit quality | ✓ | Public | | | | | | | ✓ |
| OO SAM 01 | Breakdown of externally managed investments by passive and active strategies | ✓ | Private | | | | | | | ✓ |
| OO PE 01 | Breakdown of private equity investments by strategy | 8 | n/a | | | | | | | ✓ |
| OO PE 02 | Typical level of ownership in private equity investments | 8 | n/a | | | | | | | ✓ |
| 00 PR 01 | Breakdown of property investments | 8 | n/a | | | | | | | ✓ |
| 00 PR 02 | Breakdown of property assets by management | 8 | n/a | | | | | | | ✓ |
| 00 PR 03 | Largest property types | 8 | n/a | | | | | | | ✓ |
| OO INF 01 | Breakdown of infrastructure investments | 8 | n/a | | | | | | | ✓ |
| OO INF 02 | Breakdown of infrastructure assets by management | 8 | n/a | | | | | | | ✓ |
| OO INF 03 | Largest infrastructure sectors | 8 | n/a | | | | | | | ✓ |
| OO HF 01 | Breakdown of hedge funds investments by strategies | 8 | n/a | | | | | | | ✓ |
| OO End | Module confirmation page | ✓ | - | | | | | | | |

| CCStrate | gy and Governance | | | | P | rin | cip | le | | General |
|-----------|--|--------|------------|----------|----------|-----|-----|----|----------|---------|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| SG 01 | RI policy and coverage | ✓ | Public | | | | | | | ✓ |
| SG 01 CC | Climate risk | ✓ | Public | | | | | | | ✓ |
| SG 02 | Publicly available RI policy or guidance documents | ✓ | Public | | | | | | ✓ | |
| SG 03 | Conflicts of interest | ✓ | Public | | | | | | | ✓ |
| SG 04 | Identifying incidents occurring within portfolios | ✓ | Private | | | | | | | ✓ |
| SG 05 | RI goals and objectives | ✓ | Public | | | | | | | ✓ |
| SG 06 | Main goals/objectives this year | ✓ | Private | | | | | | | ✓ |
| SG 07 | RI roles and responsibilities | ✓ | Public | | | | | | | ✓ |
| SG 07 CC | Climate-issues roles and responsibilities | ✓ | Public | | | | | | | ✓ |
| SG 08 | RI in performance management, reward and/or personal development | ✓ | Private | | | | | | | ✓ |
| SG 09 | Collaborative organisations / initiatives | ✓ | Public | | | | ✓ | ✓ | | |
| SG 09.2 | Assets managed by PRI signatories | ✓ | Private | ✓ | | | | | | |
| SG 10 | Promoting RI independently | ✓ | Public | | | | ✓ | | | |
| SG 11 | Dialogue with public policy makers or standard setters | ✓ | Private | | | | ✓ | ✓ | ✓ | |
| SG 12 | Role of investment consultants/fiduciary managers | ✓ | Public | | | | ✓ | | | |
| SG 13 | ESG issues in strategic asset allocation | ✓ | Public | ✓ | | | | | | |
| SG 13 CC | | ✓ | Public | | | | | | | ✓ |
| SG 14 | Long term investment risks and opportunity | ✓ | Public | ~ | | | | | | |
| SG 14 CC | | ✓ | Public | | | | | | | ✓ |
| SG 15 | Allocation of assets to environmental and social themed areas | ✓ | Public | ✓ | | | | | | |
| SG 16 | ESG issues for internally managed assets not reported in framework | 8 | n/a | | | | | | | ✓ |
| SG 17 | ESG issues for externally managed assets not reported in framework | ✓ | Public | | | | | | | ✓ |
| SG 18 | Innovative features of approach to RI | ✓ | Private | | | | | | | ✓ |
| SG 19 | Communication | ✓ | Public | | ✓ | | | | ✓ | |
| SG End | Module confirmation page | ✓ | - | | | | | | | |

| Indirect - | - Manager Selection, Appointment | and Mo | nitoring | | Р | rin | General | | | |
|------------|--|----------|------------|---|----------|-----|---------|---|---|--|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| SAM 01 | ESG incorporation strategies | ✓ | Public | ✓ | | | | | | |
| SAM 02 | Selection processes (LE and FI) | ✓ | Public | ✓ | | | | | | |
| SAM 03 | Evaluating engagement and voting practices in manager selection (listed equity/fixed income) | ✓ | Public | | ~ | | | | | |
| SAM 04 | Appointment processes (listed equity/fixed income) | ✓ | Public | ~ | | | | | | |
| SAM 05 | Monitoring processes (listed equity/fixed income) | ✓ | Public | ~ | | | | | | |
| SAM 06 | Monitoring on active ownership (listed equity/fixed income) | ✓ | Public | ~ | | | | | | |
| SAM 07 | Percentage of (proxy) votes | ✓ | Public | | ✓ | | | | | |
| SAM 08 | Percentage of externally managed assets managed by PRI signatories | ✓ | Private | ~ | | | | | | |
| SAM 09 | Examples of ESG issues in selection, appointment and monitoring processes | ✓ | Public | ~ | | | | | ✓ | |
| SAM End | Module confirmation page | ✓ | - | | | | | | | |

| Direct - I | Listed Equity Active Ownership | | | | P | rin | cip | le | | General |
|------------|--|--------|------------|----------|----------|----------|-----|----|---|---------|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| LEA 01 | Description of approach to engagement | ✓ | Public | | ✓ | | | | | |
| LEA 02 | Reasoning for interaction on ESG issues | ✓ | Public | ✓ | ✓ | ✓ | | | | |
| LEA 03 | Process for identifying and prioritising engagement activities | ✓ | Public | | ✓ | | | | | |
| LEA 04 | Objectives for engagement activities | ✓ | Public | | ✓ | | | | | |
| LEA 05 | Process for identifying and prioritising collaborative engagement | ✓ | Public | | ✓ | | | | | |
| LEA 06 | Role in engagement process | ✓ | Public | | ✓ | | ✓ | | | |
| LEA 07 | Share insights from engagements with internal/external managers | ✓ | Public | ✓ | ✓ | | | | | |
| LEA 08 | Tracking number of engagements | ✓ | Public | | ✓ | | | | | |
| LEA 09 | Number of companies engaged with, intensity of engagement and effort | ✓ | Private | | ✓ | | | | | |
| LEA 10 | Engagement methods | ✓ | Private | | ✓ | | | | | |
| LEA 11 | Examples of ESG engagements | ✓ | Private | | ✓ | | | | | |
| LEA 12 | Typical approach to (proxy) voting decisions | ✓ | Public | | ✓ | | | | | |
| LEA 13 | Percentage of voting recommendations reviewed | ✓ | Public | | ✓ | | | | | |
| LEA 14 | Securities lending programme | ✓ | Public | | ✓ | | | | | |
| LEA 15 | Informing companies of the rationale of abstaining/voting against management | ✓ | Public | | ✓ | | | | | |
| LEA 16 | Informing companies of the rationale of abstaining/voting against management | ✓ | Public | | ✓ | | | | | |
| LEA 17 | Percentage of (proxy) votes cast | ✓ | Public | | ✓ | | | | | |
| LEA 18 | Proportion of ballot items that were for/against/abstentions | ✓ | Public | | ✓ | | | | | |
| LEA 19 | Proportion of ballot items that were for/against/abstentions | ✓ | Public | | ✓ | | | | | |
| LEA 20 | Shareholder resolutions | ✓ | Private | | ✓ | | | | | |
| LEA 21 | Examples of (proxy) voting activities | ✓ | Private | | ✓ | | | | | |
| LEA End | Module confirmation page | ✓ | - | | | | | | | |

| Direct - | Fixed Income | | | | P | rin | cip | le | | General |
|-----------|---|----------|------------|----------|---|-----|-----|----|---|---------|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| FI 01 | Incorporation strategies applied | ✓ | Public | ✓ | | | | | | |
| FI 02 | ESG issues and issuer research | ✓ | Private | ✓ | | | | | | |
| FI 03 | Processes to ensure analysis is robust | ✓ | Public | ✓ | | | | | | |
| FI 04 | Types of screening applied | 8 | n/a | ✓ | | | | | | |
| FI 05 | Examples of ESG factors in screening process | 8 | n/a | ✓ | | | | | | |
| FI 06 | Screening - ensuring criteria are met | 8 | n/a | ✓ | | | | | | |
| FI 07 | Thematic investing - overview | 8 | n/a | ✓ | | | | | | |
| FI 08 | Thematic investing - themed bond processes | 8 | n/a | ✓ | | | | | | |
| FI 09 | Thematic investing - assessing impact | 8 | n/a | ✓ | | | | | | |
| FI 10 | Integration overview | ✓ | Public | ✓ | | | | | | |
| FI 11 | Integration - ESG information in investment processes | ✓ | Public | ✓ | | | | | | |
| FI 12 | Integration - E,S and G issues reviewed | ✓ | Public | ✓ | | | | | | |
| FI 13 | ESG incorporation in passive funds | 8 | n/a | ✓ | | | | | | |
| FI 14 | Engagement overview and coverage | ✓ | Private | | ✓ | | | | | |
| FI 15 | Engagement method | ✓ | Private | ✓ | ✓ | | | | | |
| FI 16 | Engagement policy disclosure | ✓ | Private | ✓ | ✓ | | | | | |
| FI 17 | Financial/ESG performance | ✓ | Private | | | | | | | ✓ |
| FI 18 | Examples - ESG incorporation or engagement | ✓ | Private | ~ | ✓ | | | | | |
| FI End | Module confirmation page | ✓ | - | | | | | | | |

| Confider | Confidence building measures | | | | Р | rin | General | | | |
|---------------|------------------------------------|--------|------------|---|---|-----|---------|---|---|---|
| Indicator | Short description | Status | Disclosure | 1 | 2 | 3 | 4 | 5 | 6 | |
| CM1 01 | Assurance, verification, or review | ✓ | Public | | | | | | | ✓ |
| CM1 02 | Assurance of last year`s PRI data | ✓ | Public | | | | | | | ✓ |
| CM1 03 | Other confidence building measures | ✓ | Public | | | | | | | ✓ |
| CM1 04 | Assurance of this year`s PRI data | ✓ | Public | | | | | | | ✓ |
| CM1 05 | External assurance | 8 | n/a | | | | | | | ✓ |
| CM1 06 | Assurance or internal audit | ✓ | Public | | | | | | | ✓ |
| CM1 07 | Internal verification | 8 | n/a | | | | | | | ✓ |
| CM1 01 End | Module confirmation page | ✓ | - | | | | | | | |

BT Pension Scheme

Reported Information

Public version

Organisational Overview

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Basic information Public 00 01 **Mandatory Gateway/Peering** General 00 01.1 Select the type that best describes your organisation or the services you provide. O Non-corporate pension or superannuation or retirement or provident fund or plan Corporate pension or superannuation or retirement or provident fund or plan Insurance company Foundation O Endowment O Development finance institution O Reserve - sovereign or government controlled fund O Family office Other, specify

Background information to the BT Pension Scheme (BTPS):

Additional information. [Optional]

The BTPS is the largest private sector pension scheme in the UK with close to 290,000 members and approximately £54bn of assets. It is a defined benefit scheme managed by an independent Trustee on behalf it its members. The Scheme was closed to new members in 2001 and closed to future accrual on 30 June 2018. BT Pension Scheme Management Ltd (BTPSM), a team of approximately 70 staff, acts as the executive arm of the Trustee and is the Scheme's principal investment advisor. The Scheme's assets are managed by external investment management companies across a diversified range of asset classes including equities, corporate and government bonds, property and alternatives.

The Scheme has a long history of being a responsible investor and engaged owner. It was a founding signatory of the Principles for Responsible Investment (PRI) in 2006 and is a Tier 1 signatory to the UK Stewardship Code. This commitment is articulated in the Scheme's Responsible Investment Policy (publicly available at www.btpensions.net) by the mission statement which explains that "as a responsible investor we will manage the Scheme's assets by seeking the optimal long-term risk-adjusted return while limiting outcomes which may harm our beneficiaries' shared interests." To do this effectively, the Trustee has integrated financially material environmental, social and governance (ESG) considerations throughout the investment process and promotes active stewardship of the portfolio companies and assets owned by the Scheme.

The Trustee oversees the Scheme's responsible investment strategy, which also includes the consideration of emerging, long-term structural risks, including climate change and technological disruption. The implementation of the responsible investment strategy is undertaken by BTPSM, with activity focused on the following core areas: i) Understanding the risks and opportunities that may face the Scheme because of its long-term investment horizon; ii) Integrating financially material ESG factors throughout the investment process, including in the design of investment mandates, new manager searches and ongoing monitoring of managers; and iii) Ensuring the Scheme is delivering long-term value through responsible ownership. The majority of the Scheme's stewardship activities are undertaken by Hermes EOS, a leading provider of engagement resources.

| 00 0 |)2 | Mar | ndatory | Public | Peering | General |
|------|-------|-----|--------------------------------------|---------------------|---------|---------|
| | | | | | | |
| | 00 02 | .1 | Select the location of your organisa | tion's headquarters | 3. | |

United Kingdom

00 01.3



00 02.2 Indicate the number of countries in which you have offices (including your headquarters). ① 1 0 2-5 O 6-10 ○ >10 OO 02.3 Indicate the approximate number of staff in your organisation in full-time equivalents (FTE). FTE 70 OO 03 **Mandatory Public Descriptive** General Indicate whether you have subsidiaries within your organisation that are also PRI signatories in 00 03.1 their own right. ○ Yes No 00 04 **Mandatory Public Gateway/Peering** General 00 04.1 Indicate the year end date for your reporting year. 30/06/2019

Include the AUM of subsidiaries, but exclude advisory/execution only assets, and exclude the assets of your PRI signatory subsidiaries that you have chosen not to report on in OO 03.2

| | trillions | billions | millions | thousands | hundreds |
|---------------|-----------|----------|----------|-----------|----------|
| Total AUM | | 54 | 400 | 000 | 000 |
| Currency | GBP | | | | |
| Assets in USD | | 70 | 273 | 515 | 763 |

Indicate your total AUM at the end of your reporting year.

 $\hfill\square$ Not applicable as we are in the fund-raising process



00 04.2

OO 06 Mandatory Public Descriptive General

OO 06.1

Select how you would like to disclose your asset class mix.

 \bigcirc as percentage breakdown

as broad ranges

| | Internally managed (%) | Externally managed (%) |
|----------------|------------------------|------------------------|
| Listed equity | 0 | 10-50% |
| Fixed income | 10-50% | 10-50% |
| Private equity | 0 | <10% |
| Property | 0 | <10% |
| Infrastructure | 0 | <10% |
| Commodities | 0 | 0 |
| Hedge funds | 0 | <10% |



| Fund of hedge funds | 0 | 0 |
|--------------------------|---|------|
| Forestry | 0 | 0 |
| Farmland | 0 | 0 |
| Inclusive finance | 0 | 0 |
| Cash | 0 | 0 |
| Money market instruments | 0 | <10% |
| Other (1), specify | 0 | <10% |
| Other (2), specify | 0 | 0 |

OO 06.2 Publish asset class mix as per attached image [Optional].

OO 06.3

Indicate whether your organisation has any off-balance sheet assets [Optional].

○ Yes

No

OO 06.5 Indicate whether your organisation uses fiduciary managers.

 \odot Yes, we use a fiduciary manager and our response to OO 5.1 is reflective of their management of our assets.

 $\ensuremath{\bullet}$ No, we do not use fiduciary managers.

OO 09.1 Indicate the breakdown of your organisation's AUM by market.

Developed Markets

93

Emerging Markets

6

Frontier Markets



Other Markets 0 Total 100% 100%

Asset class implementation gateway indicators 00 10 **Mandatory Public** Gateway General 00 10.1 Select the active ownership activities your organisation implemented in the reporting year. Listed equity - engagement ☑ We engage with companies on ESG factors via our staff, collaborations or service providers. ☑ We require our external managers to engage with companies on ESG factors on our behalf. ☐ We do not engage directly and do not require external managers to engage with companies on ESG factors. Listed equity - voting ☑ We cast our (proxy) votes directly or via dedicated voting providers ☑ We require our external managers to vote on our behalf. ☐ We do not cast our (proxy) votes directly and do not require external managers to vote on our behalf Fixed income SSA - engagement ☑ We engage with SSA bond issuers on ESG factors via our staff, collaborations or service providers. ☑ We require our external managers to engage with SSA bond issuers on ESG factors on our behalf. ☐ We do not engage directly and do not require external managers to engage with SSA bond issuers on ESG factors. Please explain why you do not. Fixed income Corporate (financial) – engagement ☑ We engage with companies on ESG factors via our staff, collaborations or service providers. ☑ We require our external managers to engage with companies on ESG factors on our behalf. ☐ We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

Fixed income Corporate (non-financial) - engagement

- ☑ We engage with companies on ESG factors via our staff, collaborations or service providers.
- ☑ We require our external managers to engage with companies on ESG factors on our behalf.
- ☐ We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.



Fixed income Corporate (securitised) – engagement

- ☑ We engage with companies on ESG factors via our staff, collaborations or service providers.
- ☑ We require our external managers to engage with companies on ESG factors on our behalf.
- \square We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

OO 11 Mandatory Public Gateway General

00 11.1

Select the internally managed asset classes in which you addressed ESG incorporation into your investment decisions and/or your active ownership practices (during the reporting year).

Fixed income - SSA

- We address ESG incorporation.
- We do not do ESG incorporation.

00 11.2

Select the externally managed assets classes in which you and/or your investment consultants address ESG incorporation in your external manager selection, appointment and/or monitoring processes.



| Asset class | ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
|----------------------------|--|
| Listed equity | |
| | Listed equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Fixed income - SSA | |
| | Fixed income - SSA - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| ixed income - corporate | |
| financial) | Fixed income - corporate (financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| ixed income - corporate | |
| (non-financial) | Fixed income - corporate (non-financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | \square We do not do ESG incorporation |
| Fixed income - securitised | |
| | Fixed income - securitised - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | \square We do not do ESG incorporation |
| | |



| | Private equity - ESG incorporation addressed in your external |
|--------------------------|--|
| | manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Property | Property - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Infrastructure | |
| | Infrastructure - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Hedge funds | |
| | Hedge funds - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Money market instruments | |
| , | Money market instruments - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ☑ We incorporate ESG into our external manager appointment process |
| | ☑ We incorporate ESG into our external manager monitoring process |
| | ☐ We do not do ESG incorporation |
| Other (1) | |
| | Other (1) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes |
| | ☑ We incorporate ESG into our external manager selection process |
| | ✓ We incorporate ESG into our external manager appointment process |
| | ✓ We incorporate ESG into our external manager monitoring process |
| | |



| ☐ We do not do ESG incorporation |
|----------------------------------|
|----------------------------------|

00 11.4

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

During the manager selection process, the BTPSM Manager Selection team evaluates potential managers' approach and capabilities with regard to responsible investment, including ESG factors. In all cases, the team look for a manager to provide evidence that they have integrated responsible investment into their investment process in a consistent manner and can report accordingly. When appointing a chosen manager, responsible investment is incorporated into mandate guidelines and reporting requirements and the Manager Selection team monitor managers against these guidelines on an ongoing basis.

00 12 **Public Mandatory Gateway** General Below are all applicable modules or sections you may report on. Those which are mandatory to report (asset classes representing 10% or more of your AUM) are already ticked and read-only. 00 12.1 Those which are voluntary to report on can be opted into by ticking the box. Core modules Organisational Overview RI implementation directly or via service providers Direct - Listed Equity active ownership ☑ Engagements ☑ Fixed income - SSA RI implementation via external managers Indirect - Selection, Appointment and Monitoring of External Managers ☑ Fixed income - SSA ☑ Fixed income - Corporate (financial) ☑ Fixed income - Corporate (non-financial) ☑ Fixed income - Securitised ☑ Private Equity ☑ Property ✓ Infrastructure



Closing module

☑ Closing module

Peering questions

| OO FI 03 | Mandatory | Public | Descriptive | General |
|----------|-----------|--------|-------------|---------|

Update: this indicator has changed from "Mandatory to report, voluntary to disclose" to "Mandatory". Your response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.

OO FI 03.1

Indicate the approximate (+/-5%) breakdown of your SSA investments, by developed markets and emerging markets.



If you are invested in private debt and reporting on ratings is not relevant for you, please indicate below

 \square OO FI 03.2 is not applicable as our internally managed fixed income assets are invested only in private debt.



BT Pension Scheme

Reported Information

Public version

Strategy and Governance

PRI disclaimer

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Investment policy

SG 01 Mandatory Public Core Assessed General

New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 01.1

Indicate if you have an investment policy that covers your responsible investment approach.

Yes

SG 01.2

Indicate the components/types and coverage of your policy.

Select all that apply

| Policy components/types | Coverage by AUM |
|---|---|
| ☑ Policy setting out your overall approach | Applicable policies cover all AUM |
| ☐ Formalised guidelines on environmental factors | O Applicable policies cover a majority of AUM |
| ☐ Formalised guidelines on social factors | O Applicable policies cover a minority of AUM |
| ☐ Formalised guidelines on corporate governance factors | |
| ☐ Fiduciary (or equivalent) duties | |
| ☐ Asset class-specific RI guidelines | |
| ☐ Sector specific RI guidelines | |
| ☐ Screening / exclusions policy | |
| ☑ Engagement policy | |
| ☑ (Proxy) voting policy | |
| ☐ Other, specify (1) | |
| ☐ Other, specify(2) | |



| SG 01.3 | Indicate if the investment policy covers any of the following | | |
|--|--|--|--|
| ☑ Your organisation's definition of ESG and/or responsible investment and it's relation to investments | | | |
| ☑ Your inve | ☑ Your investment objectives that take ESG factors/real economy influence into account | | |
| ☑ Time hori | zon of your investment | | |
| | ce structure of organisational ESG responsibilities | | |
| ☑ ESG inco | rporation approaches | | |
| ☑ Active ow | nership approaches | | |
| ☑ Reporting | | | |
| ☑ Climate cl | hange | | |
| ☐ Understar | nding and incorporating client / beneficiary sustainability preferences | | |
| ☐ Other RI | considerations, specify (1) | | |
| ☐ Other RI | considerations, specify (2) | | |
| | | | |

SG 01.4

Describe your organisation's investment principles and overall investment strategy, interpretation of fiduciary (or equivalent) duties, and how they consider ESG factors and real economy impact.

In early 2020 the Trustee agreed to replace the Scheme's Responsible Investment Mission statement. This change also resulted in replacing our separate Responsible Investment beliefs with beliefs that are incorporated into the Scheme's wider investment investment beliefs. This reflects that Responsible Investment is central to our approach and fully integrated into the day-to-day management and decision making process, rather than being a separate consideration.

The new core investment belief states:

"The Scheme's investments should be managed to create sustainable long-term wealth, supporting the generation of optimal investment returns to ensure the Scheme can pay all benefits in full.

This means that the Scheme's investments are selected and managed, through ESG integration and stewardship, to have the characteristics necessary to create wealth sustainably over the long term."

SG 01.5

Provide a brief description of the key elements, any variations or exceptions to your investment policy that covers your responsible investment approach. [Optional]

Our approach and belief, outlined above, has implications for governance, investment strategy, portfolio implementation and reporting. There are 3 key elements that apply to our approach:

- 1. Long-term horizon: the Scheme's long term horizon gives us both a responsibility and an advantage which we believe will produce better investment outcomes.
- 2. ESG integration: integrating financially material environmental, social and particularly governance (ESG) factors into asset, manager and security selection processes will help the Scheme and its agents make more informed investment decisions.
- 3. Stewardship: exercising ownership rights, collaborative engagement with its agents and portfolio companies, as well as active management of physical assets can improve long-term risk-adjusted returns.

O No

| SG 01 CC | Mandatory to Report Voluntary to Disclose | Public | Descriptive | General |
|----------|---|--------|-------------|---------|
| | | | | |



SG 01.6 CC Indicate whether your organisation has identified transition and physical climate-related risks and opportunities and factored this into the investment strategies and products, within the organisation's investment time horizon.

Yes



Describe the identified transition and physical climate-related risks and opportunities and how they have been factored into the investment strategies/products.

Climate change has been identified as one of 4 critical long-term risks and opportunities that may have a material adverse impact or give rise to significant opportunities for the Scheme. As part of our analysis of climate risks we include all aspects, including transition risks and physical risks, as well as issues such as climate change data and disclosure risks which could result in less informed decision making.

Historically we viewed climate related risks as a less imminent, longer term risk. However, recently climate change has resulted in clear valuation implications, including permanent loss of value (flooding, wildfires, rising sea levels) for assets highlighting it as an influencing factor across all time-horizons. This has led to the decision to establish a top-down Scheme-wide goal on climate change.

Our strategy to address climate change is part of the Scheme's broader responsible investment strategy which integrates ESG factors across 3 key phases of our approach: (i.) investment strategy, (ii.) manager selection, monitoring and mandate design, and (iii.) active stewardship and engagement. As with managing anything, having the ability to measure is vital. Across the 3 phases of our approach measuring the impact of climate change is important: whether that's scenario analysis of different temperature outcomes on our assets as part of investment strategy, the carbon footprint of manager mandates or how engagement is effecting change in company emissions.

In the short to medium term our work and analysis suggests transition risks are more significant to our portfolio. As we move out longer term, physical risks become more impactful. In the case of the latter, the range of potential outcomes is very wide, albeit for certain asset classes and sectors the long-term return impacts are less disperse. This is important for a mature Scheme like BTPS that is increasingly seeking to reduce the range of portfolio outcomes to meet our objectives. In general climate change (transition and physical risks) exposure needs to be carefully monitored and managed for us to achieve our funding, fiduciary and sustainability goals.

There are numerous examples of how we have factored in climate change to our investment decision making, for example:

Investment strategy - to date we have not invested in insurance linked strategies, in part because we didn't feel the risks of climate change were adequately reflected in underwriting activity. A more positive example would be the adoption of climate targets for our UK real estate portfolio across a range of factors including emissions, waste & recycling and heating, to ensure properties are resilient to climate risks.

Manager mandates - In 2019 we exited a value orientated equity strategy, in part because we didn't feel the strategy adequately either exploited climate opportunities or mitigated the risks. We reallocated into two actively managed equity mandates where the managers clearly incorporate climate change factors (and wider ESG considerations) into their bottom-up analysis, and company engagements.

Stewardship - a focus of stewardship activity and emphasis has been on climate related issues. Examples detailed in other sections of this submission.

O No

SG 01.7

Indicate whether the organisation has assessed the likelihood and impact of these climate risks?

Yes



Describe the associated timescales linked to these risks and opportunities.

This risks and opportunities are considered relevant to the Scheme over all time horizons, short (twelve months), medium (one to ten years) and long-term (beyond ten years). Transition risks are likely to be most relevant over short and medium-term horizons. Physical risks are relevant for all time horizons, although their impact is expected to increase over time as climate conditions become increasingly volatile.

 \bigcirc No

SG 01.8 CC

Indicate whether the organisation publicly supports the TCFD?

Yes

O No

SG 01.9 CC Indicate whether there is an organisation-wide strategy in place to identify and manage material climate-related risks and opportunities.

Yes

Describe

The Scheme has a climate and carbon risk management process, which includes the following pillars:

Risk register

Climate risk is monitored as part of the regular review of the Investment Committee risk register. Controls include ongoing monitoring by BTPSM of climate and carbon risk (with high risk exposures and incidents reported to the Investment Committee), an annual performance review of the Scheme comparing outcomes against expectations and investment beliefs, and regular asset class deep dives that include coverage of responsible investment and climate risk.

Scenario analysis

Use of a range of external publications and information sources as tools to help monitor climate change developments. The Scheme is also continuing to develop its quantitative scenario analysis, based on the Mercer study updated for 2019, and in parallel is developing narrative-driven climate change scenarios to help us understand the potential implications for the Scheme's assets of different transition pathways.

Monitor exposures

Assessment of the Scheme's exposures to high and low carbon assets and to physical risks.

Manage risk and opportunity

As part of its integrated approach to responsible investment, the Scheme undertakes three core risk management strategies which help mitigate the impact of all significant long-term risks on Scheme assets:

i) Investment Strategy

Climate and wider ESG considerations are included in our evaluation of asset classes and investment strategies. This is done through a combination of scenario analysis and the impact of climate change on long term return assumptions across asset classes including climate risk.

ii) Integrating ESG factors into manager selection and mandates

BTPSM ensures, where appropriate, that new and managers are properly integrating responsible investment into their investment processes. This means consideration is given to both risks and opportunities relating to ESG factors in most of the Scheme's active and passive mandates.

ii) Engagement with companies and policymakers

Engagement on environmental matters is one of the core client objectives for our managers and Hermes EOS, covering a number of important issues including climate change risk, consumption of natural resources and pollution. With respect to climate change, their engagement is aimed at ensuring companies appropriately



manage the risks and opportunities arising from climate change through board level oversight, strategic risk appraisal and target setting.

Further directly or through our managers or Hermes EOS we engage on public policy and market best practice. An example undertaken by Hermes EOS has been to support collaborative engagement initiatives on climate change by working with the IIGCC, Ceres in the US, the PRI and Climate Action 100+.

| | ○ No | | | | | | |
|------|--|----------|---------------------------------------|-------------------|-------------------------------------|----------------|--|
| | SG 1.1 | 10 | Indicate the documents and/or cor | mmunications the | organisation uses to publish TCF[| O disclosures. | |
| | ☐ Public PRI Climate Transparency Report | | | | | | |
| | ☑ Anr | nual fin | ancial filings | | | | |
| | □ Reg | gular cl | lient reporting | | | | |
| | □ Mei | mber c | ommunications | | | | |
| | ☐ Oth | | | | | | |
| | □ We | currer | ntly do not publish TCFD disclosures | | | | |
| 3 02 | 2 | Man | datory | Public | Core Assessed | PRI 6 | |
| ı | New sel | ection | options have been added to this | | | - | |
| | SG 02.1 Indicate which of your investment policy documents (if any) are publicly available. Provide a URL and an attachment of the document. | | | | | | |
| | ☑ Pol | icy sett | ting out your overall approach | | | | |
| | | | URL/Attachment | | | | |
| | v | ⁄ URL | | | | | |
| | | | URL | | | | |
| | | https | ://www.btpensions.net/assets/upload | ls/documents/BTF | PS-Responsible-Investment-Policy | <u>r.pdf</u> | |
| | | ☐ Attac | chment (will be made public) | | | | |
| | □ Eng | gageme | ent policy | | | | |
| | □ (Pro | oxy) vo | ting policy | | | | |
| | □We | do not | t publicly disclose our investment po | licy documents | | | |
| | ec 02 | 2 | Indicate if any of your investment | policy components | s are publicly available. Provide U | RL and an | |

☑ Your organisation's definition of ESG and/or responsible investment and it's relation to investments

URL/Attachment

attachment of the document.

☑ URL

SG 02.2



□ Attachment

https://www.btpensions.net/assets/uploads/documents/BTPS-Responsible-Investment-Policy.pdf

 $\ensuremath{\,\boxtimes\,}$ Governance structure of organisational ESG responsibilities

URL/Attachment

☑ URL

URL

 $\underline{https://www.btpensions.net/assets/uploads/documents/BTPS-Responsible-Investment-Policy.pdf}$

☐ Attachment

☑ ESG incorporation approaches

URL/Attachment

☑ URL



URL

| https://www.btpensions.net/assets/uploads/documents/BTPS-Responsible-Investment-Policy.pdf |
|--|
| ☐ Attachment |
| ☑ Active ownership approaches |
| URL/Attachment |
| ☑ URL |
| URL |
| https://www.btpensions.net/assets/uploads/documents/BTPS-Responsible-Investment-Policy.pdf |
| □ Attachment |
| ☑ Reporting |
| URL/Attachment |
| ☑ URL |
| URL |
| https://www.btpensions.net/information/investment/responsible-investment |
| □ Attachment |
| ☑ Climate change |
| URL/Attachment |
| ☑ URL |
| URL |
| https://www.btpensions.net/information/investment/responsible-investment |
| ☐ Attachment |
| ☐ We do not publicly disclose any investment policy components |

SG 02.3 Additional information [Optional].

The Trustee of the Scheme has approved setting a Paris aligned emissions objective for BTPS. We are in the process of finalising the timeframe for achieving a net zero objective and the interim goals required to meet the target. We plan to announce the net zero target over the coming months, ahead of the Glasgow COP 26 Conference.

The Scheme's annual report and accounts comply with the TCFD feporting standards.



SG 03 Mandatory Public Core Assessed General

SG 03.1

Indicate if your organisation has a policy on managing potential conflicts of interest in the investment process.

Yes

SG 03.2 Describe your policy on managing potential conflicts of interest in the investment process.

A conflicts of interest policy is in place to assist Trustee Directors in identifying, managing and monitoring any conflicts of interest which may arise in relation to the Scheme. The policy takes account of the guidance from The Pensions Regulator, the Scheme Rules, Articles of Association and the Companies Act 2006. On appointment, each Trustee Director completes a declaration of his or her conflicts of interest and these are recorded in a conflicts of interest register which is reviewed and approved at least annually by the Trustee Board. Conflicts of interest are a standing item at all Trustee meetings.

BT Pension Scheme Management Limited (BTPSM), the Executive, also conducts its business according to the principle that it must manage conflicts of interests fairly and effectively both between itself and its Client - the BTPS, and between the Scheme and other parties it deals with. It aims to act professionally and independently at all times with the Scheme's best interests in mind, and takes all reasonable steps to: (i) identify circumstances that may give rise to conflicts of interest entailing a material risk of damage to the Scheme's interests (ii) establish appropriate mechanisms and systems to monitor and manage those conflicts.

O No

Objectives and strategies

SG 05 Mandatory Public Gateway/Core Assessed General

SG 05.1

Indicate if and how frequently your organisation sets and reviews objectives for its responsible investment activities.

- Quarterly or more frequently
- O Biannually
- Annually
- O Less frequently than annually
- O Ad-hoc basis
- O It is not set/reviewed

SG 05.2 Additional information. [Optional]

The Responsible Investment Oversight Committee (RIOC) met quarterly during 2019 and standing items at each of these meetings included a review of the forward agenda and the risk register. In addition, on an annual basis, the Committee undertakes a full review of the Scheme's Responsible Investment Policy and associated implementation activity and a review of the Committee's terms of reference.

Following a governance review in late 2019, the Trustee board made a decision to amalgamate the activities of the RIOC into the Investment Committee. This decision was made to reflect responsible investment being core and fully integrated into our investment process. Having a separate RI committee didnt reflect the integrated nature of our investment approach to consider ESG across all aspects of investment decision making. Going forward we feel this change will better ensure the Scheme's RI approach optimally results in better investment outcomes and meets our fiduciary and regulatory obligations in this area.



| Ma | indatory | Public | Core Assessed | Gene |
|----------|---|---------------------------|--|-----------|
| SG 07.1 | | | your organisation, and indicate isibilities for responsible invest | |
| | Roles | | | |
| ☑ Board | members or trustees | | | |
| ☑ (| Oversight/accountability for re | sponsible investment | | |
| | mplementation of responsible | investment | | |
| | No oversight/accountability or | implementation respons | ibility for responsible investmen | nt |
| ✓ Intern | al Roles (triggers other option | ns) | | |
| | | | | |
| | Select from the belo | ow internal roles | | |
| | Chief Executive Officer (CEO) estment Committee | , Chief Investment Office | er (CIO), Chief Operating Office | er (COO), |
| | ☑ Oversight/accountability f | for responsible investme | nt | |
| | ☐ Implementation of respon | nsible investment | | |
| | ☐ No oversight/accountabili | ity or implementation res | ponsibility for responsible inve | stment |
| ☑ (| Other Chief-level staff or head | of department, specify | | |
| | Deputy Chief Investment Office | er (DCIO) | | |
| | ☑ Oversight/accountability f | for responsible investme | nt | |
| | ☐ Implementation of respon | nsible investment | | |
| | ☐ No oversight/accountabili | ity or implementation res | ponsibility for responsible inves | stment |
| □ F | Portfolio managers | | | |
| | nvestment analysts | | | |
| ✓ [| Dedicated responsible investm | nent staff | | |
| | ✓ Oversight/accountability f | for responsible investme | nt | |
| | ☑ Implementation of respon | nsible investment | | |
| | ☐ No oversight/accountabili | ity or implementation res | ponsibility for responsible inve | stment |
| | nvestor relations | | | |
| | Other role, specify (1) | | | |



Manager selection team.

| | ☑ Oversight/accountability for responsible investment |
|-----|--|
| | ☑ Implementation of responsible investment |
| | $\hfill\square$ No oversight/accountability or implementation responsibility for responsible investment |
| | ☐ Other role, specify (2) |
| ✓ E | External managers or service providers |
| | ☐ Oversight/accountability for responsible investment |
| | ☑ Implementation of responsible investment |
| | $\hfill \square$ No oversight/accountability or implementation responsibility for responsible investment |

SG 07.2

For the roles for which you have RI oversight/accountability or implementation responsibilities, indicate how you execute these responsibilities.

Board members or Trustees - The Trustee established a Responsible Investment Policy and reviews this annually. The Trustee Board delegated specific RI governance responsibilities to a sub-committee of Trustee Directors, the Investment Committee (IC). The IC has delegated authority to oversee the Scheme's responsible investment strategy, which includes ensuring the Scheme's activities comply with and fulfil its fiduciary and regulatory obligations and consideration of emerging, long term risks, such as climate change and technological disruption. Following a review in late 2019, the Trustee Board made a decision to elevate responsibility for responsible investment to the Investment Committee.

CEO, CIO, DCIO (and other members of the BTPSM Management Committee) - The implementation of the responsible investment strategy has been delegated to BT Pension Scheme Management (BTPSM), the executive arm of the Trustee. The Management Committee of BTPSM is responsible for the oversight of the implementation of the RI strategy, including ensuring that BTPSM has the necessary people, resources and skills to adequately discharge its responsibilities in this area.

Responsible Investment staff - the Head of Responsible Investment for BTPSM both oversees the responsible investment strategy and is integral to ensuring its effective implementation throughout BTPSM and external agents, including external managers and providers of stewardship services. The Head of RI reports regularly on responsible investment matters to the Trustee via the meetings of the IC. The Head of RI is also responsible for engaging with other asset owners and third-parties to inform best practice and improve the effectiveness of the Scheme's responsible investment activities.

The Manager Selection team - as part of their ongoing monitoring they ensure that the Scheme's managers are properly integrating RI into their investment processes and activities and have reporting in External managers or service providers - We ensure that, where relevant, external managers embed responsible investment considerations, including ESG factors, into their investment processes. As part of the process, external managers are expected to provide evidence and ongoing reporting on the RI integration process across, for example, fundamental analysis, asset valuation and portfolio construction.

The majority of the Scheme's stewardship activities are undertaken by Hermes EOS, one of the world's largest collaborative stewardship services. Alternatively, a manager may, where engagement is fundamental to the investment strategy and they can demonstrate sufficient capabilities, be appointed to provide stewardship services for their specific mandate. The Scheme's stewardship service providers may engage with a company both individually and collaboratively with other investors where they are concerned about company practices and performance. In determining whether and how engagement is taken forward, stewardship service providers are expected to have due regard to the likelihood of success in bringing about change and the level of company exposure. Providers are expected to report the effectiveness of their intervention activities and where appropriate explain how engagement informs investment decisions. To achieve change service providers may undertake a series of escalating engagement actions depending on the nature of the challenge and the initial reaction of the company's board to engagement, including meeting with the chairman or other board members, discussions with other shareholders of the company and submitting resolutions and speaking at General Meetings. Hermes EOS and, where applicable, investment managers are mandated to execute all votes for the Scheme's directly held public securities. Proxy voting activity should not be conducted in isolation but rather as part of a wider engagement strategy. Rather than prescribing specific actions, the Scheme's agents are afforded a measure of discretion and flexibility. Agents may adapt their stewardship practices to accepted local market conventions and regional best practice including for example the U.K. corporate governance code and the Hermes EOS U.S. corporate governance principles.



| | SG 0 | 7.3 | Indicate the number of dedicated re | esponsible investme | ent staff your organisation has. | |
|------|------|------|--|---------------------|--------------------------------------|---------|
| | | | Number | | | |
| | 1 | | | | | |
| SG 0 | 7 CC | | ndatory to Report Voluntary to close | Public | Descriptive | General |
| | SG 0 | 7.5 | Indicate the roles in the organisation responsibilities for climate-related in | | ght, accountability and/or manage | ement |
| | | | Board members or trustees | | | |
| | | ☑ O\ | versight/accountability for climate-rela | ated issues | | |
| | | □ As | ssessment and management of clima | te-related issues | | |
| | | □ No | responsibility for climate-related issu | ues | | |
| | | | Chief Executive Officer (CEO), Investment Committee | Chief Investment C | Officer (CIO), Chief Risk Officer (0 | CRO), |
| | | ☑ O\ | versight/accountability for climate-rela | ated issues | | |
| | | | ssessment and management of clima | | | |
| | | □ No | o responsibility for climate-related issu | ues | | |
| | | | Other Chief-level staff or head: | s of departments | | |
| | | ☑ O\ | versight/accountability for climate-rela | ated issues | | |
| | | | ssessment and management of clima | | | |
| | | □ No | o responsibility for climate-related issu | ues | | |
| | | | Dedicated responsible investm | ent staff | | |
| | | ☑ O\ | versight/accountability for climate-rela | ated issues | | |
| | | ☑ As | sessment and management of clima | te-related issues | | |
| | | □ No | responsibility for climate-related issu | ues | | |
| | | | External managers or service p | oroviders | | |
| | | □ O\ | versight/accountability for climate-rela | ated issues | | |
| | | ☑ As | ssessment and management of clima | te-related issues | | |
| | | □ No | responsibility for climate-related issu | ues | | |
| | | | Other role, specify (1) | | | |

Manager selection team.



| ☑ Oversight/accountability for climate-related issues |
|---|
| ☑ Assessment and management of climate-related issues |
| ☐ No responsibility for climate-related issues |

SG 07.6

For board-level roles that have climate-related issue oversight/accountability or implementation responsibilities, indicate how these responsibilities are executed.

The Scheme has in place a climate and carbon risk management process, which includes the following components:

Risk Register. Climate risk is monitored as part of the regular review of the Investment Committee (IC) risk registers. Controls include ongoing monitoring by BTPSM of climate and carbon risk (with high risk exposures and incidents reported to the IC), an annual performance review of the Scheme comparing outcomes against expectations and investment beliefs, and regular asset class deep dives that include consideration of responsible investment matters and climate risks.

Scenario analysis. A range of external publications and information sources are used as tools to help monitor climate change developments. The Scheme also continues to develop its quantitative scenario analysis (based on the studies done by Mercer in 2011, 2015 and in 2019) and is developing narrative-driven climate change scenarios to help inform the possible implications for the Scheme's assets under different transition pathways.

Measuring exposure. The Scheme assesses its exposure to high- and low-carbon assets and also to physical risks.

Managing risk and opportunity. As part of its integrated approach to responsible investment, the Scheme undertakes three core risk management activities that help mitigate the impact of climate change on the Scheme's assets:

Integrating ESG factors into investment mandates

Where appropriate, BTPSM ensures that new and existing managers are properly integrating responsible investment into their investment processes. This means consideration is given to both risks and opportunities relating to environmental, social and governance (ESG) factors in most of the Scheme's active and passive mandates.

Engagement with companies

Engagement on environmental matters is one of the core client objectives for Hermes EOS and covers a number of important issues including climate change risk, natural resource consumption and pollution. With respect to climate change, engagement is aimed at ensuring companies appropriately manage the risk and opportunities arising from climate change through board-level oversight, strategic risk appraisal and target setting.

Engagement with policymakers

Hermes EOS also engages on matters of public policy and market best practice. One of their engagement objectives for 2018 - 2020 is to support collaborative engagement initiatives on climate change by working with the IIGCC, Ceres in the US, the PRI and Climate Action 100+, where Hermes EOS leads or co-leads engagement with 27 companies and supports engagement with a further 14.

| SG 07.8 CC | Indicate how your organisation engages external investment managers and/or service providers of the TCFD recommendations and their implementation. | | |
|--|--|--|--|
| ☑ Request that external managers and/or service providers incorporate TCFD into mainstream financial filings | | | |

| ☑ Request that external managers and/or service providers incorporate TCFD into mainstream financial filings (annual financial reports, other regulatory reporting or similar) |
|--|
| ☐ Request incorporation of TCFD into regular client reporting |
| \square Request that external managers complete PRI climate indicator reporting |
| \square Request responses to TCFD Fund Manager questions in the PRI Asset Owner Guide |
| □ Other |
| ☐ We do not engage with external managers and/or service providers on the TCFD recommendations and their implementation |

Promoting responsible investment



SG 09 Mandatory Public Core Assessed PRI 4,5

SG 09.1

Select the collaborative organisation and/or initiatives of which your organisation is a member or in which it participated during the reporting year, and the role you played.

Select all that apply

☑ Principles for Responsible Investment

| | Your organisation's role in the initiative during the reporting period (see definitions) |
|---------|--|
| ☐ Basic | |
| □ Moder | rate |
| | ced |
| | |

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

BTPS was a founding signatory to the PRI and continues to support various initiatives, both directly and through Hermes EOS.

| ☐ Asian Corporate Governance Association |
|--|
| ☐ Australian Council of Superannuation Investors |
| ☐ AVCA: Sustainability Committee |
| ☐ France Invest – La Commission ESG |
| □ BVCA – Responsible Investment Advisory Board |
| □ CDP Climate Change |
| □ CDP Forests |
| ☐ CDP Water |
| \square CFA Institute Centre for Financial Market Integrity |
| ☐ Climate Action 100+ |
| \square Code for Responsible Investment in SA (CRISA) |
| ☐ Council of Institutional Investors (CII) |
| □ Eumedion |
| $\hfill \Box$ Extractive Industries Transparency Initiative (EITI) |
| ☐ ESG Research Australia |
| $\hfill \square$ Invest Europe Responsible Investment Roundtable |
| ☐ Global Investors Governance Network (GIGN) |
| ☐ Global Impact Investing Network (GIIN) |
| ☐ Global Real Estate Sustainability Benchmark (GRESB) |
| ☐ Green Bond Principles |
| ☐ HKVCA: ESG Committee |
| ☑ Institutional Investors Group on Climate Change (IIGCC) |



| | | Your organisation's role in the initiative during the reporting period (see definitions) | | |
|--------------|--|--|--|--|
| | □ Basic | | | |
| | | | | |
| | ☐ Advanced | | | |
| | Interfaith Cen | ter on Corporate Responsibility (ICCR) | | |
| \checkmark | International (| Corporate Governance Network (ICGN) | | |
| | | | | |
| | | Your organisation's role in the initiative during the reporting period (see definitions) | | |
| | ☑ Basic | | | |
| | ☐ Moder | ate | | |
| | ☐ Advan | ced | | |
| | Investor Grou | p on Climate Change, Australia/New Zealand (IGCC) | | |
| | International I | ntegrated Reporting Council (IIRC) | | |
| | Investor Netw | ork on Climate Risk (INCR)/CERES | | |
| | Local Authorit | y Pension Fund Forum | | |
| | Principles for | Financial Action in the 21st Century | | |
| | Principles for | Sustainable Insurance | | |
| | Regional or N | ational Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify | | |
| | Responsible F | Finance Principles in Inclusive Finance | | |
| | Shareholder A | Association for Research and Education (Share) | | |
| | United Nation | s Environmental Program Finance Initiative (UNEP FI) | | |
| | United Nation | s Global Compact | | |
| \checkmark | Other collabor | rative organisation/initiative, specify | | |
| | Mercer Future | Makers Working Group. | | |
| | | | | |
| | | Your organisation's role in the initiative during the reporting year (see definitions) | | |
| | ☐ Basic | | | |
| | ☐ Moderate | | | |
| | ☑ Advanced | | | |
| | | | | |
| | | Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional] | | |
| , | We continue t | o be an active participant in the Future Makers Working Group organised and run by Mercer. | | |
| \checkmark | ☑ Other collaborative organisation/initiative, specify | | | |
| | UK pension funds roundtable | | | |



| | Your organisation's role in the i | initiative during t | he reporting year (see definitio | ns) |
|-------------------------------|--|---------------------|-----------------------------------|-----------------|
| □ Basic | | | | |
| □ Moder | ate | | | |
| | ced | | | |
| | | | | |
| | Provide a brief commentary on [Optional] | the level of your | organisation's involvement in | the initiative. |
| We work as a implementatio | n informal group of UK pension so n. | chemes share be | est practice on responsible inve | estment |
| ☐ Other collabor | rative organisation/initiative, speci | ify | | |
| ☑ Other collabor | rative organisation/initiative, speci | ify | | |
| WTW Thinking | g Ahead Institute | | | |
| | | | | |
| | Your organisation's role in the i | initiative during t | he reporting year (see definition | ns) |
| □ Basic | | | | |
| ☐ Moder | rate | | | |
| ✓ Advan | ced | | | |
| | | | | |
| SG 10 Mandate | ory | Public | Core Assessed | PRI 4 |
| | | | | |
| | dicate if your organisation promotitiatives. | tes responsible i | nvestment, independently of co | ollaborative |
| Yes | | | | |
| SG 10.2 | Indicate the actions your organ independently of collaborative the edicatives of the selected of | initiatives. Provid | de a description of your role in | |

participation/contribution.

 $\ensuremath{\square}$ Provided or supported education or training programmes (this includes peer to peer RI support) Your education or training may be for clients, investment managers, actuaries, broker/dealers, investment consultants, legal advisers etc.)

Description

ESG training videos (produced by our stewardship provider, Hermes EOS) are available to staff through our intranet site.

In addition, we hold an annual conference for the Scheme's representative unions and the National Federations of Pensioners where we present our approach to responsible investment approach and invite questions on the topic from our members representatives.



| | Frequency of contribution | | |
|---------------------------|--|--|--|
| ○ Quarter | ly or more frequently | | |
| ○ Biannually | | | |
| O Annuall | y | | |
| O Less fre | equently than annually | | |
| Ad hoc | | | |
| ○ Other | | | |
| Provided fina | ancial support for academic or industry research on responsible investment | | |
| | Description | | |
| Participated | n the Mercer climate change project. | | |
| | Frequency of contribution | | |
| ○ Quarter | ly or more frequently | | |
| O Biannua | ally | | |
| O Annuall | | | |
| O Less fre | equently than annually | | |
| Ad hoc | | | |
| Other | | | |
| Provided inp | ut and/or collaborated with academia on RI related work | | |
| ☐ Encouraged ndustry | better transparency and disclosure of responsible investment practices across the investment | | |
| | Description | | |
| Publicly supp | orted the TCFD in our 2019 Report and Accounts. | | |
| | Frequency of contribution | | |
| ○ Quarter | ly or more frequently | | |
| O Biannua | ally | | |
| Annuall | у | | |
| O Less fre | equently than annually | | |
| O Ad hoc | | | |
| Other | | | |
| Spoke public | ly at events and conferences to promote responsible investment | | |
| Wrote and p | ublished in-house research papers on responsible investment | | |
| I Encouraged | the adoption of the PRI | | |
| | Description | | |
| | Description | | |

Encourage adoption with asset managers and owners that we meet.



| | | Frequency of contribution | | | |
|-------------------------|------------------------------|-----------------------------------|---------------------|---------------------------------|--------------|
| | O Quarterly | y or more frequently | | | |
| | O Biannua | lly | | | |
| | Annually | , | | | |
| | O Less free | quently than annually | | | |
| | Ad hoc | | | | |
| Other | | | | | |
| | Responded to | RI related consultations by | non-governmenta | l organisations (OECD, FSB etc. |) |
| | Wrote and pu | blished articles on responsib | le investment in th | ne media | |
| | A member of | PRI advisory committees/ wo | orking groups, spe | cify | |
| $\overline{\checkmark}$ | On the Board | of, or officially advising, other | er RI organisations | s (e.g. local SIFs) | |
| | | Description | | | |
| | The Head of F | RI is on the Client Advisory B | oard of Hermes E | OS. | |
| | | Frequency of contribution | | | |
| | ○ Quarterly | y or more frequently | | | |
| | Biannua | lly | | | |
| | Annually | , | | | |
| | - | quently than annually | | | |
| | O Ad hoc | | | | |
| | Other | | | | |
| | Other, specify | / | | | |
| ○ No | | | | | |
| | | | | | |
| | | | | | |
| Outso | ourcing to fid | luciary managers and in | vestment cons | ultants | |
| SG 12 | Mandatory | | Public | Core Assessed | PRI 4 |
| 00 | manuatory | | . aone | 001071000000 | |
| New sele | ection options | have been added to this ir | ndicator. Please r | review your prefilled response | s carefully. |
| SG 12. | 1 Indicat | e whether your organisation | uses investment o | consultants. | |
| ☐ Yes | , we use invest | tment consultants | | | |
| ☑ No, | we do not use | investment consultants. | | | |
| | | | | | |
| ESG i | ssues in ass | et allocation | | | |
| SG 13 | Mandatory | | Public | Descriptive | PRI 1 |
| -00 10 | Mandatory | | Tublic | Descriptive | |
| | | | | | |



SG 13.1

Indicate whether the organisation carries out scenario analysis and/or modelling, and if it does, provide a description of the scenario analysis (by asset class, sector, strategic asset allocation, etc.).

- \square Yes, in order to assess future ESG factors
- ☑ Yes, in order to assess future climate-related risks and opportunities

Describe

The Scheme participates in Mercer study which investigates the implications of climate change for investment returns and the investment strategy.

In addition we are working with MSCI Carbon Delta on modelling future climate risks.

☐ No, our organisation does not currently carry out scenario analysis and/or modelling

SG 13.2

Indicate if your organisation considers ESG issues in strategic asset allocation and/or allocation of assets between sectors or geographic markets.

We do the following

- ☑ Allocation between asset classes
- □ Determining fixed income duration
- ☐ Allocation of assets between geographic markets
- □ Sector weightings
- ☐ Other, specify
- ☐ We do not consider ESG issues in strategic asset allocation

SG 13 CC

Mandatory to Report Voluntary to Disclose

Public

Descriptive

General

SG 13.4

Describe how your organisation is using scenario analysis to manage climate-related risks and opportunities, including how the analysis has been interpreted, its results, and any future plans.

✓ Initial assessment

Describe

In 2019, the Scheme, together with a number of other institutional investors, partnered again with Mercer to update its 2015 study investigating the potential impact of climate change on investment returns. As part of this work, the impact of three different climate scenarios were evaluated (ranging from 2°C to 4°C warming) on the Scheme's asset portfolio. Relative to the 2°C scenario, the potential negative impact on the Scheme's expected annual return was up to 10 basis points, depending on timeframe. This impact is relatively modest, especially relative to some of the other investment risks the Scheme faces such as to interest rates, inflation and equity risk. However, given the deep uncertainties inherent in modelling the complex chain of manmade greenhouse gas (GHG) emissions, physical changes in the climate system and their potential socioeconomic consequences, it is recognised that continued monitoring is needed in this area. In addition, Mercer modelling includes a stress testing for a sudden shift which could result from an Inevitable Policy Response pathway.

We have also conducted analysis with the help of MSCI Carbon Delta on the Scheme's current investments and their alignment with different climate outcomes. This work has been very informative in understanding (a) the impact of transition vs physical risks faced by the portfolio and (b) which assets and sectors contribute the most risk.

Lastly we have worked and consulted with groups around the impact of climate change on our long term asset class risk and return assumptions. In particular, Schroders have undertaken thoughtful analysis that we are factoring into our internal LT, climate change aware, risk-return expectations.



☑ Incorporation into investment analysis

Describe

The modelling and scenario work is very important as part of our strategy work determining the future mix of Scheme assets. As a gradually maturing pension Scheme, over time we typically allocate increasingly to fixed income assets, to both hedge our liability risk and generate income to pay our members. Understanding the timeframes for climate change impacts on different asset classes and sectors is a factor informing the timing of our de-risking journey plan and, also which fixed income and bond like assets form part of our future asset mix.

Recently we have expanded the range of bond-like assets in our investible universe, in part to create flexibility to allocate more capital to less liquid infrastructure and property assets, that combine both attractive income attributes with improved sustainability, and return outcomes less impacted by climate change than some traditional credit investments.

☑ Inform active ownership

Describe

Critically the scenario and modeling work allows us to better understand the magnitude of the risks and areas of our portfolio in which they reside most meaningfully. From this we can better focus and direct our engagement and stewardship activity to be most impactful.

☐ Other

SG 13.5 CC

Indicate who uses this analysis.

- ☑ Board members, trustees, C-level roles, Investment Committee
- ☑ Portfolio managers
- ☑ Dedicated responsible investment staff
- □ External managers
- ☐ Investment consultants/actuaries
- □ Other

SG 13.6 CC Indicate whether your organisation has evaluated the potential impact of climate-related risks, beyond the investment time horizon, on its investment strategy.

Yes

Describe

The climate scenario analysis work we undertook in 2019 looked at impacts out to 2050 and the revised model will look at impacts to 2100. This is beyond the investment time horizon that the Scheme typically focusses on.

 \bigcirc No



SG 13.7 CC

Indicate whether a range of climate scenarios is used.

- ☑ Analysis based on a 2°C or lower scenario
- ☑ Analysis based on an abrupt transition, consistent with the Inevitable Policy Response
- ☑ Analysis based on a 4°C or higher scenario
- $\hfill\square$ No, a range is not used

SG 13.8 CC

Indicate the climate scenarios your organisation uses.



| Provider | Scenario used | | | |
|---|---|---------|---|-------|
| IEA | ☐ Beyond 2 Degrees Scenario (B2DS) | | | |
| IEA | ☐ Energy Technology Perspectives (ETP) 2 Degrees scenario | | | |
| IEA | ☐ Sustainable Development Scenario (SDS) | | | |
| IEA | ☐ New Policy Scenario (NPS) | | | |
| IEA | ☐ Current Policy Scenario (CPS | 3) | | |
| IRENA | ☐ RE Map | | | |
| Greenpeace | ☐ Advanced Energy [R]evolution | n | | |
| Institute for Sustainable Development | ☐ Deep Decarbonisation Pathw Project (DDPP) | /ay | | |
| Bloomberg | ☐ BNEF reference scenario | | | |
| IPCC | ☐ Representative Concentration Pathway (RCP) 8.5 | n | | |
| IPCC | □ RPC 6 | | | |
| IPCC | □ RPC 4.5 | | | |
| IPCC | □ RPC 2.6 | | | |
| Other | ☑ Other (1) | Climate | Other (1) please specify: e scenarios developed by Mercer | |
| Other | □ Other (2) | | | |
| Other | □ Other (3) | | | |
| SG 14 | Mandatory to Report Voluntary to Disclose | Public | Additional Assessed | PRI 1 |



| SG 14.1 | Some investment risks and opportunities arise as a result of long term trends. Indicate which of the following are considered. | | |
|---------------|---|--|--|
| ☑ Changing | ☑ Changing demographics | | |
| ☑ Climate cl | nange | | |
| | scarcity | | |
| | gical developments | | |
| ☐ Other, spe | ecify(1) | | |
| ☐ Other, spe | ecify(2) | | |
| ☐ None of the | ne above | | |
| | | | |
| SG 14.2 | Indicate which of the following activities you have undertaken to respond to climate change risk and opportunity | | |
| | ed a climate change sensitive or climate change integrated asset allocation strategy | | |
| ☐ Targeted | low carbon or climate resilient investments | | |
| ☐ Phase out | t your investments in your fossil fuel holdings | | |
| ☑ Reduced | portfolio exposure to emissions intensive or fossil fuel holdings | | |
| ☑ Used emi | ssions data or analysis to inform investment decision making | | |
| ☑ Sought cli | mate change integration by companies | | |
| ☑ Sought cli | mate supportive policy from governments | | |
| ☑ Other, spe | ☑ Other, specify | | |
| | | | |
| | other description | | |
| | Our engagement service provider, Hermes EOS, engages companies specifically with a view to enhance disclosure around climate-related risks. | | |

PRII Principles for Responsible Investment

 \square None of the above

SG 14.3

Indicate which of the following tools the organisation uses to manage climate-related risks and opportunities.

| ☑ Scenario analysis |
|--|
| ☑ Disclosures on emissions risks to clients/trustees/management/beneficiaries |
| ☐ Climate-related targets |
| ☑ Encouraging internal and/or external portfolio managers to monitor emissions risks |
| ☐ Emissions-risk monitoring and reporting are formalised into contracts when appointing managers |
| ☑ Weighted average carbon intensity |
| ☐ Carbon footprint (scope 1 and 2) |
| ☐ Portfolio carbon footprint |
| ☐ Total carbon emissions |
| □ Carbon intensity |
| ☐ Exposure to carbon-related assets |
| ☐ Other emissions metrics |
| ☐ Other, specify |
| |

SG 14.4

☐ None of the above

If you selected disclosure on emissions risks, list any specific climate related disclosure tools or frameworks that you used.

The Scheme has a carbon and climate risk management process. Please see the 2019 Report and Accounts for further information on this.

| SG 14 CC | Voluntary | Public | | General |
|----------|-----------|--------|--|---------|
|----------|-----------|--------|--|---------|

SG 14.6 CC

Provide further details on the key metric(s) used to assess climate-related risks and opportunities



| Metric Type | Coverage | Purpose | Metric Unit | Metric Methodology |
|--|--|--|--|---|
| Weighted average carbon intensity | ☐ All assets ☑ Majority of assets ☐ Minority of assets | The Scheme does not currently invest according to a carbon intensity target however we are in the process of putting one in place. Nevertheless, we are conscious of the data and methodological challenges noted by the Task Force. ESG factors are integrated into the Scheme's investment mandates and we believe measuring the Scheme's carbon intensity will help facilitate dialogue with the Scheme's managers, on the risks and opportunities of climate change within their portfolios, and that it could be an important first step in helping to prompt advancements in the development of decision-useful, climate-related risk metrics. | Tonnes of carbon dioxide equivalents per million US dollars of revenue (tCO2e/US\$m) for the equity, corporate bond and infrastructure portfolios. Tonnes of carbon dioxide equivalents per square meter of lettable floor (tCO2e/m2) for the property portfolio. | The weighted average carbon intensity of the Scheme's portfolios is calculated by summing the carbon intensity of each company (or property) according to its proportionate weight in the Scheme's total portfolio as at 30 June 2019. The carbon intensity of an individual company is calculated by dividing the company's GHG emissions (including direct emissions, 'scope 1', and indirect emissions from purchased electricity, 'scope 2') by the company's annual revenue. For the property portfolio, GHG emissions are divided by lettable floor area. |

SG 14.8 CC Indicate whether climate-related risks are integrated into overall risk management and explain the risk management processes used for identifying, assessing and managing climate-related risks.

Processes for climate-related risks are integrated into overall risk management

Please describe

The Scheme's climate and carbon risk management process includes the following pillars:

Risk register

Climate risk is monitored as part of the regular review of the Investment Committee risk register. Controls include ongoing monitoring by BTPSM of climate and carbon risk (with high risk exposures and incidents reported to the Investment Committee), an annual performance review of the Scheme comparing outcomes against expectations and investment beliefs, and regular asset class deep dives that include coverage of responsible investment and climate risk.

Scenario analysis

Use of a range of external publications and information sources as tools to help monitor climate change developments. The Scheme is also continuing to develop its quantitative scenario analysis, based on the Mercer study, and in parallel is developing narrative-driven climate change scenarios to help understand the potential implications for the Scheme's assets of different transition pathways.

Monitor exposures

Assessment of the Scheme's exposures to high and low carbon assets and to physical risks. MSCI Carbon delta allows us to monitor and manage how our current portfolio is positioned to climate outcomes.

As part of its integrated approach to responsible investment, the Scheme undertakes three core risk management strategies which help mitigate the impact of all significant long-term risks on Scheme assets:



i) Investment Strategy

Climate and wider ESG considerations are included in our evaluation of asset classes and investment strategies. This is done through a combination of scenario analysis and the impact of climate change on long term return assumptions across asset classes including climate risk.

ii) Integrating ESG factors into manager selection and mandates

BTPSM ensures, where appropriate, that new and managers are properly integrating responsible investment into their investment processes. This means consideration is given to both risks and opportunities relating to ESG factors in most of the Scheme's active and passive mandates.

ii) Engagement with companies and policymakers

Engagement on environmental matters is one of the core client objectives for our managers and Hermes EOS, covering a number of important issues including climate change risk, consumption of natural resources and pollution. With respect to climate change, their engagement is aimed at ensuring companies appropriately manage the risks and opportunities arising from climate change through board level oversight, strategic risk appraisal and target setting.

Further directly or through our managers or Hermes EOS we engage on public policy and market best practice. An example undertaken by Hermes EOS has been to support collaborative engagement initiatives on climate change by working with the IIGCC, Ceres in the US, the PRI and Climate Action 100+.

O Processes for climate-related risks are not integrated into overall risk management

SG 14.9 CC Indicate whether your organisation, and/or external investment manager or service providers acting on your behalf, undertake active ownership activities to encourage TCFD adoption.

Yes

Please describe

The Scheme supports the recommendations made by the Task Force on Climate-related Financial Disclosures (TCFD), which aim to promote better disclosure of climate-related financial risks in order to improve understanding of the risks and opportunities of climate change. Engagement on environmental matters is one of the core client objectives for Hermes EOS and covers a number of important issues including climate change risk, natural resource efficiency and pollution. With respect to climate change, their engagement is aimed at ensuring companies manage the physical and transitional risks that climate change poses. This includes advocating for companies to set strategies consistent with the goals of the Paris Agreement, supported by appropriate management structures and clear disclosure - in particular, TCFD-aligned reporting that enables more reliable, consistent data to inform investment decision-making. Engagement is conducted via confidential, board and executive-level meetings and correspondence, supported, where appropriate, by speaking at AGMs, filing shareholder resolutions and proxy voting. In 2019, Hermes EOS engaged with all companies scoring 0 or 1 in the Transition Pathway Initiative assessment, which considers the quality of management of climate risk. Where companies were not taking sufficient action, Hermes EOS recommended voting against the Chair of the board, or other relevant board representatives, at the annual shareholder meeting.

- $\ensuremath{\bigcirc}$ No, we do not undertake active ownership activities.
- O No, we do not undertake active ownership activities to encourage TCFD adoption.

| SG 15 | Mandatory to Report Voluntary to Disclose | Public | Descriptive | PRI 1 |
|-------|---|--------|-------------|-------|
| | | | | |

SG 15.1

Indicate if your organisation allocates assets to, or manages, funds based on specific environmental and social themed areas.

Yes



| SG 15.2 | Indicate the percentage of your total AUM invested in environmental and social themed areas. | |
|--------------|--|--|
| | % | |
| 8 | | |
| SG 15.3 | Specify which thematic area(s) you invest in, indicate the percentage of your AUM in the particular asset class and provide a brief description. | |
| | Area | |
| | gy efficiency / Clean technology | |
| | Asset class invested | |
| | Listed equity | |
| | ☐ Fixed income - SSA | |
| | Fixed income - Corporate (financial) | |
| | Fixed income - Corporate (non-financial) | |
| | Fixed income - Securitised | |
| \checkmark | Private equity | |
| | Percentage of AUM (+/-5%) per asset class invested in the area | |
| | 15 | |
| | □ Property | |
| | □ Infrastructure | |
| | ☐ Hedge funds | |
| | Other (1) | |
| | | |
| | Brief description and measures of investment | |

BTPS acts in the best interests of its members and invests in the low-carbon economy where the Scheme's long-term risk adjusted return requirements are met. To date dedicated investments have been made including but not exclusively as follows:

- £350million allocation to a specialist global renewable energy manager; and
- In 2011, BTPS and the UK Government seeded the Hermes GPE Environmental Innovation fund with £75million and £50million respectively making investments in UK-based, low carbon and clean technology funds.
- ☑ Renewable energy



| | | Asset class invested |
|----------------|---|--|
| | ☐ Listed e | quity |
| | ☐ Fixed in | come - SSA |
| | ☐ Fixed in | come - Corporate (financial) |
| | ☐ Fixed in | come - Corporate (non-financial) |
| | ☐ Fixed in | come - Securitised |
| | ☐ Private | equity |
| | ☐ Property | |
| | ✓ Infrastru | ıcture |
| | | |
| | | Percentage of AUM (+/-5%) per asset class invested in the area |
| | 20 | <u>'</u> |
| | ☐ Hedge f | unds |
| | ☐ Other (1 | |
| | | |
| | | Brief description and measures of investment |
| | The Scheme | has invested directly in UK renewable infrastructure (offshore wind) assets as part of its |
| | | e UK Infrastructure' mandate. |
| | | |
| | | |
| \checkmark | Green buildir | ngs |
| V | Green buildir | Asset class invested |
| V | | Asset class invested |
| M | □ Listed e | Asset class invested quity |
| M | □ Listed e | Asset class invested quity come - SSA |
| \overline{M} | □ Listed e □ Fixed in □ Fixed in | Asset class invested quity come - SSA come - Corporate (financial) |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private e ☑ Property | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private € ☑ Property | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity / Percentage of AUM (+/-5%) per asset class invested in the area |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private o ☑ Property 65 ☐ Infrastru | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity / Percentage of AUM (+/-5%) per asset class invested in the area |
| | ☐ Listed e ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Fixed in ☐ Private € ☑ Property | Asset class invested quity come - SSA come - Corporate (financial) come - Corporate (non-financial) come - Securitised equity Percentage of AUM (+/-5%) per asset class invested in the area |



Brief description and measures of investment

Our property portfolio is managed with a strong focus on sustainability and improving outcomes. The implementation framework centres around three themes: meaningful placemaking, climate & resource efficiency and health and wellbeing. It has to date led to eight large urban regeneration developments across the UK, spanning a combined 19m square feet. The portfolio has reduced its carbon intensity by over 23% over that period.

In 2019, Hermes - the Scheme's principal property manager, was rated A+ across the board, including on strategy and governance, which placed the property module by Hermes Real Estate in the top 10% of respondents.

| □ Sustainable forestry |
|--|
| □ Sustainable agriculture |
| □ Microfinance |
| ☑ SME financing |
| |
| Asset class invested |
| ☐ Listed equity |
| ☐ Fixed income - SSA |
| ☐ Fixed income - Corporate (financial) |
| ☑ Fixed income - Corporate (non-financial) |
| |
| Percentage of AUM (+/-5%) per asset class invested in the area |
| 15 |
| ☐ Fixed income - Securitised |
| ☐ Private equity |
| □ Property |
| □ Infrastructure |
| ☐ Hedge funds |
| □ Other (1) |
| |
| Brief description and measures of investment |
| Within the private credit portfolio, the Scheme has two mandates focused on lending to small & medium enterprises in UK and Europe |
| □ Social enterprise / community investing |
| ☑ Affordable housing |



| | Asset class invested | |
|-----------------------------|--|--|
| ☐ Listed equity | | |
| ☐ Fixed in | come - SSA | |
| ☐ Fixed in | come - Corporate (financial) | |
| ☐ Fixed in | come - Corporate (non-financial) | |
| ☐ Fixed in | come - Securitised | |
| ☐ Private equity | | |
| ☑ Property | | |
| | | |
| | Percentage of AUM (+/-5%) per asset class invested in the area | |
| 10 | | |
| ☐ Infrastru | ıcture | |
| ☐ Hedge f | unds | |
| ☐ Other (1 |) | |
| | | |
| | Brief description and measures of investment | |
| | meaningful affordable housing component (c. 30% of housing) of the estates, the Scheme | |
| has two direc | at affordable housing development programs | |
| Education | | |
| Education Global health | | |
| | 1 | |
| Water | an acity | |
| Other area, s Waste mana | | |
| vvasie manaļ | gement | |
| | Asset class invested | |
| ☐ Listed e | quity | |
| ☐ Fixed in | come - SSA | |
| ☐ Fixed in | come - Corporate (financial) | |
| | come - Corporate (non-financial) | |
| | | |
| | Percentage of AUM (+/-5%) per asset class invested in the area | |
| 1 | | |
| ☐ Fixed in | come - Securitised | |
| ☐ Private | equity | |
| ☐ Property | / | |
| ☐ Infrastru | ıcture | |
| ☐ Hedge f | unds | |
| ☐ Other (1 |) | |



Brief description and measures of investment

Funding of Thames Tideway tunnel development which will collect sewag & rain water, currently going into the river, from across London

 \bigcirc No

Asset class implementation not reported in other modules

SG 17 Mandatory Public Descriptive General

SG 17.1

Describe how you address ESG issues for externally managed assets for which a specific PRI asset class module has yet to be developed or for which you are not required to report because your assets are below the minimum threshold.

| Asset Class | Describe what processes are in place and the outputs or outcomes achieved |
|--|---|
| Hedge funds - DDQ | Select whether you use the PRI Hedge Fund DDQ |
| | ○ Yes ● No |
| Hedge funds | We evaluate the quality of hedge fund managers' intergration of responsible investment considerations into their investment processes both at the initial selection phase and on an ongoing basis. The weight we place on this evaluation will vary depending how important responsible investment conisderations are to the investment strategy being considered. We use our own bespoke DDQ which covers responsible investment matters. |
| Money market instruments | The selection approach for money market funds follows the same principles as for other asset classes - it focuses on integration of ESG into the investment process, consistency of application and evidence through reporting. In addition, we expect the managers to engage with issuers on environmental, social and governance related matters to positively influence the outcomes. |
| Other (1) [as defined in Organisational Overview module] | We evaluate the quality of opportunistic credit managers' intergration of responsible investment considerations into their investment processes both at the initial selection phase and on an ongoing basis. The weight we place on this evaluation will vary depending how important responsible investment conisderations are to the investment strategy being considered. |

| Communication | | | | | | | | |
|---------------|-------|-----------|--------|---------------|----------|--|--|--|
| | | | | | | | | |
| | SG 19 | Mandatory | Public | Core Assessed | PRI 2, 6 | | | |



SG 19.1

Indicate whether your organisation typically discloses asset class specific information proactively. Select the frequency of the disclosure to clients/beneficiaries and the public, and provide a URL to the public information.

| Selection, Appointment and Monitoring |
|---|
| Do you disclose? |
| We do not disclose to either clients/beneficiaries or the public. |
| We disclose to clients/beneficiaries only. |
| We disclose to the public |
| The information disclosed to clients/beneficiaries is the same |
| Yes |
| ○ No |
| |
| Disclosure to public and URL |
| Disclosure to public and URL |
| ☑ How responsible investment considerations are included in manager selection, appointment and monitoring processes |
| ☐ Details of the responsible investment activities carried out by managers on your behalf |
| ☐ E, S and/or G impacts and outcomes that have resulted from your managers' investments and/or active ownership |
| □ Other |
| |
| Frequency |
| ☐ Quarterly or more frequently |
| ☐ Biannually |
| ☑ Annually |
| ☐ Less frequently than annually |
| ☐ Ad-hoc/when requested |
| URL |
| https://www.htpspsione.net/ |
| https://www.btpensions.net/ |
| Listed equity - Engagement |
| Liotod oquity Engagoment |



| We disclose to the public |
|---|
| The information disclosed to clients/beneficiaries is the same |
| © Van |
| Yes |
| ○ No |
| |
| Disclosure to public and URL |
| Disclosure to public and URL |
| ☑ Details on the overall engagement strategy |
| ☑ Details on the selection of engagement cases and definition of objectives of the selections, priorities and specific goals |
| ☑ Number of engagements undertaken |
| ☑ Breakdown of engagements by type/topic |
| ☑ Breakdown of engagements by region |
| ☑ An assessment of the current status of the progress achieved and outcomes against defined objectives |
| ☑ Examples of engagement cases |
| ☑ Details on eventual escalation strategy taken after the initial dialogue has been unsuccessful (i.e. filing resolutions, issuing a statement, voting against management, divestment etc.) |
| \square Details on whether the provided information has been externally assured |
| ☑ Outcomes that have been achieved from the engagement |
| ☑ Other information |
| Public policy engagement activity. |
| Frequency |
| ☑ Quarterly or more frequently |
| ☐ Biannually |
| □ Annually |
| ☐ Less frequently than annually |
| ☐ Ad-hoc/when requested |
| |
| URL |
| https://www.btpensions.net/information/investment |

Do you disclose?

 $\ensuremath{\bigcirc}$ We disclose to clients/beneficiaries only.

 $\ensuremath{\bigcirc}$ We do not disclose to either clients/beneficiaries or the public.



Listed equity – (Proxy) Voting

| Do you disclose? | |
|---|---|
| O We do not disclose to either clients/beneficiaries or the public. | |
| ○ We disclose to clients/beneficiaries only. | |
| We disclose to the public | |
| | |
| The information disclosed to clients/beneficiaries is the same | |
| | |
| ○ No | |
| | |
| Disclosure to public and URL | |
| Disclosure to public and URL | |
| Disclose all voting decisions | |
| Disclose some voting decisions | |
| Only disclose abstentions and votes against management | |
| | 1 |
| Frequency | |
| ☑ Quarterly or more frequently | |
| □ Biannually | |
| □ Annually | |
| ☐ Less frequently than annually | |
| ☐ Ad hoc/when requested | |
| | J |
| URL | |
| https://www.btpensions.net/information/investment/voting-disclosure | |
| | |
| | |
| Fixed income | |
| | |
| Do you disclose? | |
| O We do not disclose to either clients/beneficiaries or the public. | |
| ○ We disclose to clients/beneficiaries only. | |
| We disclose to the public | |
| | |
| The information disclosed to clients/beneficiaries is the same | |
| | |
| ○ No | |



| Disclosure to public and URL | |
|--|--|
| | |
| Disclosure to public and URL | |
| ● Broad approach to RI incorporation | |
| O Detailed explanation of RI incorporation strategy used | |
| | |
| Frequency | |
| ☐ Quarterly | |
| □ Biannually | |
| ☑ Annually | |
| \square Less frequently than annually | |
| \square Ad hoc/when requested | |
| | |
| URL | |
| https://www.btpensions.net/ | |
| | |



BT Pension Scheme

Reported Information

Public version

Indirect – Manager Selection, Appointment and Monitoring

PRI disclaimer

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| AM 01 | Mar | ndatory | | | Pι | ıblic | G | ateway | PRI |
|-------------|--------|-----------------|---------------------------|------------------------------|-------------------------------|--------------------------|------------------------|---|-------------------------|
| SAM | 01.1 | Indica to im | ate which o plement on | f the followi your behall | ng ESG inco f for all your | orporation listed equ | strategie ity and/o | s you require your r fixed income asse | external manage ets: |
| | | Act | ive investm | nent strategi | es | | | | |
| Active inv | | nt | Listed Equity | FI - SSA | FI - Corp (financia | | | Corporate (non- ncial) | FI - Securitised |
| Screening | | | | | | | | | |
| Thematic | | | | | | | | | |
| Integration | 1 | | V | V | V | | V | | V |
| None of th | e abov | e | | | | | | | |
| | | Pas | ssive invest | tment strate | gies | | | | |
| | | | Passive | investmen | t strategies | Listed | Equity | | |
| | | | Screenin | g | | V | | | |
| | | | Thematic | ; | | | | | |
| | | | Integration | on | | V | | | |
| | | | None of t | the above | | | | | |
| Solo | ction | | | | | | | | |
| AM 02 | | ndatory | | | Pu | ıblic | C | ore Assessed | PRI · |
| | | - January | | | | | | | |



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|---|----------|-------------|----------------------------------|--|---------------------|----------------|----------|----------------|
| Your organisation's investment strategy and how ESG objectives relate to it | V | \square | | | | | | |
| ESG incorporation requirements | V | V | V | V | V | V | V | Ø |
| ESG reporting requirements | V | V | V | V | V | V | V | Ø |
| Other | | | | | | | | |
| No RI information covered in the selection documentation | | | | | | | | |

| SA | W | 02 | ာ |
|----|---|----|---|

Explain how your organisation evaluates the investment manager's ability to align between your investment strategy and their investment approach

Strategy



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|---|-----------|--------------|----------------------------------|--|---------------------|----------------|----------|----------------|
| Assess the time horizon of the investment manager's offering vs. your/beneficiaries' requirements | | | | | | | | ✓ |
| Assess the quality of investment policy and its reference to ESG | | \checkmark | | | V | | | ✓ |
| Assess the investment approach and how ESG objectives are implemented in the investment process | abla | | | | | | | ✓ |
| Review the manager's firm- level vs. product- level approach to RI | \supset | V | | | | V | | Ø |
| Assess the ESG definitions to be used | \ | V | V | V | ∇ | ▽ | | V |
| Other | | | | | | | | |
| None of the above | | | | | | | | |

ESG people/oversight



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|--|-----------------------------|-------------|----------------------------------|--|---------------------|----------------|----------|----------------|
| Assess ESG expertise of investment teams | | V | | | | | V | ☑ |
| Review the oversight and responsibilities of ESG implementation | \searrow | V | | | | V | | |
| Review how is ESG implementation enforced /ensured | $\overline{\triangleright}$ | | ☑ | V | ☑ | $ \nabla$ | V | ☑ |
| Review the manager's RI-promotion efforts and engagement with the industry | abla | \square | V | Ø | ☑ | $ \nabla$ | V | ☑ |
| Other | | | | | | | | |
| None of the above | | | | | | | | |

Process/portfolio construction/investment valuation



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|--|------------------|-------------|----------------------------------|--|---------------------|-------------------|----------|----------------|
| Review the process for ensuring the quality of the ESG data used | \triangleright | V | I | | V | | V | ☑ |
| Review and agree the use of ESG data in the investment decision making process | abla | \square | | | | | | |
| Review and agree the impact of ESG analysis on investment decisions | \triangleright | V | | | | | | |
| Review and agree ESG objectives (e.g. risk reduction, return seeking, real- world impact) | abla | | | | | | | ✓ |
| Review and agree manager's ESG risk framework | $\overline{\ }$ | V | T | Ī | | V | V | ✓ |
| Review and agree ESG risk limits at athe portfolio level (portfolio construction) and other ESG objectives | \sqrt | \square | | | \ | V | V | ✓ |
| Review how ESG materiality is evaluated by the manager | \(\) | \searrow | | | | V | ☑ | |
| Review process | | | | | | | | |

| for defining and communicating on ESG incidents | \triangleright | V | | ∇ | ▽ | V | V |
|--|------------------|----------|--|----------|----------|---|---|
| Review and agree ESG reporting frequency and detail | | abla | | | | | ✓ |
| Other, specify | | | | | | | |
| None of the above | | | | | | | |

SAM 02.3 Indicate the selection process and its ESG/RI components

- ☑ Review ESG/RI responses to RfP, RfI, DDQ etc.
- ☑ Review responses to PRI's Limited Partners` Responsible Investment Due Diligence Questionnaire (LP DDQ)
- ☑ Review publicly available information on ESG/RI
- \square Review assurance process on ESG/RI data and processes
- ☑ Review PRI Transparency Reports
- ☑ Request and discuss PRI Assessment Reports
- ☑ Meetings with the potential shortlisted managers covering ESG/RI themes
- ☑ Site visits to potential managers offices
- ☐ Other, specify

SAM 02.4

When selecting external managers does your organisation set any of the following:



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|--|----|--------------|----------------------------------|--|---------------------|----------------|----------|----------------|
| ESG performance development targets | | | | | | | | |
| ESG score | | | | | | | | |
| ESG weight | | | | | | | | |
| Real world economy targets | | | | | | | | |
| Other RI considerations | V | \checkmark | V | V | V | V | V | Ø |
| None of the above | | | | | | | | |

You selected an 'Other' option in table SAM 02.4 above, please specify

Responsible investment considerations are embedded across a number of the Scheme's mandates. These considerations different by asset class and investment strategy. As an example, for the Scheme's infrastructure mandate, the manager is obliged to meet best practice ESG standards and reporting, incorporating all relelvant standards from the PRI, UK Corporate Governance Code, Hermes' Responsible Ownership Principles and the BTPS Sustainability Policy.

SAM 02.5

Describe how the ESG information reviewed and discussed affects the selection decision making process.[OPTIONAL]

Evaluation of a manager's responsible investment approach and capabilities is an integrated part of the manager selection process. We seek to appoint managers who are best-in-class at responsible investment, but clearly this is not the only one of numerous considerations when selecting a manager.

SAM 03.1 Mandatory Public Additional Assessed PRI 2

SAM 03.1 Indicate how your organisation typically evaluates the manager's active ownership practices in the majority of the manager selection process.

Engagement



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non-financial) | FI - Securitised |
|--|----------|--------------|-------------------------------|-----------------------------------|---------------------|
| Review the manager's engagement policy | V | \checkmark | V | V | V |
| Review the manager's engagement process (with examples and outcomes) | V | V | | | |
| Ensure whether engagement outcomes feed back into the investment decision-making process | V | V | | | |
| Other engagement issues in your selection process specify | | | | | |

| / D | |
|-----------------|----------|
| (Proxy) | Votino |
| $(I I \cup A)$ | v Othi K |
| | |

| | LE |
|---|----------|
| Review the manager's voting policy | V |
| Review the manager's ability to align voting activities with clients' specific voting policies | V |
| Review the manager's process for informing clients about voting decisions | V |
| Ensure whether voting outcomes feed back into the investment decision-making process | V |
| Review the number of votes cast as a percentage of ballots/AGMs or holdings and available rationale | V |
| Other active ownership voting issues in your selection process; specify | |

| SAM 03.2 | Describe how you assess if the manager's engagement approach is effective. | | | | | |
|--|--|--|--|--|--|--|
| | investment decisions | | | | | |
| ☑ Financial | ☑ Financial impact on target company or asset class | | | | | |
| ☑ Impact on ESG profile of company or the portfolio | | | | | | |
| ☑ Evidence of changes in corporate practices(i.e. ESG policies and implementation activities | | | | | | |
| ☐ Other, specify | | | | | | |
| ☐ None of the above | | | | | | |



| | SAM 03.3 | Describe how you assess if the manager's voting approach is effective/appropriate | | | | | | |
|---|---|---|--|--|--|--|--|--|
| | ☑ Impact on investment decisions ☑ Impact on ESG profile of company or the portfolio ☑ Evidence of changes in corporate practices(i.e. ESG policies and implementation activities) ☐ Other, specify ☐ None of the above | | | | | | | |
| | Appointme | ent | | | | | | |
| SAM | 04 Ma | ndatory Public Core Assessed PRI 1 | | | | | | |
| | SAM 04.1 | Indicate if in the majority of cases and where the structure of the product allows, your organisation does any of the following as part of the manager appointment and/or commitment process | | | | | | |
| | ☑ Defines E☐ Sets ince☑ Requires | pecify (2) | | | | | | |
| | Provide an example per asset class of your benchmarks, objectives, incentives/controls and reporting requirements that would typically be included in your managers' appointment. | | | | | | | |
| | | Asset class | | | | | | |
| | ☑ Listed equity (LE) | | | | | | | |
| | | Benchmark | | | | | | |
| ✓ Standard benchmark☐ ESG benchmark, specify | | | | | | | | |
| | | ESG Objectives | | | | | | |
| | □E | SG related strategy, specify | | | | | | |
| | □E | SG related investment restrictions, specify | | | | | | |
| | ☑ E | SG integration, specify | | | | | | |
| | М | flanagers are required to integrate ESG into their investment process. | | | | | | |
| | | ngagement, specify | | | | | | |
| | er | Where we assess a manager to have sufficient capability they will be appointed to undertake ngagement and voting activities on behalf of their portfolio holdings. Where this is not the case we ppoint Hermes EOS to undertake these activities. | | | | | | |



| V | oting, specify | | | | | |
|--------------|---|--|--|--|--|--|
| er | here we assess a manager to have sufficient capability they will be appointed to undertake ngagement and voting activities on behalf of their portfolio holdings. Where this is not the case we opoint Hermes EOS to undertake these activities. | | | | | |
| □Р | ☐ Promoting responsible investment | | | | | |
| | ☐ ESG specific improvements | | | | | |
| □О | ther, specify | | | | | |
| □ E | SG guidelines/regulation, principles/standards, specify | | | | | |
| | Incentives and controls | | | | | |
| ☑W | e do not set incentives and controls | | | | | |
| | Reporting requirements | | | | | |
| \circ M | onthly | | | | | |
| | uarterly | | | | | |
| ОВ | -annually | | | | | |
| \circ A | nnually | | | | | |
| \bigcirc A | d-hoc/when requested | | | | | |
| Fixed i | ncome - SSA (SSA) | | | | | |
| | | | | | | |
| | Benchmark | | | | | |
| ☑ S | tandard benchmark, specify | | | | | |
| С | ustom fixed income benchmark. | | | | | |
| | SG benchmark, specify | | | | | |
| | | | | | | |
| | ESG Objectives | | | | | |
| □ E | SG related strategy, specify | | | | | |
| | SG related investment restrictions, specify | | | | | |
| ✓ E | SG integration, specify | | | | | |
| М | anagers are required to integrate ESG into their investment process. | | | | | |
| ☑ E | ngagement, specify | | | | | |
| er | here we assess a manager to have sufficient capability they will be appointed to undertake ngagement activities on behalf of their portfolio holdings. Where this is not the case we appoint ermes EOS to undertake these activities. | | | | | |
| V V | oting, specify | | | | | |
| SU | rare instances fixed income investors are asked to vote, where we assess a manager to have ifficient capability they will be appointed to undertake the voting activities on behalf of their portfolio oldings. Where this is not the case we appoint Hermes EOS to undertake these activities. | | | | | |
| □Р | romoting responsible investment | | | | | |
| | SG specific improvements | | | | | |
| | ther, specify | | | | | |
| | SG guidelines/regulation, principles/standards, specify | | | | | |



 $\sqrt{}$

| | | Incentives and controls | | | | |
|----------|-----------------------------|--|--|--|--|--|
| | | | | | | |
| | | | | | | |
| | ○ Ad-hoc/when requested | | | | | |
| | O Annually O Bi-annually | | | | | |
| | | | | | | |
| | Quarterly | y | | | | |
| | O Monthly | | | | | |
| V | Fixed income | - Corporate (financial) | | | | |
| | | Benchmark | | | | |
| | | d benchmark, specify | | | | |
| | Customi | sed credit benchmark. | | | | |
| | ☐ ESG ber | nchmark, specify | | | | |
| | | ESG Objectives | | | | |
| | ☐ Other, s | pecify | | | | |
| | ☐ ESG rela | ated strategy, specify | | | | |
| | ☐ ESG rela | ated investment restrictions, specify | | | | |
| | ☑ ESG inte | egration, specify | | | | |
| | Managei | rs are required to integrate ESG into their investment process. | | | | |
| | | ment, specify | | | | |
| | engagen | re assess a manager to have sufficient capability they will be appointed to undertake nent activities on behalf of their portfolio holdings. Where this is not the case we appoint EOS to undertake these activities. | | | | |
| | ✓ Voting, s | specify | | | | |
| | sufficient | estances fixed income investors are asked to vote, where we assess a manager to have to capability they will be appointed to undertake the voting activities on behalf of their portfolio. Where this is not the case we appoint Hermes EOS to undertake these activities. | | | | |
| | ☐ Promotir | ng responsible investment | | | | |
| | ☐ ESG spe | ecific improvements | | | | |
| | ☐ Other, s | pecify | | | | |
| | ☐ ESG gui | delines/regulation, principles/standards, specify | | | | |
| | | | | | | |

Incentives and controls

 $\ensuremath{\,\boxtimes\,}$ We do not set incentives and controls



| | Reporting requirements |
|---------------------------|---|
| O Ad-hoc/ | when requested |
| O Annually | y . |
| ○ Bi-annu | ally |
| Quarter | ly . |
| O Monthly | |
| Fixed income | e - Corporate (non-financial) |
| | Benchmark |
| | d benchmark, specify |
| Custom | ised credit benchmark. |
| □ ESG be | nchmark, specify |
| | |
| | ESG Objectives |
| ☐ Other, s | pecify |
| □ ESG rel | ated strategy, specify |
| □ ESG rel | ated investment restrictions, specify |
| ☑ ESG int | egration, specify |
| Manage | rs are required to integrate ESG into their investment process. |
| ☑ Engage | ment, specify |
| engager | ve assess a manager to have sufficient capability they will be appointed to undertake ment activities on behalf of their portfolio holdings. Where this is not the case we appoint EOS to undertake these activities. |
| ✓ Voting, | specify |
| engagei | we assess a manager to have sufficient capability they will be appointed to undertake ment and voting activities on behalf of their portfolio holdings. Where this is not the case we Hermes EOS to undertake these activities. |
| ☐ Promoti | ng responsible investment |
| ☐ ESG sp | ecific improvements |
| ☐ Other, s | pecify |
| □ ESG gu | idelines/regulation, principles/standards, specify |
| | |
| | Incentives and controls |



| | | Reporting requirements | | | |
|--------------|-----------------------------|---|--|--|--|
| • | O Ad-hoc/v | when requested | | | |
| | ○ Annually | | | | |
| | O Bi-annua | ally | | | |
| | Quarterly | y | | | |
| | O Monthly | | | | |
| \checkmark | Fixed income | - Securitised | | | |
| | | Benchmark | | | |
| | | d benchmark, specify | | | |
| | Customis | sed credit benchmark. | | | |
| | □ ESG ber | nchmark, specify | | | |
| | | ESG Objectives | | | |
| | □ ESG rela | ated strategy, specify | | | |
| | ☐ ESG rela | ated investment restrictions, specify | | | |
| | ☑ ESG inte | egration, specify | | | |
| | Manager | s are required to integrate ESG into their investment process. | | | |
| | ☑ Engager | nent, specify | | | |
| | engagen | re assess a manager to have sufficient capability they will be appointed to undertake nent activities on behalf of their portfolio holdings. Where this is not the case we appoint EOS to undertake these activities. | | | |
| | ✓ Voting, s | pecify | | | |
| | sufficient | stances fixed income investors are asked to vote, where we assess a manager to have acapability they will be appointed to undertake the voting activities on behalf of their portfolio. Where this is not the case we appoint Hermes EOS to undertake these activities. | | | |
| | ☐ Promotir | ng responsible investment | | | |
| | ☐ ESG spe | ecific improvements | | | |
| | ☐ Other, sp | pecify | | | |
| | □ ESG gui | delines/regulation, principles/standards, specify | | | |
| | | Incentives and controls | | | |
| | ☑ We do n | ot set incentives and controls | | | |
| | | Reporting requirements | | | |
| | O Ad-hoc/v | vhen requested | | | |
| | Annually | | | | |
| | O Bi-annua | ally | | | |
| | Quarterly | y | | | |
| | O Monthly | | | | |
| \checkmark | Private equity | | | | |



| | Benchmark |
|----------------------------|---|
| | d benchmark, specify |
| Custom | public market equivalent (PME) benchmark. |
| ☐ ESG be | nchmark, specify |
| | |
| | ESG Objectives |
| ☑ ESG rel | ated strategy, specify |
| | estment strategy is thematically designed to take into account the risks and opportunities arising g-term investment trends, e.g. changing demographics. |
| ☐ ESG rel | ated investment restrictions, specify |
| ☑ ESG inte | egration, specify |
| Manage | rs are required to integrate ESG into their investment process. |
| ☑ Engage | ment, specify |
| | rs are expected to asses ESG policies and engage with the underlying portfolio companies and the investment is through another PE manager |
| □ Voting, | specify |
| ☐ Promoti | ng responsible investment |
| ☐ ESG sp | ecific improvements |
| □ Other, s | pecify |
| ☑ ESG gu | idelines/regulation, principles/standards, specify |
| standard | nager must seek to meet relevant best practice ESG standards and reporting, including the ds set by the PRI, UK Corporate Governance Code, Hermes Responsible Ownership Policy and S Responsible Investment Policy. |
| | Incentives and controls |
| ☑ We do r | not set incentives and controls |
| | Reporting requirements |
| O Ad-hoc/ | when requested |
| O Annually | |
| O Bi-annua | ally |
| Quarterl | у |
| O Monthly | |
| Property | |
| | |
| | Benchmark |
| | d benchmark, specify |
| IPD UK | Large Life &Pension Funds benchmark |



 $\hfill\Box$ ESG benchmark, specify

| ☑ ESG re | ated strategy, specify |
|---------------------------|---|
| The Sch Policy. | neme's property portfolio is manager in accordance with Hermes Responsible Investment |
| □ ESG re | lated investment restrictions, specify |
| ☑ ESG int | regration, specify |
| Manage | ers are required to integrate ESG into their investment process. |
| □ Engage | ment, specify |
| \square Voting, | specify |
| ☑ Promoti | ng responsible investment |
| The Hei industry | rmes property team promoted responsible investment within its portfolio and within the wider |
| ☑ ESG sp | ecific improvements |
| investm | applies its impact framework, developed internally with input from UNEP FI and PIII, to ents which focuses, amongst other things, on meaningful placemaking, climate and resource by and health and well-being. |
| ☐ Other, s | specify |
| ☑ ESG gu | idelines/regulation, principles/standards, specify |
| The Sch Policy. | neme's property portfolio is manager in accordance with Hermes Responsible Investment |
| | Incentives and controls |
| ☑ We do r | not set incentives and controls |
| | |
| | Reporting requirements |
| O Monthly | |
| Quarter | ly |
| ○ Bi-annu | ally |
| ○ Annuall | у |
| O Ad-hoc/ | when requested |
| Infrastructure | |
| | Benchmark |
| | rd benchmark, specify |
| UK infla | tion+ benchmark. |
| □ ESG be | enchmark, specify |
| | ESG Objectives |
| □ ESG rel | ated strategy, specify |
| □ ESG re | ated investment restrictions, specify |
| ☑ ESG int | regration, specify |
| Manage | ers are required to integrate ESG into their investment process. |



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| SAM | 05.4 | When monitoring managers, indicate which of the following types of responsible investment | | | | | | | | |
|--|---|---|--|--|--|--|--|--|--|--|
| 5 | Man | ndatory Public Core Assessed PRI 1 | | | | | | | | |
| Moni | toring | | | | | | | | | |
| | | | | | | | | | | |
| □ No | actions | s are taken if any of the ESG requirements are not met | | | | | | | | |
| □ Oth | ner, spe | ecify | | | | | | | | |
| ☑ Failing all actions, terminate contract with the manager | | | | | | | | | | |
| | | ate fees | | | | | | | | |
| | | I investigate reason for non-compliance | | | | | | | | |
| | | equirements not met and set project plan to rectify estment manager on a "watch list" | | | | | | | | |
| SAM | | Indicate which of these actions your organisation might take if any of the requirements are not met | | | | | | | | |
| | | | | | | | | | | |
| | | onthly | | | | | | | | |
| | | -annually uarterly | | | | | | | | |
| | | nnually | | | | | | | | |
| ○ Ad-hoc/when requested | | | | | | | | | | |
| | | Reporting requirements | | | | | | | | |
| | V VV | e do not set incentives and controls | | | | | | | | |
| | | Incentives and controls e do not set incentives and controls | | | | | | | | |
| | Sta | andards set by the PRI, UK Corporate Governance Code, Hermes | | | | | | | | |
| | | ne manager must seek to meet relevant best practice ESG standards and reporting, including the | | | | | | | | |
| | ☑ ES | SG guidelines/regulation, principles/standards, specify | | | | | | | | |
| | | ther, specify | | | | | | | | |
| | ☐ ESG specific improvements | | | | | | | | | |
| | | comoting responsible investment | | | | | | | | |
| | ☐ Engagement, specify☐ Voting, specify | | | | | | | | | |
| | | | | | | | | | | |



| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|--|----------|-------------|----------------------------------|--|---------------------|-------------------|----------|----------------|
| ESG objectives linked to investment strategy (with examples) | | | | | | | | |
| Evidence on how the ESG incorporation strategy(ies) affected the investment decisions and financial / ESG performance of the portfolio/fund | V | \supset | | | | ▼ | | |
| Compliance with investment restrictions and any controversial investment decisions | V | | | | | ☑ | | |
| ESG portfolio characteristics | V | V | V | V | V | V | V | Ø |
| How ESG materiality has been evaluated by the manager in the monitored period | V | ✓ | | ☑ | | Ø | ☑ | |
| Information on any ESG incidents | V | V | V | V | V | V | V | |
| Metrics on the real economy influence of the investments | | | | | | | | |
| PRI Transparency Reports | | | | | | | | |
| PRI Assessment | | | | | | | | |

| Reports | | | | | |
|--|--------------|--|--|-----------|---|
| RI-promotion and engagement with the industry to enhance RI implementation | | | | $ \nabla$ | |
| Changes to the oversight and responsibilities of ESG implementation | \checkmark | | | | ☑ |
| Other general RI considerations in investment management agreements; specify | | | | | |
| None of the above | | | | | |

SAM 05.2

When monitoring external managers, does your organisation set any of the following to measure compliance/progress

| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non- financial) | FI - Securitised | Private equity | Property | Infrastructure |
|--|----|--------------|----------------------------------|--|---------------------|----------------|----------|----------------|
| ESG score | | | | | | | | |
| ESG weight | | | | | | | | |
| ESG performance minimum threshold | | | | | | | | |
| Real world economy targets | | | | | | | | |
| Other RI considerations | | | | | | | | |
| None of the above | V | \checkmark | V | V | V | V | V | Ø |

SAM 06 Mandatory Public Additional Assessed PRI 1

SAM 06.1

When monitoring managers, indicate which of the following active ownership information your organisation typically reviews and evaluates from the investment manager in meetings/calls

Engagement

| | LE | FI - SSA | FI - Corporate (financial) | FI - Corporate (non-financial) | FI - Securitised |
|---|--------------|-------------|-------------------------------|-----------------------------------|---------------------|
| Report on engagements undertaken (summary with metrics, themes, issues, sectors or similar) | \checkmark | V | | | |
| Report on engagement ESG impacts (outcomes, progress made against objectives and examples) | | | | | |
| Information on any escalation strategy taken after initial unsuccessful dialogue | V | | | | |
| Alignment with any eventual engagement programme done internally | | | | | |
| Information on the engagement activities' impact on investment decisions | V | V | Ø | I | V |
| Other RI considerations relating to engagement in investment management agreements; specify | | | | | |
| None of the above | | | | | |

(Proxy) voting



| Repor | rt on vo | ting undertaken (with | outcomes and | l examples) | | \checkmark | |
|-------------|-----------------------------|--|---|--|---|--------------|--------|
| Repor | rt on vo | ting decisions taken | | | | V | |
| Adher | rence w | rith the agreed upon v | voting policy | | | | |
| Other | RI cons | siderations relating to | (proxy) voting | in investment n | nanagement agreements; spec | ify _ | |
| None | of the a | above | | | | | - |
| 7 | Mano | datory | | Public | Core Assessed | | PRI 2 |
| SAM 0 | 7.1 | For the listed equitie | es for which yo | u have given yo | ur external managers a (proxy) otes that were cast during the r | voting r | mandat |
| ☑ Vote | es cast | (to the nearest 5%) | mate percenta | ge (+/- 5%) or vo | ples that were cast during the h | eporting | уваг. |
| | | | | | | | |
| | | % | | | | | |
| 100 | | % | | | | | |
| 100 | | % | | | | | |
| 100 | | | is on which this | s percentage is o | calculated. | | |
| | | Specify the basi | | | calculated. | | |
| C | Of the | Specify the basic total number of ballot total number of com | ot items on whi | ch they could ha | ve issued instructions ould have voted | | |
| | Of the Of the | Specify the base total number of ballot total number of come total value of your list | ot items on whi pany meetings sted equity hole | ch they could ha | ve issued instructions | | |
| | Of the Of the | Specify the basic total number of ballot total number of com | ot items on whi pany meetings sted equity hole | ch they could ha | ve issued instructions ould have voted | | |
| C ⊚ C | Of the Of the do not | Specify the basic total number of ballo total number of come total value of your list collect this information. | ot items on which pany meetings sted equity hold on. es for which you are the approximations. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ve issued instructions ould have voted | | |
| C ⊚ C | Of the Of the do not | Specify the basic stotal number of ballow total number of come total value of your list collect this information. For the listed equition your behalf, indicate | ot items on which pany meetings sted equity hold on. es for which you are the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | | |
| C ⊚ C | Of the Of the do not | Specify the basic total number of ballows total number of come total value of your list collect this information. For the listed equition your behalf, indicated during the reporting | ot items on which pany meetings sted equity hold on. es for which you are the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | | |
| □ We | Of the Of the do not | Specify the basic total number of ballows total number of come total value of your list collect this information. For the listed equition your behalf, indicated during the reporting | ot items on which pany meetings sted equity hold on. es for which you have the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | | |
| □ We | Of the Of the do not | Specify the basic total number of ballot total number of come total value of your list collect this information. For the listed equitient your behalf, indicated during the reporting. Number of company total part of the basic part of the listed equitient your behalf, indicated during the reporting. | ot items on which pany meetings sted equity hold on. es for which you have the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | | |
| SAM 0 250 | Of the Of the Of the Of the | Specify the basic total number of ballot total number of come total value of your list collect this information. For the listed equitient your behalf, indicated during the reporting. Number of company total part of the basic part of the listed equitient your behalf, indicated during the reporting. | ot items on which pany meetings sted equity hold on. es for which you have the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | | |
| SAM 0 250 | Of the Of the do not | Specify the basic total number of ballot total number of come total value of your list collect this information. For the listed equitient your behalf, indicated during the reporting. Number of company of the proportion (to the listed equitient). | ot items on which pany meetings sted equity hold on. es for which you have the approximate year. | ch they could hat at which they could ings on which they could be a second to the could be a sec | ove issued instructions ould have voted hey could have voted ur external managers a manda | e engag | |

SAM 09.1

Provide examples of how ESG issues have been addressed in the manager selection, appointment and/or monitoring process for your organisation during the reporting year.

☑ Add Example 1

| Topic or issue | Addressing the lack of a formalised ESG policy by a listed equity manager |
|-------------------|---|
| Conducted by | ☑ Internal staff |
| Asset class | □ All asset classes ☑ Listed Equity □ Fixed income – SSA □ Fixed income – corporate (financial) □ Fixed income – corporate (non financial) □ Fixed income – securitised □ Private equity □ Property □ Infrastructure |
| Scope and process | We have engaged with a newly appointed listed equity manager which, despite having a very strong focus on ESG matters, governance in particular, and a strong company engagement approach, lacked a formalised ESG policy and associated reporting. |
| Outcomes | The manager formalised its ESG policy which has a strong emphasis on climate change risk, being considered the most material risk to their portfolio. As part of its commitment, the manager set out its expectations for all portfolio companies to report to CDP annually and have a clear low-carbon transition plans in place. In addition, the manager has improved its quarterly reporting on ESG related issues and engagements. |

☑ Add Example 2



| Topic or issue | Climate change data |
|-------------------|--|
| Conducted by | ☑ Internal staff |
| Asset class | ☐ All asset classes ☐ Listed Equity |
| | □ Fixed income – SSA |
| | ☐ Fixed income – corporate (financial) |
| | ☑ Fixed income – corporate (non financial) |
| | ☐ Fixed income – securitised |
| | ☐ Private equity |
| | □ Property |
| | □ Infrastructure |
| Scope and process | Although integral to their credit selection process, the reporting around the climate change sensitivity at the portfolio level was lacking. |
| Outcomes | We have worked with the managers and the data provider (MSCI) to obtain carbon intensity scores for our credit portfolios, which are included in the 2019 Report & Accounts for the Scheme |

☑ Add Example 3



| Topic or issue | PE manager appointment |
|-------------------|--|
| Conducted by | ☑ Internal staff |
| Asset class | □ All asset classes □ Listed Equity □ Fixed income – SSA □ Fixed income – corporate (financial) □ Fixed income – corporate (non financial) □ Fixed income – securitised ☑ Private equity |
| | □ Property □ Infrastructure |
| Scope and process | Strong focus on ESG integration and stewardship in the manager selection process |
| Outcomes | Led to an appointment of a A+/A UN PRI rated private equity manager with long standing responsible investment credentials |

☑ Add Example 4

| Topic or issue | Review of the composition of the equity portfolio |
|-------------------|--|
| Conducted by | ☑ Internal staff |
| Asset class | ☐ All asset classes |
| | ☑ Listed Equity |
| | ☐ Fixed income – SSA |
| | ☐ Fixed income – corporate (financial) |
| | ☐ Fixed income – corporate (non financial) |
| | ☐ Fixed income – securitised |
| | ☐ Private equity |
| | □ Property |
| | □ Infrastructure |
| Scope and process | The Scheme's listed equity portfolio consists of active strategies, which integrate ESG in their investment approach, and passive strategies which incorporate ESG as part of the strategy methodology and implementation. The Scheme's passive value equity strategy was identified as a significant drag on the overall ESG quality of the listed equity portfolio as well as a meaningful contributor to carbon intensity |
| Outcomes | Following an extensive analysis, which assessed the ways the portfolio can be evolved, the passive value equity strategy was divested from and proceeds reallocated to active equity managers. This reallocation has had a positive impact on the listed equity portfolio's overall ESG scores and carbon metrics |
| ☐ Add Ex | cample 5 |
| ☐ Add Ex | cample 6 |
| ☐ Add Ex | cample 7 |
| □ We are | e not able to provide examples |



BT Pension Scheme

Reported Information

Public version

Direct - Listed Equity Active Ownership

PRI disclaimer

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| Ove | rview | | | | |
|--------|----------------------|------------------------------------|-----------------------------|---------------------------------|-----------------|
| .EA 01 | Manda | tory | Public | Core Assessed | PRI 2 |
| New se | election op | otions have been adde | ed to this indicator. Pleas | se review your prefilled respo | nses carefully. |
| LEA | | ndicate whether your or oting). | rganisation has an active o | ownership policy (includes enga | igement and/or |
| | es | | | | |
| | LEA 01.2 | Attach or provide a | URL to your active owners | ship policy. | |
| | O Attachm O URL pro | nent provided: ovided: | | | |
| | | URL | | | |
| | https://w | ww.btpensions.net/ass | ets/uploads/documents/B | TPS-Responsible-Investment-F | Policy.pdf |
| _ | | | | | |
| | LEA 01.3 | Indicate what your | active engagement policy | covers: | |
| | | General approach | n to Active Ownership | | |
| | ☑ Confl | icts of interest | | | |
| | ☑ Align | ment with national stew | ardship code requirement | S | |
| | ✓ Asset | ts/funds covered by act | ive ownership policy | | |
| | | ctations and objectives | | | |
| | ☑ Enga | gement approach | | | |
| | | Engagement | | | |
| | | ESG issues | | | |
| | \checkmark | Prioritisation of engage | ment | | |
| | | Methods of engagemer | | | |
| | | Transparency of engag | | | |
| | | Due diligence and mon | | | |
| | | Insider information | | | |



 $\ensuremath{\,\boxtimes\,}$ Escalation strategies

☐ Other; (specify)☑ (Proxy) voting approach

 $\hfill \square$ Service Provider specific criteria

| | | Voting | | | |
|---------------|-------------------|------------------------------|-----------------------|------------------------------------|------------|
| | ☐ ESG iss | sues | | | |
| | ☑ Prioritis | ation and scope of voting a | activities | | |
| | ☐ Method | s of voting | | | |
| | | arency of voting activities | | | |
| | ☑ Regiona | al voting practice approach | ies | | |
| | ☐ Filing or | co-filing resolutions | | | |
| | | ny dialogue pre/post-vote | | | |
| | ☐ Decision | n-making processes | | | |
| | □ Securiti | es lending processes | | | |
| | □ Other; (| specify) | | | |
| | Other | | | | |
| | ☐ None of the a | above | | | |
| ○ No | | | | | |
| | | | | | |
| LEA 01.4 | Do you | outsource any of your activ | ve ownership activiti | ies to service providers? | |
| | | | | | |
| | | | | | |
| I E A | | | | by service providers, indicate who | ether your |
| | acti | ve ownership policy covers | s any of the followin | g: | |
| ☑ (| Outline of servi | ce provider's role in impler | menting your organi | isation's active ownership policy | |
| | Description of o | considerations included in | service provider sel | ection and agreements | |
| V | dentification of | key ESG frameworks which | ch service providers | s must follow | |
| | Outline of inforr | mation sharing requiremen | ts of service provide | ers | |
| ✓ [| Description of s | service provider monitoring | processes | | |
| | Other; (specify) | | | | |
| | None of the abo | ove | | | |
| \bigcirc No | | | | | |
| | | | | | |
| | | | | | |
| Engage | ement | | | | |
| A 02 | Mandatory | | Public | Core Assessed | PRI 1,2,3 |
| | | | | | |
| LEA 02.1 | Indicate | the method of engagemer | nt, giving reasons fo | r the interaction. | |



| Type of engagement | Reason for interaction |
|---|--|
| Individual / Internal staff engagements | ☐ To influence corporate practice (or identify the need to influence it) on ESG issues |
| | ☐ To encourage improved/increased ESG disclosure |
| | \square To gain an understanding of ESG strategy and/or management |
| | ☑ We do not engage via internal staff |
| Collaborative engagements | ☐ To influence corporate practice (or identify the need to influence it) on ESG issues |
| | ☐ To encourage improved/increased ESG disclosure |
| | ☐ To gain an understanding of ESG strategy and/or management |
| | ☑ We do not engage via collaborative engagements |
| Service provider engagements | ☑ To influence corporate practice (or identify the need to influence it) on ESG issues |
| | ☑ To encourage improved/increased ESG disclosure |
| | ☑ To gain an understanding of ESG strategy and/or management |
| | ☐ We do not engage via service providers |

LEA 02.2

Indicate whether your organisation plays a role in the engagement process that your service provider conducts.

Yes

LEA 02.3

Indicate the role(s) you play in engagements that your service provider conducts on your behalf.

- ☑ We discuss the topic of the engagement (or ESG issue(s)) of engagement
- ☑ We discuss the rationale for the engagement
- ☑ We discuss the objectives of the engagement
- $\hfill \square$ We select the companies to be engaged with
- \square We discuss the frequency/intensity of interactions with companies
- $\hfill\square$ We discuss the next steps for engagement activity
- \square We participate directly in certain engagements with our service provider
- ☐ Other; specify
- \square We play no role in engagements that our service provider conducts.
- \bigcirc No



LEA 02.4

Additional information. [Optional]

We provide a strategic direction to Hermes EOS and oversee their activities. We provide input into their processes for setting objectives and prioritising themes and issues as well as their three year engagement plan. BTPSM holds a quarterly meetings with Hermes EOS to review progress on the engagement plan and material engagement and voting activities. Hermes EOS also meet annually with the Trustee Responsible Investment Oversight Committee to discuss the forward-looking strategic engagement plan. Also, Hermes EOS systematically makes engagement activity reports available to us via their EOSi client portal which is regularly updated, enabling a company-level view of engagement objectives and issues.

LEA 03 Mandatory Public Core Assessed PRI 2

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 03.1

Indicate whether your organisation has a formal process for identifying and prioritising engagements.

Yes

LEA 03.2

Indicate the criteria used to identify and prioritise engagements for each type of engagement.

| Type of engagement | Criteria used to identify/prioritise engagements |
|--------------------|---|
| Service-provider | |
| engagements | Service-provider engagements |
| | ☑ Geography/market of the companies |
| | ☑ Materiality of the ESG factors |
| | ☑ Exposure (size of holdings) |
| | ☑ Responses to ESG impacts that have already occurred |
| | ☐ Responses to divestment pressure |
| | ☑ Consultation with clients/beneficiaries |
| | ☑ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.) |
| | ☑ Follow-up from a voting decision |
| | ☑ Client request |
| | ☑ Breaches of international norms |
| | ☑ Other; (specify) |
| | |
| | specify |
| | The additionality of engagement, the feasibility of engagement and its potential impact (voting rights) |
| | ☐ We do not outline engagement criteria for our service providers |

○ No



LEA 03.3 Additional in

Mandatory

LEA 05

Additional information. [Optional]

Our service provider EOS at Federated Hermes further considers the additionality of its engagement, the feasibility of engagement and its potential impact (voting rights). Considerations that support our decision to use a service provider include: alleviate the resource burden of engagement, the ability to have greater impact on ESG issues as well as the potential to enhance knowledge of ESG issues through collaboration and being part of a larger network.

| LEA 04 | Mandatory | | Public | Core Assessed | PRI 2 |
|--------------------------|-----------------|---|-----------------------|--|------------|
| New sel | • | | | eview your prefilled responses r organisation's engagement activ | _ |
| Service-proviengagements | | All engagement activitie Majority of engagement Minority of engagement We do not define specific service providers | activities activities | gagement activities carried out by | / our |
| LEA 0 | 4.2 Addition | nal information. [Optional] | | | |
| Our serv | ice provider EO | S at Federated Hermes con- | ducts engagements | s using specific milestone-driven | objectives |

Our service provider EOS at Federated Hermes conducts engagements using specific milestone-driven objectives for most companies in its engagement programme.

Public

Core Assessed

PRI 2

| LEA 05.1 | Indicate whether you monitor and/or review engagement outcomes. | | | | |
|---------------------------------|---|--|--|--|--|
| Service-provider engagements | Yes, in all cases Yes, in a majority of cases Yes, in a minority of cases We do not monitor, or review engagement outcomes when the engagement is carried out by our service providers. | | | | |
| LEA 05.2 | Indicate whether you do any of the following to monitor and/or review the progress of engagement activities. | | | | |
| Service-provider engagements | □ Define timelines/milestones for your objectives ☑ Track and/or monitor progress against defined objectives and/or KPIs ☑ Track and/or monitor the progress of action taken when original objectives are not met □ Revisit and, if necessary, revise objectives on a continuous basis □ Other; specify | | | | |



| LEA 06 | Mandatory | Public | Additional Assessed | PRI 2,4 |
|--------|-----------|--------|---------------------|---------|
|--------|-----------|--------|---------------------|---------|

LEA 06.1

Indicate whether your organisation has an escalation strategy when engagements are unsuccessful.

Yes

| LEA 06.2 | Indicate the escalation strategies used at your organisation following unsuccessful engagements. | | | |
|-------------------------------------|--|--|--|--|
| ☐ Collabora | ating with other investors | | | |
| ☐ Issuing a | public statement | | | |
| ☑ Filing/sub | omitting a shareholder resolution | | | |
| ✓ Voting ag | gainst the re-election of the relevant directors | | | |
| ✓ Voting ag | gainst the board of directors or the annual financial report | | | |
| ☐ Submittin | ng nominations for election to the board | | | |
| ☐ Seeking legal remedy / litigation | | | | |
| ☐ Reducing | ☐ Reducing exposure (size of holdings) | | | |
| □ Divestme | ent | | | |
| ☐ Other; sp | pecify | | | |
| No | | | | |

LEA 06.3 Additional information. [Optional]

Our service provider EOS at Federated Hermes continually reviews the progress of its engagements and considers whether to intensify efforts and escalate the engagement or discontinue the objectives as the situation demands. Our service provider keeps us informed of the progress through quarterly reporting as well as a client portal.

LEA 07 Voluntary Public Additional Assessed PRI 1,2

LEA 07.1

Indicate whether insights gained from your organisation's engagements are shared with investment decision-makers.

| Type of engagement | Insights shared |
|------------------------------|---------------------|
| | |
| Service-provider engagements | O Yes, occasionally |
| | ○ No |



| IEA | 07 2 |
|-----|------|
| | 01.2 |

Indicate the practices used to ensure that information and insights gained through engagements are shared with investment decision-makers.

| Involving | investment | decision-i | makers | when | develop | ing an | engagement | program | me |
|-----------|------------|------------|--------|------|---------|--------|------------|---------|----|
| | | | | | | | | | |

☑ Holding investment team meetings and/or presentations

☑ Using IT platforms/systems that enable data sharing

 \Box Internal process that requires portfolio managers to re-balance holdings based on interaction and outcome levels

☐ Other; specify

□ None

LEA 07.3

Indicate whether insights gained from your organisation's engagements are shared with your clients/beneficiaries.

| Insights shared |
|--|
| • Yes, systematically • Yes, occasionally |
| monte |

LEA 07.4

Additional information. [Optional]

We actively monitor and review the activities of our service provider Hermes EOS through quarterly calls and regular reports. Hermes EOS provide a client facing portal which allows us to refer to the full history of engagement with each company and track progress. We communicate the summary of these activities to our beneficiaries annually.

LEA 08 Mandatory Public Gateway PRI 2

LEA 08.1

Indicate whether you track the number of your engagement activities.

| Type of engagement | Tracking engagements |
|------------------------------|---|
| Service-provider engagements | Yes, we track the number of service-provider engagements in full Yes, we partially track the number of our service-provider engagements We do not track |

LEA 08.2

Additional information. [Optional]

Hermes EOS' regular reporting provides full disclosure on the number of engagements conducted on our behalf.

(Proxy) voting and shareholder resolutions

LEA 12 Mandatory Public Descriptive PRI 2

LEA 12.1

Indicate how you typically make your (proxy) voting decisions.

Approach

- O We use our own research or voting team and make voting decisions without the use of service providers.
- O We hire service providers who make voting recommendations and/or provide research that we use to guide our voting decisions.
- We hire service providers who make voting decisions on our behalf, except in some pre-defined scenarios where we review and make voting decisions.

Based on

- O The service-provider voting policy we sign off on
- Our own voting policy
- Our clients' requests or policies
- Other (explain)
- O We hire service providers who make voting decisions on our behalf.

LEA 12.2

Provide an overview of how you ensure that your agreed-upon voting policy is adhered to, giving details of your approach when exceptions to the policy are made.

Hermes EOS provide us with voting recommendations based on our voting policy which are input on the voting platform prior to the vote deadline. The voting recommendations are then cast as voting instructions if there is no further intervention, except in the case of shareblocking votes.

LEA 12.3

Additional information.[Optional]

Where appropriate we also delegate voting to investment managers who are able to demonstrate strong capabilities in enagegement and voting.

LEA 13 Mandatory Public Additional Assessed PRI 2

LEA 13.1

Of the voting recommendations that your service provider made in the reporting year, indicate the percentage that was reviewed by your organisation, giving the reasons.

Percentage of voting recommendations your organisation reviewed

- O 100-75%,
- O 74-50%,
- O 49-25%.
- ② 24-1%
- None



| | Reasons for review | | | | |
|--------------|---|------------------------|------------------------------------|-----------|--|
| ☑ 5 | pecific environmental and/or social issues | | | | |
| ✓ \ | ☑ Votes concerning significant holdings | | | | |
| \checkmark | ☑ Votes against management and/or abstentions | | | | |
| ☑ (| Conflicts of interest | | | | |
| | Corporate action, such as M &As, disposals, | etc. | | | |
| \checkmark | otes concerning companies with which we | have an active eng | agement | | |
| | Client requests | | | | |
| VA | d-hoc oversight of service provider | | | | |
| ✓ 5 | shareholder resolutions | | | | |
| | share blocked securities | | | | |
| | Other (explain) | | | | |
| | | | | | |
| ı | Voluntary | Public | Additional Assessed | PRI 2 | |
| | Doog your organization have a see | uritica landing prog | rommo? | | |
| LEA 1 | 4.1 Does your organisation have a sec | | rannine: | | |
| O Yes | | | | | |
| No | | | | | |
| | | | | | |
| L | EA 14.2 Describe why your organisation | n does not lend sed | curities. | | |
| | do not lend securities because we want to | retain the right to vo | ote and also want to minimise the | risk of | |
| con | flcts of interest. | | | | |
| | | | | | |
| 5 | Mandatory | Public | Descriptive | PRI 2 | |
| | | | · · | | |
| 154 | Indicate the proportion of votes par | ticipated in within th | ne reporting year in which where y | ou or the | |
| LEA 1 | service providers acting on your be | half raised concern | s with companies ahead of voting | J. | |
| O 100 | % | | | | |
| O 99- | ○ 99-75% | | | | |

O Neither we nor our service provider(s) raise concerns with companies ahead of voting



74-50%49-25%24-1%

| LEA 15 | .2 | Indicate the reasons | s for raising you | ır concerns with th | ese companies ahead of votin | ıg. |
|---|--|--|--|---|--|--------------------|
| □ Vote | (s) co | oncerned selected mai | rkets | | | |
| □ Vote | (s) co | oncerned selected sec | tors | | | |
| ✓ Vote | (s) co | oncerned certain ESG | issues | | | |
| ✓ Vote | (s) co | oncerned companies e | exposed to cont | roversy on specific | ESG issues | |
| ✓ Vote | (s) co | oncerned significant sh | nareholdings | | | |
| | nt requ | uest | | | | |
| Othe | r | | | | | |
| | | Explain | | | | |
| | | help progress engaging decisions | ement (driving o | change), as well a | s to help clarify matters at han | d to inform |
| LEA 15 | .3 | Additional information | on. [Optional] | | | |
| meetings | in 201 | | be ahead of m | | nteracted with companies arou esult of concerns around the v | |
| | | e against managemen | t. | | | |
| 6 | Man | e against managemen | t. | Public | Core Assessed | PRI |
| 6 LEA 16 | | idatory Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| | .1 | Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| LEA 16 | . 1 | Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| LEA 16. | .1 % 5% | Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| LEA 16 ○ 100% ○ 99-78 | .1 % 5% 0% | Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| LEA 16. ○ 100% ○ 99-73 ○ 74-56 | .1 % 5% 0% 5% | Indicate the proport | ion of votes who | ere you, and/or the | e service provider(s) acting on ing or voting against manager | your behal |
| LEA 16 ○ 100% ○ 99-73 ○ 74-50 ○ 49-23 ● 24-16 | .1 % 5% 0% 5% | Indicate the proport | ion of votes who ationale to com ndicate this as | ere you, and/or the panies for abstair a percentage out | e service provider(s) acting on ing or voting against manager | your behal |
| C 100% ○ 100% ○ 99-73 ○ 74-56 ○ 49-23 ○ 24-14 ○ We c | .1 6 5% 0% 5% % do not | Indicate the proport communicated the recommendations. I | ion of votes who rationale to com ndicate this as | ere you, and/or the panies for abstair a percentage out | e service provider(s) acting on ing or voting against manager | your behainent |
| ○ 100% ○ 99-73 ○ 74-56 ○ 49-25 ○ 24-16 ○ We co | .1 % 5% 0% 5% % do not | Indicate the proport communicated the recommendations. I | ion of votes who ationale to compain the compain to compain the compain to compain the compaint the comp | ere you, and/or the panies for abstair a percentage out anies providers did not a unisation would co | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manager mmunicate to companies, the | your behal nent |
| ○ 100% ○ 99-73 ○ 74-56 ○ 49-23 ○ 24-16 ○ Not a recomm | .1 6 5% 0% 5% do not applicate the nendariane. | Indicate the proport communicated the recommendations. It to communicate the rate cable because we and cations | ion of votes who rationale to com ndicate this as ionale to compa /or our service p | ere you, and/or the panies for abstair a percentage out anies providers did not a unisation would co | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manager mmunicate to companies, the | your behal nent |
| LEA 16 ○ 100% ○ 99-73 ○ 74-56 ○ 49-28 ○ 24-11 ○ We control ○ Not a recomm | .1 % 5% 0% 5% do not applicated a | Indicate the proport communicated the recommendations. It communicate the rate table because we and ations Indicate the reasons abstaining or voting | ion of votes whereationale to compare this as ionale to compare for our service parents why your organ against managests | ere you, and/or the panies for abstair a percentage out anies providers did not a unisation would co | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manager mmunicate to companies, the | ment |
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| LEA 16 ○ 100% ○ 99-73 ○ 74-56 ○ 49-23 ○ 24-14 ○ We construct the communication of the construction of th | .1 % 5% 0% 5% do not applicate appli | Indicate the proport communicated the recommendations. It communicates the rate table because we and ations Indicate the reasons abstaining or voting oncern selected market oncern selected sectors. | ion of votes whereationale to compare the compare to compare to compare to compare to compare the co | ere you, and/or the panies for abstair a percentage out anies providers did not a percentage out anisation would contement recommen | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manage mmunicate to companies, the dations. | your behal nent |
| LEA 16 ○ 100% ○ 99-73 ○ 74-56 ○ 49-23 ○ 24-14 ○ We co ○ Not a recomm LEA 16 □ Vote □ Vote □ Vote □ Vote | .1 % 5% 0% 5% % do not applicate applications applicate applicate applications applicate applications applicate applicate applications applicate applicate applicate applicate applicate applicate applicate applicate applicate applicat | Indicate the proport communicated the recommendations. It communicates the rate table because we and ations Indicate the reasons abstaining or voting oncern selected market oncern selected sector oncern certain ESG issued | ion of votes who ationale to compare to comp | ere you, and/or the panies for abstair a percentage out anies providers did not a percentage out anisation would contement recommen | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manage mmunicate to companies, the dations. | your behal nent |
| LEA 16 ○ 100% ○ 99-73 ○ 74-56 ○ 49-23 ○ 24-14 ○ We co ○ Not a recomm LEA 16 □ Vote □ Vote □ Vote □ Vote | .1 % 5% 0% 5% do not applicate appli | Indicate the proport communicated the recommendations. It communicates the rate cable because we and cations Indicate the reasons abstaining or voting concern selected market concern selected sector concern companies expension companies expension companies expension companies expension significant share concern significant share concern significant share concern significant share communicates the proportion of the proport | ion of votes who ationale to compare to comp | ere you, and/or the panies for abstair a percentage out anies providers did not a percentage out anisation would contement recommen | e service provider(s) acting on ing or voting against manager of all eligible votes. bstain or vote against manage mmunicate to companies, the dations. | your behal nent |



Explain

In order to help progress engagement (driving change), as well as to help clarify matters at hand to inform better voting decisions

LEA 16.3

In cases where your organisation does communicate the rationale for abstaining or voting against management recommendations, indicate whether this rationale is made public.

O Yes

No

LEA 16.4

Additional information. [Optional]

Our voting recommendation and engagement provider Hermes EOS interacted with companies around 1000 meetings in 2019. This would usually be ahead of meetings and as a result of concerns around the vote or an anticipated vote against management.

LEA 17 Mandatory Public Core Assessed PRI 2

LEA 17.1

For listed equities in which you or your service provider have the mandate to issue (proxy) voting instructions, indicate the percentage of votes cast during the reporting year.

We do track or collect this information

Votes cast (to the nearest 1%)

100

Specify the basis on which this percentage is calculated

- Of the total number of ballot items on which you could have issued instructions
- Of the total number of company meetings at which you could have voted
- Of the total value of your listed equity holdings on which you could have voted
- O We do not track or collect this information

LEA 17.3 Additional information. [Optional]

Our service provider Hermes EOS submits vote recommendations on all ballots available to vote in the portfolios for which we have subscribed to their proxy voting service.

LEA 18 Voluntary Public Additional Assessed PRI 2

LEA 18.1

Indicate whether you track the voting instructions that you or your service provider on your behalf have issued.

Yes, we track this information



LEA 18.2

Of the voting instructions that you and/or third parties on your behalf have issued, indicate the proportion of ballot items that were:

| Voting instructions | Breakdown as percentage of votes cast |
|---|---------------------------------------|
| For (supporting) management recommendations | 88 |
| Against (opposing) management recommendations | 11 |
| Abstentions | 1 |

100%

O No, we do not track this information

LEA 18.3

In cases where your organisation voted against management recommendations, indicate the percentage of companies which you have engaged.

14

LEA 18.4 Additional information. [Optional]

Our service provider EOS at Federated Hermes engaged around 1000 meetings of the 6,305 where it recommended one or more votes against management. All of their voting recommendations and rationales for not supporting management are published on their website.

LEA 19 Mandatory Public Core Assessed PRI 2

LEA 19.1 Indicate whether your organisation has a formal escalation strategy following unsuccessful voting.

© Yes

○ No



| LEA 19.2 | Indicate the escalation strategies used at your organisation following abstentions and/or votes against management. | |
|---|---|--|
| ☐ Contacting the company's board | | |
| ☐ Contacting the company's senior management | | |
| ☐ Issuing a public statement explaining the rationale | | |
| ☐ Initiating individual/collaborative engagement | | |
| ☑ Directing service providers to engage | | |
| ☐ Reducing exposure (holdings) / divestment | | |
| □ Other | | |
| | | |
| | Additional information FOoting II | |

Our service provider EOS at Federated Hermes continually reviews the progress of its engagements and voting and considers whether to intensify efforts and escalate the engagement or discontinue the objectives as the situation demands. Our service provider keeps us informed of the progress through quarterly reporting as well as a client portal.



BT Pension Scheme

Reported Information

Public version

Direct - Fixed Income

PRI disclaimer

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ESG incorporation in actively managed fixed income

Implementation processes

FI 01 Mandatory Public Gateway PRI 1

FI 01.1

Indicate (1) Which ESG incorporation strategy and/or combination of strategies you apply to your actively managed fixed income investments; and (2) The proportion (+/- 5%) of your total actively managed fixed income investments each strategy applies to.

SSA Screening alone 0 Thematic alone 0 Integration alone 100 Screening + integration strategies 0 Thematic + integration strategies 0 Screening + thematic strategies 0 All three strategies combined 0 No incorporation strategies applied 0 100%

FI 01.2

Describe your reasons for choosing a particular ESG incorporation strategy and how combinations of strategies are used.

The Scheme's approach to ESG within fixed income is aligned with its overall approach of integrating financially material environmental, social and governance factors into the Scheme's investment process, including in the design of investment mandates, new manager searches and ongoing monitoring of managers. The Scheme also is a strong proponent of stewardship and engagement.

| FI 03 | | Manda | atory | Public | Additional Assessed | PRI 1 | |
|---------------------------------|--|--|---|----------------------|-------------------------------------|-------------|--|
| | | | | | | | |
| | FI 0 | 3.1 | Indicate how you ensure that you | ır ESG research pr | ocess is robust: | | |
| | | ☐ Comprehensive ESG research is undertaken internally to determine companies' activities; and products and/or services | | | | | |
| | | ☐ Issuers are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies | | | | | |
| | | ssuer info | ormation and/or ESG ratings are up | dated regularly to | ensure ESG research is accurate | | |
| | □ Ir | nternal a | udits and regular reviews of ESG re | esearch are underta | aken in a systematic way. | | |
| | | | lity/sustainability framework is crea nities for each sector/country. | ted and regularly u | pdated that includes all the key E | SG risks | |
| | ☑ C | Other, sp | ecify | | | | |
| | | | specify description | | | | |
| | | | me's external managers maintain a | | level financially material ESG info | ormation in | |
| | | | o Hermes EOS records on engager ne above | nent | | | |
| | | NOTIE OF LI | ie above | | | | |
| | FI 0 | 3.2 | Describe how your ESG informat | ion or analysis is s | hared among your investment tea | ım. | |
| | | SG infor | mation is held within a centralised | database and is ac | cessible to all investment staff | | |
| | | | mation is displayed on front office r | | | | |
| | ☐ ESG information is a standard item on all individual issuer summaries, research notes, 'tear sheets', or similar documents | | | | | | |
| | | nvestmei nmittee m | nt staff are required to discuss ESG | information on iss | uers as a standard item during in | vestment | |
| | | | capture how ESG information and r | esearch was incorp | porated into investment decisions | | |
| | ☑ (| Other, sp | ecify | | | | |
| | | | ce provider Hermes EOS provides on nanagers make the information ava | | | nt portal. | |
| | | lone of the | ne above | | | | |
| | | | | | | | |
| (C) Implementation: Integration | | | | | | | |
| | | | | | | | |
| FI 10 | | Manda | atory | Public | Descriptive | PRI 1 | |



FI 10.1

Describe your approach to integrating ESG into traditional financial analysis.

The Scheme's approach to ESG integration in fixed income is based on the following principles. We require our external managers to:

- 1. Take account of financially material short and long-term risk factors in our investment research and decision-making processes. These risk factors may include environmental, social and governance (ESG) issues.
- 2. Exercise our stewardship role in the companies and other entities in which we invest. We believe that good stewardship can create investment opportunities and reduce investment risk.
- 3. Support efforts that seek to improve the operation, resilience and stability of financial markets.

As the Scheme typically looks to hold bonds to maturity, ESG considerations play a critical part in the assessment of creditworthiness of issuers. To evaluate the likelihood of future changes in a company's credit rating and the potential for a sudden change in credit quality, our external managers conduct detailed credit risk analysis. This involves an examination of the earnings of an issuer as well as its balance sheet structure, together with a forecast of a company's future cash flows, debt burden and credit metrics. The analysts, working for the manager, assign internal ratings and a trend indicator to the companies they cover. An overall ESG risk score is assigned to each issuer that the manager covers. A failure to meet recognised standards of good governance and responsible management may represent threats to financial performance that are not adequately compensated by the expected returns; indeed, effective management of the environmental and social aspects of the business are useful indicators of the overall quality of management. The ESG data can provide evidence that management have adopted and implemented appropriate policies, systems and controls to manage risks and comply with relevant codes, laws and regulations and go beyond them to meet the expectations of key stakeholders. A full investment analysis is required to inform an investment decision and ESG risk scores are a necessary element in assigning a credit rating that indicates the relative risk of default loss. MSCI provided ESG ratings often supplement the fundamental credit work performed by the manager.

Whilst bond investors do not have the same right to vote equity investors do, we expect our managers to actively meet and engage with issuers to review performance, strategy, risk management and ESG issues. In addition, Hermes EOS provides us with their insight from its engagement.

Finally, as part of integral risk management, we expect our external managers to engage with policymakers, regulators, central banks, clearing house, trading counterparties to ensure that financial markets continue to operate efficiently and that risk management requirements are effective and not compromised.

FI 10.2

Describe how your ESG integration approach is adapted to each of the different types of fixed income you invest in.

SSA

We use the same approach, described in FI 10.1, across all fixed income sectors: in corporate credit, government bonds and structured products.

FI 11 Mandatory Public Core Assessed PRI 1

FI 11.1

Indicate how ESG information is typically used as part of your investment process.

Select all that apply



| | SSA | | |
|---|-----|--|--|
| ESG analysis is integrated into fundamental analysis | V | | |
| ESG analysis is used to adjust the internal credit assessments of issuers. | | | |
| ESG analysis is used to adjust forecasted financials and future cash flow estimates. | | | |
| ESG analysis impacts the ranking of an issuer relative to a chosen peer group. | | | |
| An issuer`s ESG bond spreads and its relative value versus its sector peers are analysed to find out if all risks are priced in. | | | |
| The impact of ESG analysis on bonds of an issuer with different durations/maturities are analysed. | | | |
| Sensitivity analysis and scenario analysis are applied to valuation models to compare the difference between base-case and ESG-integrated security valuation. | | | |
| ESG analysis is integrated into portfolio weighting decisions. | | | |
| Companies, sectors, countries and currency and monitored for changes in ESG exposure and for breaches of risk limits. | | | |
| The ESG profile of portfolios is examined for securities with high ESG risks and assessed relative to the ESG profile of a benchmark. | | | |
| Other, specify in Additional Information | | | |

FI 12 Mandatory Public Additional Assessed PRI 1

FI 12.1 Indicate the extent to which ESG issues are reviewed in your integration process.

| | Environment | Social | Governance | |
|-----|----------------------------------|----------------------------------|----------------|--|
| SSA | Environmental | Social | Governance | |
| | Systematically | Systematically | Systematically | |
| | Occasionally | Occasionally | Occasionally | |
| | ○ Not at all | ○ Not at all | O Not at all | |

FI 12.2 Please provide more detail on how you review E, S and/or G factors in your integration process.

SSA

Our external managers are required to monitor and report any financially material changes to creditworthiness of an issuer resulting from deterioration of environmental, social or governance related risks and opportunities.



BT Pension Scheme

Reported Information

Public version

Confidence building measures

PRI disclaimer

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Confidence building measures CM1 01 **Mandatory Public Additional Assessed** General Indicate whether the reported information you have provided for your PRI Transparency Report this CM1 01.1 year has undergone: ☐ Third party assurance over selected responses from this year's PRI Transparency Report ☐ Third party assurance over data points from other sources that have subsequently been used in your PRI responses this year ☑ Third party assurance or audit of the correct implementation of RI processes (that have been reported to the PRI this year) ☑ Internal audit of the correct implementation of RI processes and/or accuracy of RI data (that have been reported to the PRI this year) ☐ Internal verification of responses before submission to the PRI (e.g. by the CEO or the board) ☑ Other, specify Internal review or responses by members of BTPSM's Portfolio Design and Manager Selection teams. ☐ None of the above

As a member of Hermes Fund Managers Limited, our service provider EOS at Federated Hermes was subject to an AAF audit during the year which scrutinised the controls in place around its activities on behalf of clients. EOS is also subject to quarterly risk/control reviews by Hermes Fund Managers Limited internal audit, and reports monthly to the Hermes Fund Managers Limited compliance function.

CM1 02 **Public Mandatory Descriptive** General We undertook third party assurance on last year's PRI Transparency Report CM1 02.1 O Whole PRI Transparency Report was assured last year

Additional information [OPTIONAL]

O Selected data was assured in last year's PRI Transparency Report

• We did not assure last year's PRI Transparency report

O None of the above, we were in our preparation year and did not report last year.

CM1 03 **Public** General **Mandatory Descriptive**

CM1 03.1

CM1 01.2

We undertake confidence building measures that are unspecific to the data contained in our PRI Transparency Report:

☐ We adhere to an RI certification or labelling scheme

☑ We carry out independent/third party assurance over a whole public report (such as a sustainability report) extracts of which are included in this year's PRI Transparency Report

CM1 03.3

Provide a link to the public report (such as a sustainability report that you carry out third party assurance over and for which you have used extracts of in this year's PRI Transparency Report. Also include a link to the external assurance provider 's report.



Link to sustainability, RI, or integrated report [URL]

https://www.btpensions.net/assets/uploads/documents/BTPS-RA-2019.pdf

Link to external assurance provider's report [URL]

https://www.btpensions.net/assets/uploads/documents/BTPS-RA-2019.pdf

| ☐ ESG audit of holdings |
|-------------------------|
| ☐ Other, specify |
| ☐ None of the above |

CM1 04 Mandatory Public Descriptive General

CM1 04.1

Do you plan to conduct third party assurance of this year's PRI Transparency report?

- O Whole PRI Transparency Report will be assured
- O Selected data will be assured
- We do not plan to assure this year's PRI Transparency report

CM1 06 Mandatory Public Descriptive General

CM1 06.1

Provide details of the third party assurance of RI related processes, and/or details of the internal audit conducted by internal auditors of RI related processes (that have been reported to the PRI this year)

What RI processes have been assured

- ☐ Data related to RI activities
- ☐ RI policies
- ☐ RI related governance
- ☑ Proxy voting process
- $\hfill\square$ Integration process in listed assets
- ☐ Screening process in listed assets
- ☐ Thematic process in listed assets
- ☐ Manager selection process for externally managed assets
- ☐ Manager appointment process for externally managed assets
- ☐ Manager monitoring process for externally managed assets
- ☐ Other

Who has conducted the assurance

Hermes EOS was subject to an AAF audit by KPMG during 2019 which scrutinised the controls in place around its activities on behalf of clients.



| | When was the process assurance completed(dd/ mm/yy) | | |
|-------------------------------------|--|--|--|
| 2019 | | | |
| | Assurance standard used | | |
| | westigned Chandende for the Dyefocoional Dyectics of Internal Audition | | |
| □ IIA'S Inte | ☐ IIA's International Standards for the Professional Practice of Internal Auditing | | |
| ☐ ISAE 3402 | | | |
| ☐ ISO standard | | | |
| ☑ AAF 01/06 | | | |
| □ SSE18 | | | |
| ☐ AT 101 (excluding financial data) | | | |
| □ Other | | | |
| | | | |

Level of assurance sought

- O Limited or equivalent
- Reasonable or equivalent

